



U.S. SMALL BUSINESS ADMINISTRATION  
WASHINGTON, D.C. 20416

OFFICE OF THE ADMINISTRATOR

March 12, 2019

Austin R. Evers  
American Oversight  
1030 15<sup>th</sup> Street NW  
Suite B255  
Washington, D.C. 20005  
[foia@americanoversight.org](mailto:foia@americanoversight.org)

Dear Mr. Evers,

This letter is in response to your Freedom of Information Act ("FOIA") request No. SBA-2019-000173 in which you requested the following:

"1. All records reflecting email communications (including any email attachments) with any non-governmental email address attributed to Administrator Linda McMahon. Your agency may limit its search to the following individuals:

- a) Mary Anne Bradfield
- b) Pradeep Balur
- c) Allie Schroeder

2. All emails sent from (a) any non-governmental email address attributed to Administrator McMahon to (b) any governmental email address associated with Administrator McMahon. Please include all messages, including those that have been forwarded to Administrator McMahon's governmental email address or on which Administrator McMahon's governmental email address is carbon copied. Please provide all responsive records from January 20, 2017, to the date the search is conducted."

SBA has performed a search of its records and is releasing the attached documents that are responsive to your request. Redactions have been made pursuant to FOIA Exemption 6, which exempts from release information about individuals in "personnel and medical files and similar files" when the disclosure of such information "would constitute a clearly unwarranted invasion of personal privacy." The redacted information consists of cell phone numbers and personal email addresses which clearly fall under the protection of FOIA Exemption 6.

SBA has also made redactions to the released documents and withheld notes pursuant to FOIA Exemption 5, which protects internal communications that are pre-decisional and deliberative. The requested documents consist of the internal back-and-forth between agency employees that are part of the decision-making process, as well as draft reports, agendas, and memoranda. There are four pages of documents being withheld in full which consist of a letter requesting assistance in a job application and resume for a prospective employee that was not ultimately hired.

If you are dissatisfied with the Agency's decision, you may file an administration appeal within 90 days of the date of this letter to:

Office of Hearings and Appeals  
Attention: Delorice Ford, FOIA Office  
409 3<sup>rd</sup> Avenue, SW – 8<sup>th</sup> Floor  
Washington, D.C. 20416

If you are unable to resolve your FOIA dispute through our FOIA Public Liaison in the Office of Hearings and Appeals, the Office of Government Information Services (“OGIS”), the Federal FOIA Ombudsman’s Office, offers mediation services to help resolve disputes between FOIA requesters and Federal agencies. The contact information for OGIS is:

Office of Government Information Services  
National Archives and Records Administration  
8601 Adelphi Road-OGIS  
College Park, MD 20740-6001  
[ogis@nara.gov](mailto:ogis@nara.gov)  
[ogis.archives.gov](http://ogis.archives.gov)  
202-741-5770  
877-684-6448

Sincerely,



Pradeep Belur  
Chief of Staff  
Office of the Administrator  
U.S. Small Business Administration



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**From:** Bradfield, Mary A. <Mary.Bradfield@sba.gov>  
**Sent:** Friday, May 19, 2017 9:44 AM  
**To:** Linda McMahon; Schroeder, Allie F.  
**Cc:** ybfstacey [REDACTED]; Debbie [REDACTED]; Cloutier, Janel C.  
**Subject:** RE: Calendar/visit

Good morning Ma'am,

Thanks for letting us know that we should block off personal calendar time. We will await Donna's direction re: the personal time to block off.

V/r,  
Mary Anne Bradfield  
Chief of Staff  
U.S. Small Business Administration  
Mary.bradfield@sba.gov  
Office: 202-205-6464  
Cell: 202-499-0293


-----Original Message-----

**From:** Linda McMahon [mailto:[REDACTED]]  
**Sent:** Friday, May 19, 2017 9:17 AM  
**To:** Schroeder, Allie F.  
**Cc:** ybfstacey [REDACTED]; Debbie [REDACTED]; Cloutier, Janel C.; Bradfield, Mary A.  
**Subject:** Calendar/visit

Allie, please expect to hear from my dear friends, Stacey and/or Debbie, re a personal visit with me. They inquired of me last night when would be a good time to come, and I asked them to check with you re my calendar. I really want to make their visit happen. Thanks.

Sent from my iPhone

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**From:** Linda McMahon [REDACTED] >  
**Sent:** Friday, May 19, 2017 9:40 AM  
**To:** Debbie [REDACTED]  
**Cc:** Allie Schroeder; Janel Cloutier; Mary Anne Bradfield; Stacey [REDACTED]; Stacey [REDACTED]  
  
**Subject:** Re: Calendar/visit with Linda

Allie, they will be coming for an overnight. They can also accompany me if I am giving a speech or something. Ideally, I can block most of the day.

Sent from my iPhone

On May 19, 2017, at 9:25 AM, Debbie [REDACTED] <[debbie \[REDACTED\]](#)> wrote:

Hi Allie,  
So good to meet you Allie! :)  
Stacey and I are so looking forward to coming to visit Linda in Washington. We know the schedule is full and changes occur, however, we also know you are the one who can "make it happen".  
Can you please provide some days Linda will be in the office during the next 6 weeks.  
In advance, thank you so much for helping us make this happen.  
Debbie & Stacey

On Fri, May 19, 2017 at 8:17 AM Linda McMahon [REDACTED] wrote:  
Allie, please expect to hear from my dear friends, Stacey and /or Debbie, re a personal visit with me. They inquired of me last night when would be a good time to come, and I asked them to check with you re my calendar. I really want to make their visit happen. Thanks.

Sent from my iPhone

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**From:** Wong, Robb N. <Robb.Wong@sba.gov>  
**Sent:** Sunday, May 7, 2017 7:58 AM  
**To:** Bradfield, Mary A.  
**Cc:** Schroeder, Allie F.  
**Subject:** Re: Round table with small business government contractors?

MAB and Allie - already coordinating. Am waiting for a schedule and proposed format. Spoke to them as late as last Thursday(?)...last week.

Was intending to provide schedule and format to you and Allie as they may not want to see "me" as much as they want MM. I will send to you and Allie for direction

Will keep you apprised and informed

Robb

RWIP

On May 6, 2017, at 6:39 AM, Bradfield, Mary A. <[Mary.Bradfield@sba.gov](mailto:Mary.Bradfield@sba.gov)> wrote:

Allie and Robb, Please coordinate and advise. MAB  
Sent from my iPhone

Begin forwarded message:

**From:** Linda McMahon [REDACTED] >  
**Date:** May 5, 2017 at 7:57:14 PM EDT  
**To:** Dan Letovsky <[dan.\[REDACTED\]@sba.gov](mailto:dan.[REDACTED]@sba.gov)>  
**Cc:** Mary Anne Bradfield <[mary.bradfield@sba.gov](mailto:mary.bradfield@sba.gov)>  
**Subject:** Re: Round table with small business government contractors?

I would like very much to participate, but I may have to rely on my team to take advantage of this great opportunity. Thank you, Dan for coordinating.

Sent from my iPhone

On May 4, 2017, at 1:25 PM, Dan Letovsky <[dan.letovsky@boozallen.com](mailto:dan.letovsky@boozallen.com)> wrote:

Hi Linda, hope you're doing well.

Wanted to give you an update: we had a call with Robb Wong and the Booz Allen small business office to propose a roundtable format with women-owned small business government contractors. Would you be interested in some time for one-on-one meetings between you and the small businesses beforehand? The small business team is following up with Robb to outline the proposed event.

While we can work out the specifics through Robb, are there any general timeframes that work best for you, considering SBA travel, vacation (if you get it...), or other calendar issues?

Thanks!  
Dan

PS - the Indiana tour looked awesome!

On Wed, Apr 12, 2017 at 5:16 PM, Linda McMahon

[REDACTED] wrote:

Yes, I'm interested, and I have forwarded this to our government contract folks.

Sent from my iPhone

On Apr 12, 2017, at 7:36 AM, Dan Letovsky <[dan.letovsky@boozallen.com](mailto:dan.letovsky@boozallen.com)> wrote:

Hi Linda,

Checking in to see whether there's still interest in meeting with some of Booz Allen's small business partners. Hope you're doing great and all is well at SBA!

Regards,  
Dan

On Tue, Mar 7, 2017 at 4:37 PM, Dan Letovsky

<[dan.letovsky@boozallen.com](mailto:dan.letovsky@boozallen.com)> wrote:

Great, looking forward to it! Let me know if I can provide additional information to your SBA contact.

On Mar 7, 2017 4:14 PM, "Linda McMahon"

<[Linda.McMahon@sba.gov](mailto:Linda.McMahon@sba.gov)> wrote:

This is definitely of interest to me...a great opportunity. Also, women owned businesses. Thanks for wanting to do the outreach. I'll let you know who should be your contact here.

Sent from my iPhone

On Mar 6, 2017, at 4:40 PM, Dan Letovsky

<[dan.letovsky@boozallen.com](mailto:dan.letovsky@boozallen.com)> wrote:

Linda,

I hope all is well at SBA!



I was thinking back on our conversation at dinner about your interest in small businesses contracting with the Federal government. As you know, I'm at Booz Allen Hamilton, working in the DoD market, and I wanted to see if you might be interested in meeting some of the small businesses that Booz Allen partners with, to hear from them directly about the various challenges and successes they've had in the government contracting landscape.

We partner with some great small businesses with specialized defense, intelligence, cyber and health offerings, and I'd love a chance for you to hear from them directly, as well as learn about the small business mentoring program that Booz Allen runs. Perhaps a one hour roundtable that we can host, one morning, afternoon, or evening with several small businesses present? Some potential venues include the Booz Allen Innovation Center or Eastern Foundry in Arlington.

Would this be of interest to you? Do you have specific types of small business government contractors you'd like to hear from, such as Veteran-owned or women-owned, or other types?

If you would find this valuable, I'd be happy to reach out to Steve and Kate, as well as connect with the Booz Allen Small Business team to set it up.

All the best, and look forward to catching up soon.

Dan

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Dan Letovsky

802.578.0828

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Dan Letovsky  
802.578.0828

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Dan Letovsky  
802.578.0828

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**From:** Cloutier, Janel C. <Janel.Cloutier@sba.gov>  
**Sent:** Tuesday, April 25, 2017 5:46 PM  
**To:** Linda McMahon  
**Cc:** Schroeder, Allie F.  
**Subject:** RE: Veterans Corporate Roundtable

Ma'am,

Will do; thank you.

V/r,

Janel

**From:** Linda McMahon [REDACTED]  
**Sent:** Monday, April 24, 2017 3:07 PM  
**To:** Cloutier, Janel C.  
**Subject:** Fwd: Veterans Corporate Roundtable

Please be in touch with him and find out more details. I don't know what dates need to be held in May for Cabinet meetings, etc.

Sent from my iPhone

Begin forwarded message:

**From:** Robin Montgomeryl <[robinmontgomeryl@business.uconn.edu](mailto:robinmontgomeryl@business.uconn.edu)> [REDACTED]  
**Date:** April 24, 2017 at 2:45:41 PM EDT  
**To:** [lmcmahon@business.uconn.edu](mailto:lmcmahon@business.uconn.edu) [REDACTED]  
**Cc:** "[michael.zacchea@business.uconn.edu](mailto:michael.zacchea@business.uconn.edu)" <[michael.zacchea@business.uconn.edu](mailto:michael.zacchea@business.uconn.edu)>  
**Subject:** Veterans Corporate Roundtable

Linda, thank you for your response. Having been a 26 year FBI Agent I know full well about the surreal times you are experiencing.

You met Mike early on and he wondered if you might entertain attending a Veterans Corporate Roundtable on 5/22 at Aetna Hqs in Hartford. He can provide the details to you. Thank you for taking on your current assignment. If there is anything a retired Chief and FBI executive can do for you please don't hesitate.

Robin

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**From:** Bradfield, Mary A. <Mary.Bradfield@sba.gov>  
**Sent:** Wednesday, April 12, 2017 5:20 PM  
**To:** Schroeder, Allie F.  
**Subject:** FW: an invitation for you speak in Connecticut  
**Attachments:** SBA REQUIRED EVENT COVER SHEET (EXTERNAL).doc

I know you probably responded re: this event but can you remind me? As I recall we did not have the invitation in the scheduling queue for some reason.

**From:** Linda McMahon [REDACTED]  
**Sent:** Tuesday, April 04, 2017 10:27 PM  
**To:** Bradfield, Mary A.  
**Subject:** Fwd: an invitation for you speak in Connecticut

Do you know if we received this, and if we accepted or declined?

Sent from my iPhone

Begin forwarded message:

**From:** Robert Dilenschneider <Rld@dgi-nyc.com>  
**Date:** April 4, 2017 at 6:40:16 PM EDT  
**To:** 'Linda McMahon' [REDACTED]  
**Subject:** an invitation for you speak in Connecticut

Linda. There is a request through your SBA office right now for you to speak in Connecticut on May 10. This really is a terrific opportunity and I would encourage it, if your schedule allows. The summary of the event is attached. And of course we will ensure all goes well.

Bob Dilenschneider



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**From:** LEM [REDACTED]  
**Sent:** Monday, November 19, 2018 11:09 PM  
**To:** Schroeder, Allie F.  
**Cc:** Linda McMahon  
**Subject:** Re: Scheduler Contact list

Thank you.

Sent from my iPhone

On Nov 19, 2018, at 3:17 PM, Schroeder, Allie F. <[Allie.Schroeder@sba.gov](mailto:Allie.Schroeder@sba.gov)> wrote:

**From:** Schroeder, Allie F.  
**Sent:** Friday, October 12, 2018 11:25 AM  
**To:** LEM ([REDACTED]) Linda McMahon <[REDACTED]>  
**Subject:** Scheduler Contact list

Hello Administrator,

FYI – attached is the contact list for all of the Cabinet members schedulers and assistants.

All the best,  
Allie

Allie Schroeder  
Director of External Affairs  
Office of the Administrator  
**U.S. Small Business Administration**  
[allie.schroeder@sba.gov](mailto:allie.schroeder@sba.gov)

<image002.jpg>

<EAs & Schedulers - 9.4.xlsx> Withheld Exemption 5

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**From:** Linda McMahon [REDACTED]  
**Sent:** Monday, November 19, 2018 9:55 PM  
**To:** Schroeder, Allie F.  
**Subject:** Re: Scheduler Contact list

Thanks, Allie.

Sent from my iPhone

On Nov 19, 2018, at 3:14 PM, Schroeder, Allie F. <[Allie.Schroeder@sba.gov](mailto:Allie.Schroeder@sba.gov)> wrote:

**From:** Schroeder, Allie F.  
**Sent:** Friday, October 12, 2018 11:25 AM  
**To:** LEM ([REDACTED] <[REDACTED]>); Linda McMahon [REDACTED]  
**Subject:** Scheduler Contact list

Hello Administrator,

FYI – attached is the contact list for all of the Cabinet members schedulers and assistants.

All the best,  
Allie

Allie Schroeder  
Director of External Affairs  
Office of the Administrator  
**U.S. Small Business Administration**  
[allie.schroeder@sba.gov](mailto:allie.schroeder@sba.gov)

<image002.jpg>

<EAs & Schedulers - 9.4.xlsx>    Withheld Exemption 5

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**From:** Schroeder, Allie F. <Allie.Schroeder@sba.gov>  
**Sent:** Monday, November 19, 2018 3:15 PM  
**To:** LEM; Linda McMahon  
**Subject:** FW: Scheduler Contact list  
**Attachments:** EAs & Schedulers - 9.4.xlsx Withheld Exemption 5

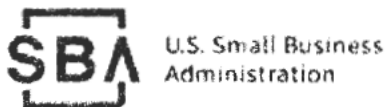
**From:** Schroeder, Allie F.  
**Sent:** Friday, October 12, 2018 11:25 AM  
**To:** LEM [REDACTED] <[REDACTED]>; Linda McMahon [REDACTED]  
**Subject:** Scheduler Contact list

Hello Administrator,

FYI – attached is the contact list for all of the Cabinet members schedulers and assistants.

All the best,  
Allie

Allie Schroeder  
Director of External Affairs  
Office of the Administrator  
**U.S. Small Business Administration**  
[allie.schroeder@sba.gov](mailto:allie.schroeder@sba.gov)



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**From:** Schroeder, Allie F. <Allie.Schroeder@sba.gov>  
**Sent:** Friday, November 16, 2018 11:00 AM  
**To:** Linda McMahon; Donna Letizia  
**Subject:** FW: For Monday, Today Show segment briefing documents  
**Attachments:** One Pager\_SBA Small Business Saturday.doc; Today SHOW 11-19 BRIEFING MEMO TO THE ADMINISTRATOR.docx; Small Business Saturday Talkers.docx Withheld Exemption 5

Confirming you received – documents for Monday's interview.

**From:** McCracken, Erin S.  
**Sent:** Friday, November 16, 2018 10:47 AM  
**To:** LEM [REDACTED]  
**Cc:** Billimoria, Jimmy F. (Jim) <JimmyJim.Billimoria@sba.gov>; Patru, Edwin C. (Contractor) <Edwin.Patru@sba.gov>; Schroeder, Allie F. <Allie.Schroeder@sba.gov>; Williams, Sarah M. <Sarah.Williams@sba.gov>  
**Subject:** RE: For Monday, Today Show segment briefing documents

Apologies, Ma'am, please use the attached. There was one error in one of the documents previously sent.  
Thank you,  
Erin

**From:** McCracken, Erin S.  
**Sent:** Friday, November 16, 2018 10:45 AM  
**To:** LEM [REDACTED]  
**Cc:** Jim Billimoria (Jim.Billimoria@sba.gov) <Jim.billimoria@sba.gov>; Ed Patru (Edwin.Patru@sba.gov) <Edwin.Patru@sba.gov>; Allie Schroeder (Allie.Schroeder@sba.gov) <Allie.Schroeder@sba.gov>; Sarah Williams (Sarah.Williams@sba.gov) <Sarah.Williams@sba.gov>  
**Subject:** For Monday, Today Show segment briefing documents

Ma'am, Attached are the following prep documents for your Today Show appearance on Monday. They include:

- One pager of three great reasons to shop local
- Stats and overall talkers about Small Business Saturday
- Briefing Memo

Thank you!  
Erin



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**From:** Schroeder, Allie F. <Allie.Schroeder@sba.gov>  
**Sent:** Thursday, November 8, 2018 4:07 PM  
**To:** Linda McMahon; LEM  
**Subject:** Fwd: Maine Talkers

Allie Schroeder  
Director of External Affairs  
Office of the Administrator  
U.S. Small Business Administration  
allie.schroeder@sba.gov

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**From:** Gray, Christopher S.  
**Sent:** Thursday, November 8, 2018 3:42:37 PM  
**To:** Schroeder, Allie F.; Barnett, Zachary J.  
**Cc:** Patru, Edwin C. (Contractor); McCracken, Erin S.  
**Subject:** Maine Talkers

Talking Point 



## Articles

*Many US lobster companies coping well with tariff impact*

<https://www.seafoodsource.com/news/supply-trade/many-us-lobster-companies-coping-well-with-tariff-impact>

*Maine is sending far more lobsters to Canada as that country's exports to China boom*

<https://bangordailynews.com/2018/09/14/business/maine-is-sending-far-more-lobsters-to-canada-as-that-countrys-exports-to-china-boom/>

*Some lobster exporters are feeling pinch of Chinese tariff*

<https://www.pressherald.com/2018/07/29/some-lobster-exporters-are-feeling-pinch-of-china-tariff/>

Christopher S. Gray

Senior Advisor | Office of the Administrator

**U.S. Small Business Administration**

O: (202) 205-6335 | C: (202) [REDACTED]

[Christopher.Gray@sba.gov](mailto:Christopher.Gray@sba.gov)



U.S. Small Business  
Administration

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**From:** Schroeder, Allie F. <Allie.Schroeder@sba.gov>  
**Sent:** Thursday, November 1, 2018 2:23 PM  
**To:** Linda McMahon; LEM  
**Subject:** Fwd: Draft Talkers USMCA  
**Attachments:** TLKPNTS SBA USMCA 103018.doc Withheld Exemption 5

Allie Schroeder  
Director of External Affairs  
Office of the Administrator  
U.S. Small Business Administration  
allie.schroeder@sba.gov

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**From:** Gray, Christopher S.  
**Sent:** Thursday, November 1, 2018 1:14:43 PM  
**To:** Schroeder, Allie F.  
**Subject:** FW: Draft Talkers USMCA

Allie ~ Here is the draft talkers for the call,  
CG

DELIBERATIVE AND PRE-DECISIONAL

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**From:** Schroeder, Allie F. <Allie.Schroeder@sba.gov>  
**Sent:** Sunday, October 28, 2018 12:24 PM  
**To:** LEM; Linda McMahon  
**Cc:** Donna Letizia; Belur, Pradeep S.; Boyer, Emery F.  
**Subject:** CFC Remarks  
**Attachments:** CFC Remarks Written.docx; CFC Remarks DELIVERY.docx Withheld Exemption 5

Good afternoon LEM,

Tomorrow is the Combined Federal Campaign (CFC) Kickoff in Eisenhower. You will be making brief remarks during the program. Attached are the remarks drafted by Dave Chiokadze, and they have been approved by Pradeep.

Emery and I will brief you on the event once you arrive tomorrow morning!

All the best,  
Allie



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**From:** Belur, Pradeep S. <Pradeep.Belur@sba.gov>  
**Sent:** Friday, October 26, 2018 9:57 AM  
**To:** Linda McMahon  
**Subject:** FW: GDP - better than expectations

fyi

**From:** Belur, Pradeep S.  
**Sent:** Friday, October 26, 2018 8:56 AM  
**To:** McCracken, Erin S.  
**Cc:** LEM; Billimoria, Jimmy F. (Jim); Patru, Edwin C. (Contractor)  
**Subject:** RE: GDP - better than expectations

fyi

US economy grows at fastest back-to-back pace  
in 4 years, boosted by solid consumer spending



- The US economy grew faster than expected in the third quarter, boosted by consumer spending and business inventories.
- Gross domestic product, the value of every good and service produced within the country, rose at an annualized rate of 3.3% and logged the best back-to-back quarters for the economy in four years.
- Trade subtracted from US growth by the most in 33 years amid the tariffs imposed on goods from China and other countries.
- The housing market was a drag on the economy for a third straight quarter as declining affordability slowed sales.

The US economy grew at a faster rate than expected in the July-September quarter, according to the Commerce Department's advance report released on Friday.

Gross domestic product, the value of every good and service produced within the country, increased at an annualized rate of 3.5%; economists had forecast 3.3% growth according to estimates compiled by Bloomberg. The third quarter marked the strongest back-to-back quarters of growth for the US in four years.

A healthy jobs market with the lowest unemployment rate in 49 years, coupled with strong consumer confidence, supported consumer spending, the biggest driver of the US economy. Personal consumption increased at a 4% rate, the strongest since 2014.

Businesses also made a strong contribution to the economy as they stockpiled on inventories; this category tends to be volatile from quarter to quarter.

An expected area of weakness was housing investment, which shrank 4% and for the third quarter in a row. Much of the data on residential investment during the third quarter was weaker than expected. The volume of existing-home sales peaked last November and fell every month in Q3 amid affordability constraints and tight inventory.

US exports were another drag on the economy. According to Bloomberg, the slowdown from trade to the economy was the most in 33 years amid the dispute with China and other countries.

Companies outside the US had stockpiled on goods ahead of the implementation of tariffs, providing a more than one-percentage-point boost to GDP in Q2. But in August, for example, the US goods deficit with China jumped to an all-time one-month record of \$38.6 billion without seasonal adjustments.

**From:** Belur, Pradeep S.  
**Sent:** Friday, October 26, 2018 8:37 AM  
**To:** McCracken, Erin S.  
**Cc:** LEM; Billmorla, Jimmy F. (Jim)  
**Subject:** GDP - better than expectations

Hi Erin,

[REDACTED]  
[REDACTED]  
[REDACTED]),  
[REDACTED]  
[REDACTED]

Can we get a statement/tweet out?

Thanks,

Pradeep



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**From:** Schroeder, Allie F. <Allie.Schroeder@sba.gov>  
**Sent:** Thursday, October 25, 2018 4:59 PM  
**To:** LEM; Linda McMahon  
**Subject:** FW: MSNBC taping brief and talkers  
**Attachments:** BRIEFING MEMO TO THE ADMINISTRATOR msnbcyourbusiness.docx; Draft\_Small Business Saturday Talkers.docx Withheld Exemption 5

Hello Administrator,

Attached are the digital versions, and here are the links in the brief:

- o The Small Business Saturday Interview: <https://www.americanexpress.com/us/small-business/openforum/videos/sba-administrator-linda-mcmahon-shopping-local/>
- o The Look Ahead interview: <https://www.americanexpress.com/us/small-business/openforum/videos/small-business-outlook-2018/>

**From:** McCracken, Erin S.  
**Sent:** Thursday, October 25, 2018 4:54 PM  
**To:** Schroeder, Allie F. <Allie.Schroeder@sba.gov>  
**Subject:** MSNBC taping brief and talkers

Erin McCracken  
Deputy Associate Administrator  
Office of Communications & Public Liaison  
**U.S. Small Business Administration**  
Office: (202) 205-7023  
Cell: (202) [REDACTED]  
[erin.mccracken@sba.gov](mailto:erin.mccracken@sba.gov)



U.S. Small Business  
Administration

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**From:** Belur, Pradeep S. <Pradeep.Belur@sba.gov>  
**Sent:** Thursday, October 18, 2018 2:29 PM  
**To:** Linda McMahon; Schroeder, Allie F.  
**Subject:** RE: Honorary Invitation - Women's Entrepreneurship Day United Nations

HI LEM,

I would pass on this. Thanks.

Pradeep

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**From:** Linda McMahon [REDACTED]  
**Sent:** Thursday, October 18, 2018 12:02 PM  
**To:** Schroeder, Allie F.  
**Cc:** Belur, Pradeep S.  
**Subject:** Fwd: Honorary Invitation - Women's Entrepreneurship Day United Nations

Not sure if this is something that has benefit for SBA.

Sent from my iPhone

Begin forwarded message:

**From:** Donna Letizia <[REDACTED]>  
**Date:** October 16, 2018 at 10:26:09 AM EDT  
**To:** <linda [REDACTED]>  
**Subject:** Honorary Invitation - Women's Entrepreneurship Day United Nations

Below is an invitation from Wendy Diamond/Founder & CEO of Women's Entrepreneurship Day to speak on the panel of Global Partnerships – Celebrating Governments who Collaborate with Entrepreneurs at this year's Women's Entrepreneurship Day (WED) Summit **Friday, November 16th, 2018 – panel time 1:30pm-3pm** - at the United Nations. You will be joining Her Highness Princess Märtha Louise of the Royal House of Norway and Her Excellency Inga Rhonda King Seventy-Fourth President of the Economic and Social Council (ECOSOC) United Nations, who are confirmed,

Is this something you want to do?

**From:** Stephanie McMahon <[REDACTED]>  
**Sent:** Tuesday, October 9, 2018 1:51 PM  
**To:** Wendy Diamond WEDO <[wendy@womenseday.org](mailto:wendy@womenseday.org)>; Donna Letizia [REDACTED]  
**Cc:** Altman, Matthew <[REDACTED]>; Missy WEDO <[missy@womenseday.org](mailto:missy@womenseday.org)>  
**Subject:** Re: Great seeing you @ ADWEEK/Girls Lounge! Time Sensitive - Honorary Invitation - Women's Entrepreneurship Day United Nations

Wendy,

Thanks for reaching out, I've copied Donna Letizia who works with my mom.

Good luck with the event!

-Steph

Sent from my iPad

On Oct 9, 2018, at 11:47 AM, Wendy Diamond WEDO <[wendy@womenseday.org](mailto:wendy@womenseday.org)> wrote:

Stephanie – Great seeing you last week! LOVE to invite your mom to WED this year! Alicia Keys just confirmed ~ this is not public! Mean the world! See below – if you can connect us mean the world!

O  
ctobe  
r 9,  
2018

Dear Linda,

We are pleased to announce our Board of Directors have nominated you to speak on the panel of Global Partnerships – Celebrating Governments who Collaborate with Entrepreneurs at this year's Women's Entrepreneurship Day (WED) Summit November 16<sup>th</sup>, 2018 at the United Nations. You will be joining **Her Highness Princess Märtha Louise of the Royal House of Norway** and **Her Excellency Inga Rhonda King** Seventy-Fourth President of the Economic and Social Council (ECOSOC) United Nations, who are confirmed.

Why does the world need ChooseWOMEN/Women's Entrepreneurship Day? Consider this. Women comprise 66% of the labor force, yet earn 10% of the world's income. Yet, they account for 85% of consumer purchases with \$20 trillion in total expense. Women's Entrepreneurship Day (WED) is a global movement celebrating women leaders in business in 144 countries and 110 universities and colleges global. Our mission is to empower the 4 billion women to be catalysts of change and uplift 250 million girls living in poverty.

We are proud to share that New York State's Governor **Andrew Cuomo**, New York City's Mayor **Bill De Blasio**, Los Angeles Mayor **Eric Garcetti**, and Philadelphia Mayor **Jim Kenney** proclaimed Women's Entrepreneurship Day an official day on November 19<sup>th</sup> annually. The U.S. House of Representatives

annually recognizes the WEDO movement November 19th as "A Day in Honor of Women Entrepreneurs" under the leadership of **Congresswoman Grace Meng**.

WED recognizes some of the most accomplished women of our time, and this year you will be joining: **Anna Sui** (International Fashion Designer), **Her Royal Highness Princess Märtha Louise of Norway**, **Hanna Jaff** (MADE IN MEXICO Netflix Actress & Founder Jaff Foundation for Education), **Shanu Hinduja** (Chairperson Hinduja Foundation U.S., Co-Chair Hinduja Global Solutions), **Shari Staglin** (CEO Staglin Family Vineyard & Co-Founder One Mind who has raised and donated over \$1 BILLION for mental health causes), **Kathleen King** (Founder Tate's Bake Shop Sold to OREO giant Mondelez International for a yummy \$500 million!), **Eileen Murray** (Co-CEO Bridgewater Associates, The world's largest hedge fund), **Her Excellency Inga Rhonda King** (Seventy-Fourth President of the Economic and Social Council (ECOSOC) United Nations), **Shelley Zalis** (CEO/Founder The Female Quotient), **Emma Channing** (CEO & General Counsel Satis Group - The Premier ICO Advisory Firm), **Adi Eckhouse** (Cofounder & CEO Realface, the Creators of facial recognition on your iPhone!), **Craig Newmark** (Founder of Craigslist and Craig Connects), **Shannon Dellimore** (Creative Director & Co-Founder GLAMGLOW), and many more to be announced.

Our WED achievements this year include funding 500 Syrian refugee girls to attend high school in Jordan. In New York City at the United Nations, WED donated 500 microloans to impoverished women so they can start their own business. WED Saudi Arabia hosted a nation-wide entrepreneurship training program for 60,000 female college students and early-stage entrepreneurs. 25 young women received funding to launch their own businesses. In Oman, our WED ambassador announced an initiative to empower women and girls by using their vote against arranged marriage. And in Uruguay, a partnership with a local university offered 20 scholarships to the girls present at the WED summit. Our Philippines team educated 1000 rural women with financial

literacy – all over the world our Ambassador team is making an impact!

View these media links that covered our initiative, MERCEDES: [The Power of Female Entrepreneurship](#), FORBES: [Best Way to Save the World: Put Women In Charge](#), FOX NEWS: [Beyond the Dream: Women Helping Women](#) CNBC: [Nightly Business Report](#) and [Marie Claire](#).

We would be truly honored if you would grace us with your presence at year's Women's Entrepreneurship Day Summit 2018. Please let us know if you have any questions. Thank you for your support in our mission to empower, celebrate and support women in business to alleviate poverty!

With High Regards,

Wendy Diamond, Founder/CEO

WEDO | Women's Entrepreneurship Day  
Organization/#ChooseWOMEN

[www.womensday.org](http://www.womensday.org)

Women's Entrepreneurship Day  
Organization/#WomenWOW #ChooseWOMEN

<http://www.womenseday.org>

Our mission is to Empower, Celebrate & Support Women in business worldwide to alleviate poverty!

[Facebook](#) [Twitter](#) [Instagram](#) [Linkedin](#) [YouTube](#)  
[Pinterest](#)



---

**From:** Linda McMahon [REDACTED]  
**Sent:** Wednesday, October 17, 2018 12:23 AM  
**To:** Belur, Pradeep S.  
**Subject:** Re: FOR REVIEW: Cabinet Material - 1/2 Set

No Purdue?

Sent from my iPhone

On Oct 15, 2018, at 11:32 AM, Belur, Pradeep S. <[Pradeep.Belur@sba.gov](mailto:Pradeep.Belur@sba.gov)> wrote:

Hi LEM, as discussed, here are the presentations from the other cabinet members for the cabinet meeting.

Thanks,

Pradeep

**From:** Staff Secretary <[staffsecretary@who.eop.gov](mailto:staffsecretary@who.eop.gov)>  
**Sent:** Saturday, October 13, 2018 5:26 PM  
**To:** Liddell, Christopher P. EOP/WHO <[Christopher.P.Liddell@who.eop.gov](mailto:Christopher.P.Liddell@who.eop.gov)>; Knight, Shahira E. EOP/WHO <[Shahira.E.Knight@who.eop.gov](mailto:Shahira.E.Knight@who.eop.gov)>; Bremberg, Andrew P. EOP/WHO <[Andrew.P.Bremberg@who.eop.gov](mailto:Andrew.P.Bremberg@who.eop.gov)>; Miller, Stephen EOP/WHO <[Stephen.Miller@who.eop.gov](mailto:Stephen.Miller@who.eop.gov)>; Kudlow, Larry A. EOP/WHO <[Lawrence.A.Kudlow@who.eop.gov](mailto:Lawrence.A.Kudlow@who.eop.gov)>; [imt@who.eop.gov](mailto:imt@who.eop.gov); DeStefano, John J. EOP/WHO <[Johnny@who.eop.gov](mailto:Johnny@who.eop.gov)>; Conway, Kellyanne E. EOP/WHO <[Kellyanne.E.Conway@who.eop.gov](mailto:Kellyanne.E.Conway@who.eop.gov)>; Donaldson, Annie M. EOP/WHO <[Ann.M.Donaldson@who.eop.gov](mailto:Ann.M.Donaldson@who.eop.gov)>; Eisenberg, John A. EOP/NSC <[John.A.Eisenberg@who.eop.gov](mailto:John.A.Eisenberg@who.eop.gov)>; DL NSC PaperDeputies <[DL.PaperDeputies@whmo.mil](mailto:DL.PaperDeputies@whmo.mil)>; Kushner, Jared C. EOP/WHO <[jck@who.eop.gov](mailto:jck@who.eop.gov)>; Hassett, Kevin A. EOP/CEA <[Kevin.A.Hassett@cea.eop.gov](mailto:Kevin.A.Hassett@cea.eop.gov)>; DL OMB ExecSec <[DL.OMB.ExecSec@OMB.eop.gov](mailto:DL.OMB.ExecSec@OMB.eop.gov)>; [ruth.knouse@dot.gov](mailto:ruth.knouse@dot.gov); [jackson.ryan@epa.gov](mailto:jackson.ryan@epa.gov); [Scott.Hommel@ios.doi.gov](mailto:Scott.Hommel@ios.doi.gov); [geale.nicholas.c@dol.gov](mailto:geale.nicholas.c@dol.gov); Bradley, Kim L. <[Kim.Bradley@sba.gov](mailto:Kim.Bradley@sba.gov)>; Buangan, Richard EOP <[buanganr@state.gov](mailto:buanganr@state.gov)>; [Ryan.Brady@treasury.gov](mailto:Ryan.Brady@treasury.gov); [Raymond.Starling@osec.usda.gov](mailto:Raymond.Starling@osec.usda.gov); Greer, Jamieson L. EOP/USTR <[Jamieson.L.Greer@ustr.eop.gov](mailto:Jamieson.L.Greer@ustr.eop.gov)>; [Ecomstock@doc.gov](mailto:Ecomstock@doc.gov)  
**Cc:** Staff Secretary <[staffsecretary@who.eop.gov](mailto:staffsecretary@who.eop.gov)>; McGinley, William J. EOP/WHO <[William.J.McGinley@who.eop.gov](mailto:William.J.McGinley@who.eop.gov)>  
**Subject:** FOR REVIEW: Cabinet Material - 1/2 Set

Staff Secretary is circulating materials for this week's Cabinet Meeting from seven different Administration officials. Attached is the first set (of two), including materials from the below principals.

Affirmative clearance requested from WHCO, DPC, NEC, and OMB. Please review and provide feedback by noon on Monday (10/15).

1. OMB (note, some of the numbers are "XX" given their sensitive nature. If you have any questions about the numbers, please let us know)
  - a. TPs
  - b. Pocket Card

2. SBA
  - a. TPs
  - b. Slides
3. DOT
  - a. Slides
4. DOI
  - a. TPs
5. USTR
  - a. TPs
  - b. Slides

<OMB - Cabinet Meeting TPs.docx>

<OMB - Cabinet Meeting Pocket Card.docx>

<DOT - Cabinet Meeting Slides.PPTX>

Withheld Exemption 5

<DOI - Cabinet Meeting TPs.docx>

<USTR - Cabinet Meeting TPs.docx>

<USTR - Cabinet Meeting Slides.pptx>

<SBA - Cabinet Meeting Slides v2.pptx>

<SBA - Cabinet Meeting TPs.docx>

---

**From:** Schroeder, Allie F. <Allie.Schroeder@sba.gov>  
**Sent:** Tuesday, October 16, 2018 7:04 PM  
**To:** LEM; Linda McMahon  
**Cc:** Boyer, Emery F.; Williams, Sarah M.  
**Subject:** Fwd: Documents for Tomorrow  
**Attachments:** SBA - Cabinet Meeting Slides v2-DOL edits\_DPC\_pb.pptx; SBA - Cabinet Meeting TPs CEQ edit\_PB\_FINAL Speech Format.docx; SBA - Cabinet Meeting TPs CEQ edit\_PB\_FINAL.docx; Deregulation Event with POTUS and Business Owners - Briefing.docx Withheld Exemption 5

Attached are the final draft documents for tomorrow.

CONFIDENTIAL

---

**From:** Gray, Christopher S. <christopher.gray@sba.gov>  
**Sent:** Tuesday, October 16, 2018 6:38 PM  
**To:** Williams, Sarah M.; McCracken, Erin S.; Schroeder, Allie F.; Boyer, Emery F.  
**Subject:** Documents for Tomorrow

Please see the documents for tomorrow. I have printed them all and will have them with me.

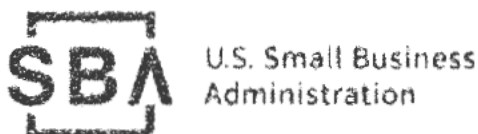
The only document that will change is the final briefing document. Pradeep will be adding information tonight that Erin will bring tomorrow.

CG

Christopher S. Gray

Senior Advisor | Office of the Administrator  
**U.S. Small Business Administration**  
O: (202) 205-6335 | C: (202) [REDACTED]

[Christopher.Gray@sba.gov](mailto:Christopher.Gray@sba.gov)



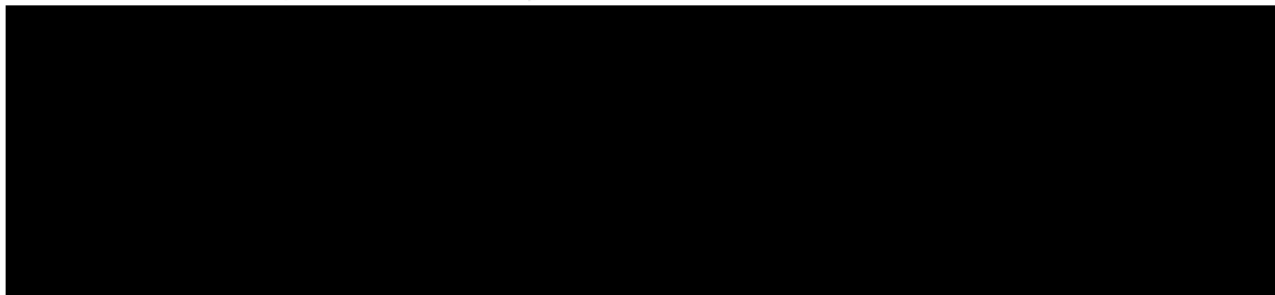
---

**From:** Schroeder, Allie F. <Allie.Schroeder@sba.gov>  
**Sent:** Monday, October 15, 2018 6:34 PM  
**To:** LEM; Linda McMahon  
**Cc:** Boyer, Emery F.  
**Subject:** Document to print  
**Attachments:** 101618 South Florida Final\_docx..docx    Withheld Exemption 5

Hi LEM,

Attached is the final briefing book for tomorrow.

Main points of the day to mention during the radio interview:



Please call us with any questions!  
Allie

---

**From:** Schroeder, Allie F. <Allie.Schroeder@sba.gov>  
**Sent:** Monday, October 15, 2018 6:34 PM  
**To:** LEM; Linda McMahon  
**Cc:** Boyer, Emery F.  
**Subject:** Document to print  
**Attachments:** 101618 South Florida Final\_docx..docx Withheld Exemption 5

Hi LEM,

Attached is the final briefing book for tomorrow.

Main points of the day to mention during the radio interview:

- [REDACTED]
- | [REDACTED]
- | [REDACTED]
- | [REDACTED]
- | [REDACTED]
- | [REDACTED]

Please call us with any questions!  
Allie

---

**From:** Schroeder, Allie F. <Allie.Schroeder@sba.gov>  
**Sent:** Monday, October 15, 2018 11:42 AM  
**To:** LEM; Linda McMahon; Belur, Pradeep S.; Boyer, Emery F.; Williams, Sarah M.  
**Subject:** Updated briefing book  
**Attachments:** South Florida 10.16.18.docx      Withheld Exemption 5

Hi LEM,

Attached is the updated book. Emery and I will call you once we land in FL to review the changes.

Best,

Allie

---

**From:** Belur, Pradeep S. <Pradeep.Belur@sba.gov>  
**Sent:** Monday, October 15, 2018 11:32 AM  
**To:** LEM; Linda McMahon  
**Cc:** Donna Letizia; Schroeder, Allie F.  
**Subject:** FW: FOR REVIEW: Cabinet Material - 1/2 Set  
**Attachments:** OMB - Cabinet Meeting TPs.docx; OMB - Cabinet Meeting Pocket Card.docx; DOT - Cabinet Meeting Slides.PPTX; DOI - Cabinet Meeting TPs.docx; USTR - Cabinet Meeting TPs.docx; USTR - Cabinet Meeting Slides.pptx; SBA - Cabinet Meeting Slides v2.pptx; SBA - Cabinet Meeting TPs.docx Withheld Exemption 5

**Importance:** High

Hi LEM, as discussed, here are the presentations from the other cabinet members for the cabinet meeting.

Thanks,

Pradeep

**From:** Staff Secretary <staffsecretary@who.eop.gov>  
**Sent:** Saturday, October 13, 2018 5:26 PM  
**To:** Liddell, Christopher P. EOP/WHO <Christopher.P.Liddell@who.eop.gov>; Knight, Shahira E. EOP/WHO <Shahira.E.Knight@who.eop.gov>; Bremberg, Andrew P. EOP/WHO <Andrew.P.Bremberg@who.eop.gov>; Miller, Stephen EOP/WHO <Stephen.Miller@who.eop.gov>; Kudlow, Larry A. EOP/WHO <Lawrence.A.Kudlow@who.eop.gov>; imt@who.eop.gov; DeStefano, John J. EOP/WHO <Johnny@who.eop.gov>; Conway, Kellyanne E. EOP/WHO <Kellyanne.E.Conway@who.eop.gov>; Donaldson, Annie M. EOP/WHO <Ann.M.Donaldson@who.eop.gov>; Eisenberg, John A. EOP/NSC <John.A.Eisenberg@who.eop.gov>; DL NSC PaperDeputies <DL.PaperDeputies@whmo.mil>; Kushner, Jared C. EOP/WHO <jck@who.eop.gov>; Hassett, Kevin A. EOP/CEA <Kevin.A.Hassett@cea.eop.gov>; DL OMB ExecSec <DL.OMB.ExecSec@OMB.eop.gov>; ruth.knouse@dot.gov; jackson.ryan@epa.gov; Scott\_Hommel@ios.doi.gov; geale.nicholas.c@dol.gov; Bradley, Kim L. <Kim.Bradley@sba.gov>; Buangan, Richard EOP <buanganrl@state.gov>; Ryan.Brady@treasury.gov; Raymond.Starling@osec.usda.gov; Greer, Jamieson L. EOP/USTR <Jamieson.L.Greer@ustr.eop.gov>; Ecomstock@doc.gov  
**Cc:** Staff Secretary <staffsecretary@who.eop.gov>; McGinley, William J. EOP/WHO <William.J.McGinley@who.eop.gov>  
**Subject:** FOR REVIEW: Cabinet Material - 1/2 Set

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1. OMB (note, some of the numbers are "XX" given their sensitive nature. If you have any questions about the numbers, please let us know)
  - a. TPs
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  - b. Slides
3. DOT

- a. Slides
- 4. DOI
  - a. TPs
- 5. USTR
  - a. TPs
  - b. Slides



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**From:** Belur, Pradeep S. <Pradeep.Belur@sba.gov>  
**Sent:** Monday, October 15, 2018 11:06 AM  
**To:** LEM; Linda McMahon  
**Cc:** Donna Letizia  
**Subject:** FW: DRAFT: Regulations - background

Hi LEM, re-sending some background info about the regulations.

Thanks,

Pradeep

**From:** Belur, Pradeep S.  
**Sent:** Monday, October 15, 2018 9:06 AM  
**To:** LEM  
**Subject:** DRAFT: Regulations - background

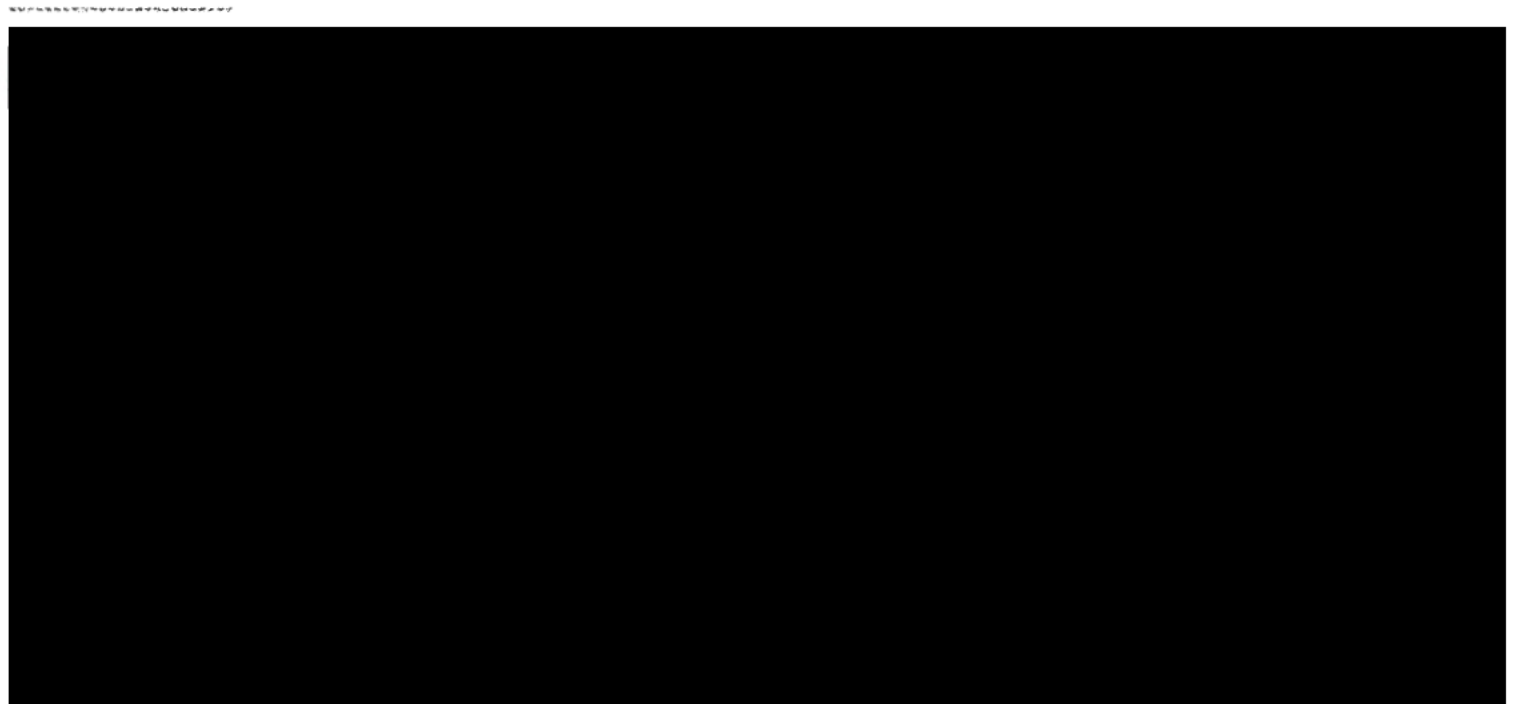
**DELIBERATIVE AND PRE-DECISIONAL**

Hi LEM,

Please find below additional detail about the four regulations along with the timeline and the status that I have put together from publicly available sources.

Thanks,

Pradeep



[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

---

**From:** Linda McMahon [REDACTED]  
**Sent:** Monday, October 15, 2018 10:03 AM  
**To:** Schroeder, Allie F.  
**Subject:** Re: SBIA Brief

I received your docs. Didn't get a speech from Pradeep

Sent from my iPhone

On Oct 15, 2018, at 9:55 AM, Schroeder, Allie F. <Allie.Schroeder@sba.gov> wrote:

I just resent them!

Get [Outlook for iOS](#)

---

**From:** Linda McMahon <[REDACTED]>  
**Sent:** Monday, October 15, 2018 9:51 AM  
**To:** Schroeder, Allie F.  
**Subject:** Re: SBIA Brief

I haven't received the speech.

Sent from my iPhone

On Oct 14, 2018, at 6:50 PM, Schroeder, Allie F. <Allie.Schroeder@sba.gov> wrote:

Good afternoon Administrator,

Attached are the briefing items for the SBIA conference on Tuesday morning (Pradeep sent you the finalized speech in a previous email).

We are finalizing a few things with the district office and will have an updated briefing book for the business visits and roundtable tomorrow morning.

Please let us know if you have any questions!

Best,  
Allie

<SBIA 2018 National Summit for Middle Market Funds - LEM Briefing Memo 10.12.18 V2.docx>

<Press Release - Graycliff Partners Announces Sale of Talon Investments.pdf>

<Bios of Guests Taking Pictures with the Administrator.pdf>

Withheld Exemption  
5

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**From:** Linda McMahon [REDACTED]  
**Sent:** Monday, October 15, 2018 10:09 AM  
**To:** Schroeder, Allie F.  
**Cc:** LEM  
**Subject:** Re: SBIA speech copies

Received

Sent from my iPhone

On Oct 15, 2018, at 9:53 AM, Schroeder, Allie F. <[Allie.Schroeder@sba.gov](mailto:Allie.Schroeder@sba.gov)> wrote:

Attached is the sbia speech

[Get Outlook for iOS](#)

**From:** Belur, Pradeep S. <[pradeep.belur@sba.gov](mailto:pradeep.belur@sba.gov)>  
**Sent:** Sunday, October 14, 2018 4:02 PM  
**To:** LEM  
**Cc:** Schroeder, Allie F.; Boyer, Emery F.  
**Subject:** FW: SBIA speech copies

Hi LEM,

Please find attached your SBIA speech. Allie will have hard copies for you in Florida.

If you have any changes, please let us know – we can make the changes.

Thanks,

Pradeep

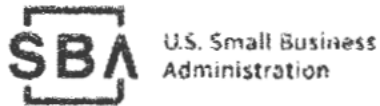
**From:** McCracken, Erin S.  
**Sent:** Sunday, October 14, 2018 3:56 PM  
**To:** Schroeder, Allie F.  
**Cc:** Boyer, Emery F.; Belur, Pradeep S.; Duffy, Kate J.; Billimoria, Jimmy F. (Jim)  
**Subject:** SBIA speech copies

Hi Allie, attached is the clean version of the SBIA speech with Pradeep's edits, as well as a delivery version. If the Administrator has edits to her speech, please let Kate and I know and it'll be updated for you to print off tomorrow.

Thank you!  
Erin

Erin McCracken  
Deputy Associate Administrator  
Office of Communications & Public Liaison  
U.S. Small Business Administration

Office: (202) 205-7023  
Cell: (202) [REDACTED]  
[erin.mccracken@sba.gov](mailto:erin.mccracken@sba.gov)



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<10 14 18 SBIA Middle Market Funds summit DRAFT FINAL.docx>

<10 14 18 SBIA Middle Market Funds summit DRAFT DELIVERY VERSION.docx>

Withheld Exemption 5

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**From:** Belur, Pradeep S. <Pradeep.Belur@sba.gov>  
**Sent:** Monday, October 15, 2018 10:08 AM  
**To:** LEM; Linda McMahon  
**Subject:** FW: SBIA speech copies  
**Attachments:** 10 14 18 SBIA Middle Market Funds summit DRAFT FINAL.docx; 10 14 18 SBIA Middle Market Funds summit DRAFT DELIVERY VERSION.docx Withheld Exemption 5

Re-send. Thanks.

Pradeep

**From:** Belur, Pradeep S.  
**Sent:** Sunday, October 14, 2018 4:03 PM  
**To:** LEM  
**Cc:** Schroeder, Allie F.; Boyer, Emery F.  
**Subject:** FW: SBIA speech copies

Hi LEM,

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Thanks,

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**Sent:** Sunday, October 14, 2018 3:56 PM  
**To:** Schroeder, Allie F.  
**Cc:** Boyer, Emery F.; Belur, Pradeep S.; Duffy, Kate J.; Billimoria, Jimmy F. (Jim)  
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Erin

Erin McCracken  
Deputy Associate Administrator  
Office of Communications & Public Liaison  
**U.S. Small Business Administration**  
Office: (202) 205-7023  
Cell: (202) [REDACTED]  
[erin.mccracken@sba.gov](mailto:erin.mccracken@sba.gov)



U.S. Small Business  
Administration

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---

**From:** Schroeder, Allie F. <Allie.Schroeder@sba.gov>  
**Sent:** Monday, October 15, 2018 9:55 AM  
**To:** Linda McMahon  
**Subject:** Re: SBIA Brief

I just resent them!

[Get Outlook for iOS](#)

---

**From:** Linda McMahon [REDACTED]  
**Sent:** Monday, October 15, 2018 9:51 AM  
**To:** Schroeder, Allie F.  
**Subject:** Re: SBIA Brief

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Sent from my iPhone

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Good afternoon Administrator,

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Please let us know if you have any questions!

Best,  
Allie

<SBIA 2018 National Summit for Middle Market Funds - LEM Briefing Memo 10.12.18 V2.docx>  
<Press Release - Graycliff Partners Announces Sale of Talon Investments.pdf>  
<Bios of Guests Taking Pictures with the Administrator.pdf>

Withheld  
Exemption 5

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**From:** LEM [REDACTED]  
**Sent:** Saturday, October 13, 2018 11:36 AM  
**To:** Schroeder, Allie F.  
**Cc:** Linda McMahon  
**Subject:** Re: Scheduler Contact list

Thanks, Allie.

Sent from my iPhone

On Oct 12, 2018, at 11:26 AM, Schroeder, Allie F. <[Allie.Schroeder@sba.gov](mailto:Allie.Schroeder@sba.gov)> wrote:

Hello Administrator,

FYI -- attached is the contact list for all of the Cabinet members schedulers and assistants.

All the best,  
Allie

Allie Schroeder  
Director of External Affairs  
Office of the Administrator  
**U.S. Small Business Administration**  
[allie.schroeder@sba.gov](mailto:allie.schroeder@sba.gov)

<image002.jpg>

<EAs & Schedulers - 9.4.xlsx> Withheld Exemption 5

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**From:** Schroeder, Allie F. <Allie.Schroeder@sba.gov>  
**Sent:** Sunday, October 7, 2018 10:39 AM  
**To:** McMahon, Linda E.; Linda McMahon; Belur, Pradeep S.  
**Subject:** PDF Version of NC/SC briefing book  
**Attachments:** Disaster Recovery Trip (NC and SC).pdf      Withheld Exemption 5

Good morning,

The briefing book attached is in PDF form and will be easier for you all to open for the 11 AM call this morning.

All the best,  
Allie

---

**From:** Schroeder, Allie F. <Allie.Schroeder@sba.gov>  
**Sent:** Tuesday, September 25, 2018 9:43 AM  
**To:** Linda McMahon  
**Subject:** RE: Belknap Economic Development Council

Got it! I will look into it.

Allie Schroeder  
Director of External Affairs  
Office of the Administrator  
U.S. Small Business Administration  
[allie.schroeder@sba.gov](mailto:allie.schroeder@sba.gov)



U.S. Small Business  
Administration

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**From:** Linda McMahon [REDACTED]  
**Sent:** Sunday, September 23, 2018 8:49 PM  
**To:** Schroeder, Allie F.  
**Subject:** Fwd: Belknap Economic Development Council

Ignore the Terry Sims part of this...

This may be a good opportunity to go to New Hampshire, but probably not until the spring. Please be in touch with Ms. Belknap to determine if this is a good thing to do. Thanks.

Sent from my iPhone

Begin forwarded message:

**From:** Terry Sims <tdsims04-[REDACTED]>  
**Date:** September 23, 2018 at 10:19:50 AM EDT  
**To:** linda [REDACTED]  
**Subject:** Fwd: Belknap Economic Development Council

Sent from my iPhone

Begin forwarded message:

**From:** Terry Sims <tdsims04-[REDACTED]>  
**Date:** September 23, 2018 at 8:28:18 AM EDT  
**To:** simstd [REDACTED]  
**Subject:** Fwd: Belknap Economic Development Council

On Sep 23, 2018, at 8:17 AM, Terry Sims <[tdsims04@worldpath.net](mailto:tdsims04@worldpath.net)> wrote:

Sent from my iPhone

Begin forwarded message:

**From:** "jlf @worldpath.net" <[jlf@worldpath.net](mailto:jlf@worldpath.net)>  
**Date:** September 20, 2018 at 1:40:50 PM EDT  
**To:** "Terry Sims" <[tdsims04@worldpath.net](mailto:tdsims04@worldpath.net)>  
**Subject:** Re: Belknap Economic Development Council  
**Reply-To:** [jlf@worldpath.net](mailto:jlf@worldpath.net)

Dear Terry,

Thanks so much!

Jeanie

---

**From:** "Terry Sims" <[tdsims04@worldpath.net](mailto:tdsims04@worldpath.net)>  
**Sent:** Thursday, September 20, 2018 11:05 AM  
**To:** [jlf@worldpath.net](mailto:jlf@worldpath.net)  
**Subject:** Re: Belknap Economic Development Council

Hi Jeanie, hope all is well with you too. Thank you for the email, been a busy summer that has gone by too fast but a good one. I will reach out to Linda and see if that's something she might be able to do. Thank you for the invite to Church's Landing on the 29th, I will talk to Tess about it, as long as we are here and not traveling for work I'm sure we will take you up on the offer. As soon as I have some answers I will let you know. Thanks again!  
Terry

Sent from my iPhone

On Sep 19, 2018, at 7:11 PM, jlf @worldpath.net <[jlf@worldpath.net](mailto:jlf@worldpath.net)> wrote:

Dear Terry,

Hope all is well with you!

Wondering if you might be able to help me with an inquiry to Linda McMahon?

I'm on the board of the Belknap Economic Development Council--primary mission is to promote economic vitality in Belknap County and the Lakes Region.

I've been asked to see if Linda, in her capacity as the SBA Administrator, would be interested/available to speak to our members and the business community at large here in the Lakes Region.

If she is, we're thinking this Spring, at Church Landing. Expected audience of 200. We can be flexible to her schedule -- that is, if she's going to be in Meredith, perhaps we can coordinate with her schedule.

Thanks for any direction you can give.

Jeanie

P.S. On a separate note, Meredith celebrates the closing of its 250th Birthday on Saturday, December 29th at Church Landing. Would be a great opportunity for you and Tess to come and meet people-- hopefully you've had some luck with finding a house by then! Let me know if you are interested and I will get you two tickets.

---

**From:** Belur, Pradeep S. <Pradeep.Belur@sba.gov>  
**Sent:** Monday, September 24, 2018 8:40 PM  
**To:** Linda McMahon  
**Subject:** RE: BIG FAVOR - FROM EVAN STEINBERG

Manger is all set to attend this tomorrow morning. Thanks.

Pradeep

---

**From:** Linda McMahon [REDACTED]  
**Sent:** Monday, September 24, 2018 12:10 PM  
**To:** Belur, Pradeep S.  
**Subject:** Fwd: BIG FAVOR - FROM EVAN STEINBERG

I forgot to follow up on this. Could you please and see if we could make this happen. If not Manger, then someone else. Evan does so much for me. Thanks.

Sent from my iPhone

Begin forwarded message:

**From:** "Belur, Pradeep S." <Pradeep.Belur@sba.gov>  
**Date:** September 18, 2018 at 5:10:59 AM CDT  
**To:** Linda McMahon [REDACTED]  
**Subject:** Re: BIG FAVOR - FROM EVAN STEINBERG

Yes...Manger would be a good option. Thanks.

Sent from my iPhone

On Sep 17, 2018, at 10:00 PM, Linda McMahon [REDACTED] wrote:

Would you think Manger would be good for this? Evan Strindberg is a good friend and I would like to have one or two persons attend.

Sent from my iPhone

Begin forwarded message:

**From:** Donna Letizia [REDACTED]  
**Date:** September 17, 2018 at 5:06:26 PM EDT  
**To:** <linda [REDACTED]>  
**Subject:** FW: BIG FAVOR - FROM EVAN STEINBERG

Just in case you didn't see this, I am resending Evan's email from 9/13.

**From:** Steinberg, Evan L  
[mailto:[Evan.Steinberg@morganstanleypwm.com](mailto:Evan.Steinberg@morganstanleypwm.com)]  
**Sent:** Thursday, September 13, 2018 8:22 PM  
**To:** linda [REDACTED]  
**Subject:** Fwd: Big Favor

See below as discussed. Attachment has agenda and speakers.  
Thanks for considering this. Evan

---

**From:** "Curto, Michael" <[michael.curto@squirepb.com](mailto:michael.curto@squirepb.com)>  
**Date:** Thursday, September 13, 2018 at 1:01:15 PM  
**To:** "Steinberg, Evan L (PWM)"  
<[Evan.Steinberg@morganstanleypwm.com](mailto:Evan.Steinberg@morganstanleypwm.com)>  
**Subject:** Big Favor

Ev,

I hope all is well. I'm writing on behalf of my client, Aon, which is a worldwide professional services firm that offers a wide range of services, including reinsurance brokerage services. Aon is hosting a forum on government de-risking in Washington, DC on September 25 and has asked that we reach out to our contacts at various government agencies to invite their CFOs and risk managers to attend. I have attached the complete agenda for your reference.

I am hoping you may be willing to reach out to Administrator McMahon and ask her to send the most appropriate person from the SBA to attend. Aon's President and CEO Greg Case will be joined at the forum by a variety of experts from government agencies, reinsurance companies, and other external stakeholders.

The goal of the forum is to showcase real examples on how government agencies and other entities effectively use (re)insurance to:

- mitigate risk;
- reduce taxpayer exposure;
- provide alternative risk and price perspectives; and
- increase liquidity in government programs, while carefully considering the associated costs and benefits.

I believe the forum will provide useful information that can be put into practice at the SBA, and, thus, I am hopeful you might be able to encourage Administrator McMahon to identify and send the appropriate person(s) to join us at the forum. Whoever attends from SBA can use this [link](#) to register, or simply reach out to us and we will ensure that they get registered.



Thanks in advance for your help on this – it means a lot to Aon and, thus, means a lot to me.

Regards,

Mike

<image001.jpg>

**Michael A. Curto**

Managing Partner, Washington, D.C.

Squire Patton Boggs (US) LLP

2550 M Street, NW

Washington, DC 20037

T +1 202 457 5611

O +1 202 457 6000

F +1 202 457 6315

M +1 202 [REDACTED]

[michael.curto@squirepb.com](mailto:michael.curto@squirepb.com) | [squirepattonboggs.com](http://squirepattonboggs.com)

---

47 Offices in 20 Countries

This message is confidential and may be legally privileged or otherwise protected from disclosure. If you are not the intended recipient, please telephone or email the sender and delete this message and any attachment from your system; you must not copy or disclose the contents of this message or any attachment to any other person.

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#US

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<2018 Gov De-Risking Forum Agenda Final.pdf>      Withheld Exemption 5

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**From:** Linda McMahon [REDACTED]  
**Sent:** Sunday, September 23, 2018 1:22 PM  
**To:** Belur, Pradeep S.  
**Cc:** Schroeder, Allie F.; Williams, Sarah M.  
**Subject:** Re: [SPAM] Invitation CSIS SWSP Oct 9th private lunch

Thanks. Ok.

Sent from my iPhone

On Sep 23, 2018, at 12:42 PM, Belur, Pradeep S. <[Pradeep.Belur@sba.gov](mailto:Pradeep.Belur@sba.gov)> wrote:

Hi LEM,

We look at such events from the perspective of your participation providing inspiration to these up and coming women leaders.

CSIS (Center for Strategic and International Studies), a policy think-tank, puts together two types of events focused on Women Leaders: a) Speaker Series (past invitees include: Madeline Albright, Joni Ernst, Christine Lagarde, etc.) and b) Private Luncheons to discuss key issues.

Our preference is to have you invited for the Speaker Series (we will reach out to them). For the Private Luncheon, it will only make sense if you are the featured guest and the subject for discussion makes sense. In the invite below, they have the EVP from United Airlines as the featured guest and the subject is Technology Policy. So, unless you think otherwise, we will be inclined to pass.

Regards,

Pradeep

**From:** Linda McMahon [[mailto:\[REDACTED\]](mailto:[REDACTED])]  
**Sent:** Sunday, September 23, 2018 11:04 AM  
**To:** Schroeder, Allie F.; Williams, Sarah M.; Belur, Pradeep S.  
**Subject:** Fwd: [SPAM] Invitation CSIS SWSP Oct 9th private lunch

Not sure what my schedule is, but this may be interesting to attend. Thoughts?

Sent from my iPhone

Begin forwarded message:

**From:** Michelle Keegan <[MKeegan@csis.org](mailto:MKeegan@csis.org)>  
**Date:** September 21, 2018 at 2:37:07 PM EDT  
**Cc:** Liz Calvey Zeller <[ECalvey@csis.org](mailto:ECalvey@csis.org)>  
**Subject:** [SPAM] Invitation CSIS SWSP Oct 9th private lunch

Dear Friends,

I am delighted to invite your participation in a special **Smart Women, Smart Power Private Luncheon** featuring **Linda Jojo, United Airlines Executive Vice President, Technology, and Chief Digital Officer** at CSIS on **Tuesday, October 9<sup>th</sup> at 12:30 PM**. Ms. Jojo is responsible for the effective implementation and management of technology strategy and solutions supporting United's global business.

The discussion will be moderated by **Beverly Kirk**, Director of the **Smart Women Smart Power Initiative** and Director for Outreach, International Security Program, and **Samm Sacks**, Senior Fellow in the **Technology Policy Program** at CSIS. Samm's research focuses on innovation, cybersecurity, and emerging information and communication technology (ICT) policies globally, with a focus on China. Beverly leads the SWSP Initiative that convenes top-level women leaders in foreign policy, national security, international business, and international development to amplify their voices, spotlight their expertise, and discuss critical and timely issues.

I hope that you will join us for this exciting roundtable opportunity. Please respond to Liz Calvey Zeller at [ecalvey@csis.org](mailto:ecalvey@csis.org) by Thursday, October 4<sup>th</sup>. Space is very limited and the invitation is non-transferable.

Warmly,  
Michelle

Michelle Powers Keegan  
Chief Development Officer  
Center for Strategic and International Studies (CSIS)  
1616 Rhode Island Avenue, NW  
Washington, DC 20036  
Email: [mkeegan@csis.org](mailto:mkeegan@csis.org)  
Phone: 202-775-3205  
Web: [www.csis.org](http://www.csis.org)

---

**From:** Schroeder, Allie F. <Allie.Schroeder@sba.gov>  
**Sent:** Tuesday, September 18, 2018 8:59 PM  
**To:** Linda McMahon; LEM; Belur, Pradeep S.  
**Cc:** Williams, Sarah M.; Donna Letizia; Boyer, Emery F.  
**Subject:** Update for tomorrow  
**Attachments:** North Carolina Congressional Delegation.docx    Withheld Exemption 5

Good evening Administrator,

Unfortunately we will not be provided additional information for the visit tomorrow. A trip book will be provided once you board AF1. In the meantime, here are a few updates:

Cabinet affairs said attire tomorrow is business casual/disaster casual.

I will meet you at your residence, we will depart at **7:15 am**.

Arrive JBA by 8:20 am for a 9:20 am departure - arrive in NC at 11 am.

No update on the exact events. I do know that the Governor will give the disaster briefing, and the roundtable will consist of community leaders/mayors of effected areas (not business owners).

Attached is the information on the congressional delegation.

From what I have gathered - you should now be wrapped up in NC at **1 pm**, not 2 pm.

Donna, I am sorry to adjust the slide again. We will know for sure in the morning what time she will be done.

All the best,  
Allie

---

**From:** Schroeder, Allie F. <Allie.Schroeder@sba.gov>  
**Sent:** Thursday, September 13, 2018 11:47 AM  
**To:** Linda McMahon; Gray, Christopher S.  
**Subject:** RE: FW:

We are checking on this now

Allie Schroeder  
Director of External Affairs  
Office of the Administrator  
**U.S. Small Business Administration**  
[allie.schroeder@sba.gov](mailto:allie.schroeder@sba.gov)



U.S. Small Business  
Administration

**From:** Linda McMahon [REDACTED]  
**Sent:** Thursday, September 13, 2018 11:36 AM  
**To:** Schroeder, Allie F.; Gray, Christopher S.  
**Subject:** Fwd: FW:

This is an email from my brother-in-law. Any chance to get this done? If not, just say no.

Sent from my iPhone

Begin forwarded message:

**From:** Rod McMahon <[RMcMahon@northamericanmetals.net](mailto:RMcMahon@northamericanmetals.net)>  
**Date:** September 13, 2018 at 10:48:58 AM EDT  
**To:** Linda McMahon <[REDACTED]>  
**Subject:** FW:

Linda

One of my Conroe PD friends told me that he and two other officers from Montgomery County, TX (Jeff Nichols, Cory Arnold, and Josh Brown.....members of ICAC unit...Internet Crimes Against Children) were recently invited to Washington by the National Center for Missing and Exploited Children to receive an award. The incident prompting the award is detailed below. The group will be taking their wives/girlfriends, and went through normal channels seeking a White House tour. Yesterday they were told the time frame was too short to facilitate a tour (I'm guessing it's background checks or whatever is needed for clearance).

They asked if I knew anyone who could accommodate a tour, and I'm asking on their behalf if it's possible. I have already told them the likelihood ranges from slim to none, but promised I'd ask just in case I'm ill informed (as often happens).

I hate imposing on your most limited asset....time (or is it patience?), but tend to bypass my

inhibitions when it's for Law Enforcement or Military.

A quick "no" will stop this in its tracks if you think it's a waste of time at this late date.

Thanks as usual.

Rod

Rod McMahon  
North American Metals  
20001 Oil Center Blvd  
Houston, TX 77073  
281-443-4400  
281-443-4451 (fax)  
[www.northamericanmetals.net](http://www.northamericanmetals.net)

-----Original Message-----

From: Rod McMahon  
Sent: Thursday, September 13, 2018 9:21 AM  
To: Rod McMahon <[RMcMahon@northamericanmetals.net](mailto:RMcMahon@northamericanmetals.net)>  
Subject:

Jeff: What time is your award ceremony in DC and where will it be held?

The event is 9/20 at the Nationals vs. Mets ballgame. We will arrive in DC on the 19th around 5 pm. We will be free all day on 9/21.

There are about 10-15 of us. Not all officers...some will be officers wives.

The case we are being recognized for is a suspect from kingwood who took inappropriate images of his 7 year old daughter. Some of the images were sent to the Smithsonian institute and an arborist identified the foliage and a playground equipment specialist identified the playground equipment and it was narrowed to Kingwood. Josh Brown from Pct 4 identified ribbons in the little girl's hair as a dance studio in Kingwood. We drove around to local day cares and eventually located a daycare who knew the girl. From there we went to the house and wound up arresting the dad. He was sentenced today in federal court to 35 years in federal prison



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**From:** Schroeder, Allie F. <Allie.Schroeder@sba.gov>  
**Sent:** Tuesday, September 4, 2018 6:22 PM  
**To:** LEM; Linda McMahon; Belur, Pradeep S.  
**Cc:** Donna Letizia; Williams, Sarah M.  
**Subject:** Tomorrow's briefs  
**Attachments:** Pop-In with SEC Representatives.pdf; National Retail Federation's Annual Small Business Fly-in.pdf; National Retail Federation DELIVERY.docx Withheld Exemption 5

Good evening,

Attached are the briefs for the SEC meeting pop-in and the Retail Federation event.

One minor edit to the speech was made -- at the end you will not be opening up for questions, so the last sentence has been changed.

Many thanks!  
Allie

Allie Schroeder  
Director of Scheduling & External Affairs  
Office of the Administrator  
**U.S. Small Business Administration**  
[allie.schroeder@sba.gov](mailto:allie.schroeder@sba.gov)



U.S. Small Business  
Administration



---

**From:** Schroeder, Allie F. <Allie.Schroeder@sba.gov>  
**Sent:** Tuesday, September 4, 2018 6:22 PM  
**To:** LEM; Linda McMahon; Belur, Pradeep S.  
**Cc:** Donna Letizia; Williams, Sarah M.  
**Subject:** Tomorrow's briefs  
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Good evening,

Attached are the briefs for the SEC meeting pop-in and the Retail Federation event.

One minor edit to the speech was made – at the end you will not be opening up for questions, so the last sentence has been changed.

Many thanks!  
Allie

Allie Schroeder  
Director of Scheduling & External Affairs  
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[allie.schroeder@sba.gov](mailto:allie.schroeder@sba.gov)



U.S. Small Business  
Administration

---

**From:** Schroeder, Allie F. <Allie.Schroeder@sba.gov>  
**Sent:** Tuesday, September 4, 2018 12:56 PM  
**To:** Linda McMahon; LEM  
**Cc:** Williams, Sarah M.; Donna Letizia  
**Subject:** Sep 5th Schedule & Remarks for NRF event  
**Attachments:** National Retail Federation EM JB PB.docx; National Retail Federation DELIVERY.docx; Sep 5 Schedule.pdf Withheld Exemption 5

Administrator,

Attached is your calendar and speech for tomorrow.

Briefs for the SEC meeting and NRF event will be provided shortly.

Tomorrow morning, we will provide you with all documents needed for AR & MO Ignite.

Best,  
Allie

Allie Schroeder  
Director of Scheduling & External Affairs  
Office of the Administrator  
**U.S. Small Business Administration**  
[allie.schroeder@sba.gov](mailto:allie.schroeder@sba.gov)



U.S. Small Business  
Administration

---

**From:** Schroeder, Allie F. <Allie.Schroeder@sba.gov>  
**Sent:** Wednesday, August 29, 2018 4:09 PM  
**To:** Boyer, Emery F.  
**Subject:** FW: Houston visit

FYI

Allie Schroeder  
Director of Scheduling & External Affairs  
Office of the Administrator  
**U.S. Small Business Administration**  
[allie.schroeder@sba.gov](mailto:allie.schroeder@sba.gov)



U.S. Small Business  
Administration

**From:** Linda McMahon [REDACTED]  
**Sent:** Wednesday, August 29, 2018 12:12 PM  
**To:** Schroeder, Allie F.  
**Subject:** Fwd: Houston visit

Not sure if this would ever make any sense, but sending it along.

Sent from my iPhone

Begin forwarded message:

**From:** Rod McMahon <[RMcMahon@northamericanmetals.net](mailto:RMcMahon@northamericanmetals.net)>  
**Date:** August 29, 2018 at 11:51:26 AM EDT  
**To:** Linda McMahon [REDACTED] >  
**Subject:** FW: Houston visit

Linda

My US Deputy Marshall friend, Cameron Welch, attended the "Greater Houston Pachyderm Club" weekly luncheon yesterday and conversed with representatives from both Sen. Cornyn's and Sen. Cruz's offices. Jason with Sen. Cruz's office is very active in this club and would like very much for you to speak at one of their meetings if you happen to find yourself in Houston on a Tuesday with a little spare time. In the e-mail exchanges below, you'll see Jason's ideal scenario.

Said I'd pass this on in the event your schedules ever coincide.

Good to see you Sunday!

Rod

Rod McMahon  
North American Metals  
20001 Oil Center Blvd  
Houston, TX 77073  
281-443-4400  
281-443-4451 (fax)  
[www.northamericanmetals.net](http://www.northamericanmetals.net)

-----Original Message-----

From: Cameron Welch <[welch81b15@redacted.com](mailto:welch81b15@redacted.com)>  
Sent: Wednesday, August 29, 2018 10:28 AM  
To: Rod McMahon <[RMcMahon@northamericanmetals.net](mailto:RMcMahon@northamericanmetals.net)>  
Subject: Re: Houston visit

Jason Fuller. This is the gentleman that Meghan was trying to get me in touch with. We have since spoken multiple times and he is now aware of my venture and is trying to help out

Sent from my iPhone

On Aug 29, 2018, at 9:26 AM, Rod McMahon <[RMcMahon@northamericanmetals.net](mailto:RMcMahon@northamericanmetals.net)> wrote:

Whom are you conversing with at Sen Cruz's office?

Rod McMahon  
North American Metals  
20001 Oil Center Blvd  
Houston, TX 77073  
281-443-4400  
281-443-4451 (fax)  
[www.northamericanmetals.net](http://www.northamericanmetals.net)

-----Original Message-----

From: Cameron Welch <[welch81b15@redacted.com](mailto:welch81b15@redacted.com)>  
Sent: Wednesday, August 29, 2018 9:08 AM  
To: Rod McMahon <[RMcMahon@northamericanmetals.net](mailto:RMcMahon@northamericanmetals.net)>  
Subject: Re: Houston visit

Sure if you'd like. This was his conversation with me last night. >

Great! Again, I know they have people that work for them here but not sure how well positioned they are in community. It'd take me about a day to line all of this up for them and could add in more. Of course the more lead time we have the better response we'd get.

I would also of course want to add a Hurricane Harvey SBA event and/or presser to talk about the hundreds of thousands of people who unfortunately suffered sever loss following Harvey, didn't have flood insurance but were able to rebuild because of the affordable low-interest loans provided by the SBA.

Also, if it happened to be on the third Tuesday of the month I'd suggest we go to the HGAC Board Meeting (it's the Council of Governments which is all of the County judges and mayors etc in the 13 counties surrounding Houston) they meet at 10am over near Tony's and then could do a Congressional offices staff briefing at 1045am-1130am and then Pachyderm at noon. It could be a very good day. We can make it work.

Sent from my iPhone

On Aug 29, 2018, at 7:14 AM, Rod McMahon  
<[RMcMahon@northamericanmetals.net](mailto:RMcMahon@northamericanmetals.net)> wrote:

is this an itinerary I am supposed to share with Linda?

Rod McMahon  
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Houston, TX 77073  
281-443-4400  
281-443-4451 (fax)  
[www.northamericanmetals.net](http://www.northamericanmetals.net)

-----Original Message-----

From: Cameron Welch <[welch81b15](mailto:welch81b15)>  
Sent: Tuesday, August 28, 2018 10:25 PM  
To: Rod McMahon <[RMcMahon@northamericanmetals.net](mailto:RMcMahon@northamericanmetals.net)>  
Subject: Houston visit

Rod,  
Senator Cruz's office emailed me a possible idea for an itinerary if Linda pays Houston a visit. Of course this is all just brainstorming. They seems to be very excited if this were to happen. Talk soon

Thx  
Cameron

Sent from my iPhone

---

**From:** Schroeder, Allie F. <Allie.Schroeder@sba.gov>  
**Sent:** Wednesday, August 29, 2018 4:09 PM  
**To:** Linda McMahon  
**Subject:** RE: Houston visit

Received – thank you!

Allie Schroeder  
Director of Scheduling & External Affairs  
Office of the Administrator  
**U.S. Small Business Administration**  
[allie.schroeder@sba.gov](mailto:allie.schroeder@sba.gov)



U.S. Small Business  
Administration

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Rod McMahon  
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Sent from my iPhone

On Aug 29, 2018, at 7:14 AM, Rod McMahon  
<[RMcMahon@northamericanmetals.net](mailto:RMcMahon@northamericanmetals.net)> wrote:

is this an itinerary I am supposed to share with Linda?

Rod McMahon  
North American Metals  
20001 Oil Center Blvd  
Houston, TX 77073  
281-443-4400  
281-443-4451 (fax)  
[www.northamericanmetals.net](http://www.northamericanmetals.net)

-----Original Message-----

From: Cameron Welch <[welch81b15](mailto:welch81b15)>  
Sent: Tuesday, August 28, 2018 10:25 PM  
To: Rod McMahon <[RMcMahon@northamericanmetals.net](mailto:RMcMahon@northamericanmetals.net)>  
Subject: Houston visit

Rod,

Senator Cruz's office emailed me a possible idea for an itinerary if Linda pays Houston a visit. Of course this is all just brainstorming. They seems to be very excited if this were to happen. Talk soon

Thx  
Cameron

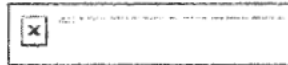
Sent from my iPhone

**From:** Linda McMahon [REDACTED]  
**Sent:** Wednesday, August 29, 2018 8:45 AM  
**To:** Allie Schroeder  
**Subject:** Fwd: You Are Invited to Dinner!

Sent from my iPhone

Begin forwarded message:

**From:** Women's Leadership LIVE <[mail@mail.punchbowl.com](mailto:mail@mail.punchbowl.com)>  
**Date:** August 29, 2018 at 8:40:01 AM EDT  
**To:** [REDACTED]  
**Subject:** You Are Invited to Dinner!  
**Reply-To:** [Debbie@WomensLeadershipLIVE.com](mailto:Debbie@WomensLeadershipLIVE.com)



On September 19, 2018 there is something very special taking place in Ogden Utah and we are hopeful you are available.

Please open the Invitation for details.

Friendships Partnerships & Relationships  
Wednesday, September 19, 2018  
6:30 PM (MT)



Don't want invitations from this site? [Remove yourself](#)

If you can't see the attached invitation, [click here](#).

Go to [mail@mail.punchbowl.com](mailto:mail@mail.punchbowl.com) to give feedback, help to improve our service, or to share a link to this in your inbox.

To learn about our privacy policy, [click here](#)

Punchbowl, Inc.

50 Speen Street, Suite 200  
Framingham, MA 01701

---

**From:** Schroeder, Allie F. <Allie.Schroeder@sba.gov>  
**Sent:** Friday, August 3, 2018 5:15 PM  
**To:** Linda McMahon; LEM; Donna Letizia  
**Subject:** Monday Schedule  
**Attachments:** Aug 6-10 Schedule.pdf; LEM Check-In with CFO\_8.6.18.docx Withheld Exemption 5

Hi Administrator,

Attached is your schedule for Monday and next week. Please let me know if you need anything additional, and I look forward to seeing you on Monday!

All the best,  
Allie

Allie Schroeder  
Director of Scheduling & External Affairs  
Office of the Administrator  
**U.S. Small Business Administration**  
[allie.schroeder@sba.gov](mailto:allie.schroeder@sba.gov)



U.S. Small Business  
Administration

---

**From:** Linda McMahon [REDACTED]  
**Sent:** Tuesday, July 31, 2018 4:33 PM  
**To:** dan.mccarthy@ftr.com  
**Cc:** pradeep.belur@sba.gov  
**Subject:** Our call

Hi Dan,

On April 25th the President signed an executive order re Agriculture and rural development. Since that time, the Secretary of Agriculture and I have signed a MOU to work together to advance this mission. One of the main priorities which we have discussed is how to provide broad band into rural areas so that businesses, residents, farmers, etc., can have better access to the tools they need for better communication, innovation and infrastructure. I couldn't think of a better person to talk to than you.

I am sure Frontier must be involved in a major way, and I hoped you might could provide some guidance.

Thanks in advance for your time for the call.

Regards,  
Linda McMahon

Sent from my iPhone(null)

---

**From:** Schroeder, Allie F. <Allie.Schroeder@sba.gov>  
**Sent:** Thursday, July 26, 2018 10:53 PM  
**To:** Linda McMahon  
**Subject:** Re: Ohio Luncheon

Correct. You are there in your private capacity and should be referred to as the honorable on all occasions. I have already made this clear to the Ohio GOP, and just sent them a note as a reminder and asked them to please adjust all documents/introductions accordingly.

Thank you for letting me know!

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---

**From:** Linda McMahon [REDACTED]  
**Sent:** Thursday, July 26, 2018 10:44 PM  
**To:** Schroeder, Allie F.  
**Subject:** Fwd: Ohio Luncheon

Is this one of those events where I am the Honorable and not the Administrator. It looks as though I am billed as the Administrator.

Sent from my iPhone

Begin forwarded message:

**From:** Donna Letizia <[REDACTED]>  
**Date:** July 25, 2018 at 9:29:54 PM EDT  
**To:** Linda McMahon <[REDACTED]>  
**Subject:** Fwd: Ohio Luncheon

Attached are the details for the Ohio Republican Party Luncheon on Friday. I'll add the information to your itinerary and send you a new copy.

Sent from my iPhone

Begin forwarded message:

**From:** "Henson, Clayton T. EOP/WHO" <Clayton.T.Henson@who.eop.gov>  
**Date:** July 25, 2018 at 6:58:11 PM EDT  
**To:** Donna Letizia [REDACTED]  
**Subject:** RE: Ohio Luncheon

Donna,

Please see the attached line by line for Friday.

Thank you,

Clayton

**From:** Henson, Clayton T. EOP/WHO  
**Sent:** Tuesday, July 24, 2018 9:31 PM  
**To:** Donna Letizia <[REDACTED]>  
**Cc:** 'Schroeder, Allie F.' <[Allie.Schroeder@sba.gov](mailto:Allie.Schroeder@sba.gov)>  
**Subject:** RE: Ohio Luncheon

Donna,

I should have a final line by line for you by tomorrow.

The location is,

The Manor House  
7440 Mason-Montgomery Road  
Mason, Ohio 45040

Please let me know if there is anything that I can be of help with. I will be on the ground on Friday.

Thank you,

Clayton Henson  
Special Assistant to the President and Regional Political Director  
White House Office of Political Affairs  
(202) [REDACTED]

**From:** Schroeder, Allie F. <[Allie.Schroeder@sba.gov](mailto:Allie.Schroeder@sba.gov)>  
**Sent:** Monday, July 23, 2018 3:10 PM  
**To:** Henson, Clayton T. EOP/WHO <[Clayton.T.Henson@who.eop.gov](mailto:Clayton.T.Henson@who.eop.gov)>; Donna Letizia <[REDACTED]>  
**Subject:** Ohio Luncheon

Hi Donna,

I have CC'd Clayton Henson to this email. He will be the POC and staff for the Administrator at the Ohio luncheon this Friday.

Please coordinate directly with him on any details/logistics.

Thank you both!  
Allie

Allie Schroeder  
Director of Scheduling & External Affairs  
Office of the Administrator  
**U.S. Small Business Administration**  
[allie.schroeder@sba.gov](mailto:allie.schroeder@sba.gov)





U.S. Small Business  
Administration

---

**From:** Belur, Pradeep S. <Pradeep.Belur@sba.gov>  
**Sent:** Friday, July 6, 2018 1:45 PM  
**To:** Linda McMahon  
**Subject:** RE: UConn trustees OK \$5.2M campus sale to fintech SSC | HartfordBusiness.com

Will take a look and revert. Thanks.

Pradeep

**From:** Linda McMahon [REDACTED]  
**Sent:** Friday, July 06, 2018 1:31 PM  
**To:** Belur, Pradeep S.  
**Subject:** UConn trustees OK \$5.2M campus sale to fintech SSC | HartfordBusiness.com

This would be great for me to tweet about and perhaps send an e mail to the the mayor of West Hartford. It would take a bit of research before we do it. Thoughts?

<http://m.hartfordbusiness.com/article/20180705/NEWS01/180709966/1004>

## UConn trustees OK \$5.2M campus sale to fintech SSC

UConn's board of trustees on Friday unanimously agreed to sell the university's former West Hartford campus for \$5.2 million to New York global fintech Seven Stars Cloud Group.

Friday's approval comes after financial-technology company SSC announced Tuesday it plans to establish its global headquarters for technology and innovation in West Hartford. Its corporate headquarters will remain in New York.

West Hartford Mayor and trustee Shari G. Cantor did not attend Friday's meeting to avoid a conflict of interest, university officials said.

The sale and purchase agreement are expected to be signed next week. The funds from the sale will likely be used for capital projects, UConn said.

"Once the sale is complete, the company will take all of the risks to work with the town in permitting for the use they intend for it," said Scott Jordan, UConn's executive vice president and chief financial officer.

SSC hopes to invest more than \$280 million to create a tech hub, called Chain Valley, for blockchain technology and artificial intelligence at the 58-acre vacant campus on Trout Brook Drive. The property currently includes five buildings.

The project will bring 330 jobs, state officials said.

The state will kick in a \$10 million loan for renovations at the site. The loan will be forgiven if SSC meets its job targets.

SSC CEO Bruno Wu earlier this week said his company wants West Hartford to collaborate in how to develop the property. Wu also said the company wants to modernize and reuse existing buildings and add more landscaping.

"We have already engaged the best architectural firms that would help us make sure that the campus will become more like a public park," he said.

In June 2016, UConn and West Hartford agreed to a \$5 million sale price for the campus. Both sides later settled on a \$1 million purchase price, but concerns over PCB contamination at the site helped scuttle the deal.

As previously reported, UConn earlier this year said it would appeal West Hartford's \$24 million assessed value of the former campus site.

In fall 2017, UConn moved its operations from West Hartford to downtown Hartford at the former Hartford Times Building.

advertisement



Sent from my iPhone

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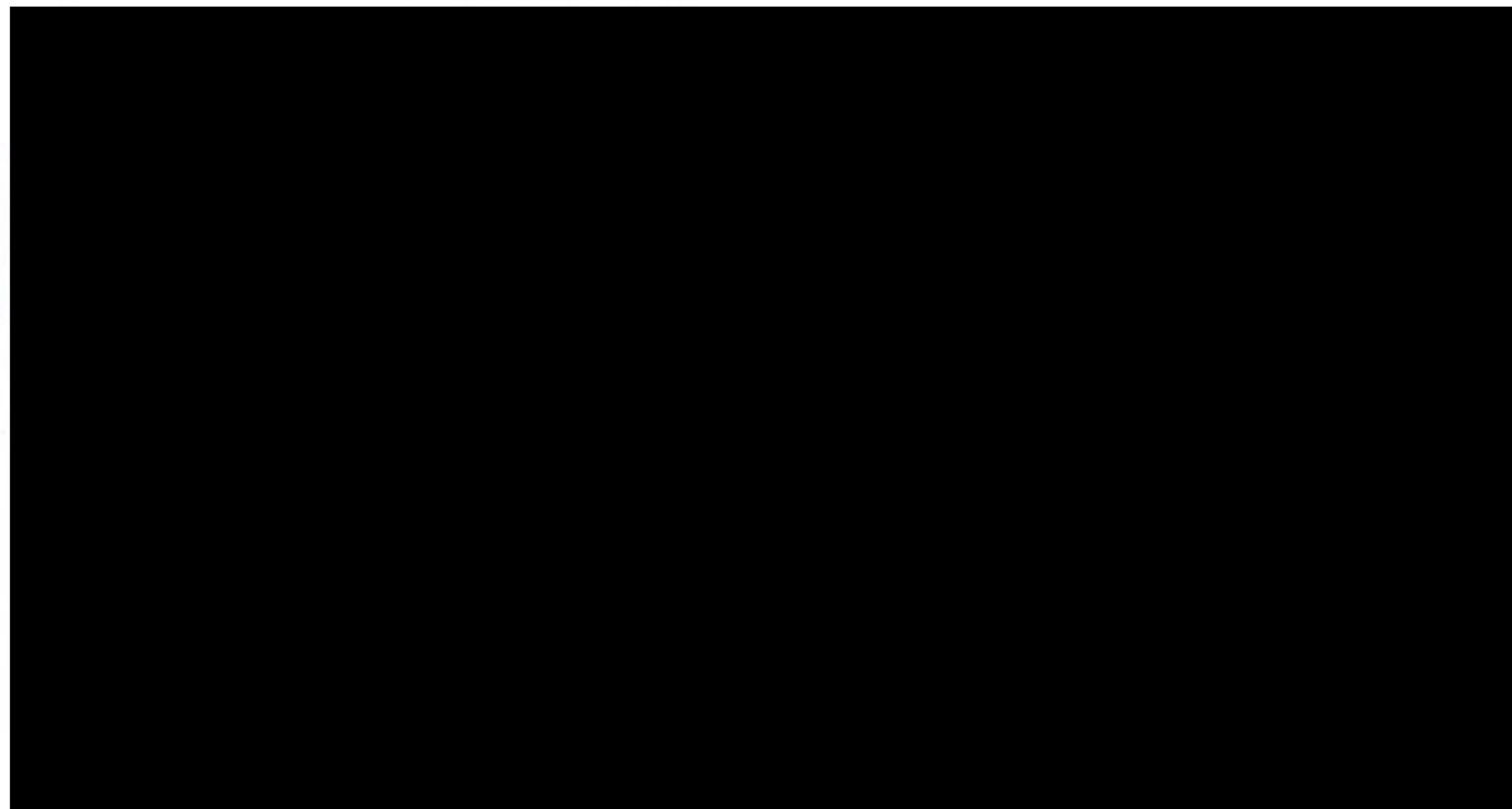
**From:** Schroeder, Allie F. <Allie.Schroeder@sba.gov>  
**Sent:** Wednesday, June 20, 2018 6:19 PM  
**To:** LEM; Linda McMahon  
**Subject:** Fwd: Executive Order Affording Congress an Opportunity to Address Family Separation

Top line points from EO signed today

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From: Gray, Christopher S. <christopher.gray@sba.gov>  
Sent: Wednesday, June 20, 2018 1:09 PM  
Subject: RE: Executive Order Affording Congress an Opportunity to Address Family Separation  
To: Schroeder, Allie F. <allie.schroeder@sba.gov>, Belur, Pradeep S. <pradeep.belur@sba.gov>, Patru, Edwin C. (Contractor) <edwin.patru@sba.gov>



**From:** Schroeder, Allie F.  
**Sent:** Wednesday, June 20, 2018 3:43 PM  
**To:** Gray, Christopher S.; Belur, Pradeep S.; Patru, Edwin C. (Contractor)  
**Subject:** Re: Executive Order Affording Congress an Opportunity to Address Family Separation

Thanks Chris! We have read a few articles.

Could you provide a brief 3-5 bullet summary for LEM on what the EO does?

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---

**From:** Gray, Christopher S. <christopher.gray@sba.gov>  
**Sent:** Wednesday, June 20, 2018 12:41 PM  
**Subject:** Fwd: Executive Order Affording Congress an Opportunity to Address Family Separation  
**To:** Belur, Pradeep S. <pradeep.belur@sba.gov>, Patru, Edwin C. (Contractor) <edwin.patru@sba.gov>, Schroeder, Allie F. <allie.schroeder@sba.gov>

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**From:** White House Press Office <whitehouse-noreply@messages.whitehouse.gov>  
**Sent:** Wednesday, June 20, 2018 3:33:23 PM  
**To:** Gray, Christopher S.  
**Subject:** Executive Order Affording Congress an Opportunity to Address Family Separation

THE WHITE HOUSE  
Office of the Press Secretary

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FOR IMMEDIATE RELEASE  
June 20, 2018

EXECUTIVE ORDER

- - - - -

AFFORDING CONGRESS AN OPPORTUNITY TO ADDRESS FAMILY SEPARATION

By the authority vested in me as President by the Constitution and the laws of the United States of America, including the Immigration and Nationality Act (INA), 8 U.S.C. 1101et seq., it is hereby ordered as follows:

Section 1. Policy. It is the policy of this Administration to rigorously enforce our immigration laws. Under our laws, the only legal way for an alien to enter this country is at a designated port of entry at an appropriate time. When an alien enters or attempts to enter the country anywhere else, that alien has committed at least the crime of improper entry and is subject to a fine or imprisonment under section 1325(a) of title 8, United States Code. This Administration will initiate proceedings to enforce this and other criminal provisions of the INA until and unless Congress directs otherwise. It is also the policy of this Administration to maintain family unity, including by detaining alien families together where appropriate and consistent with law and available resources. It is unfortunate that Congress's failure to act and court orders have put the Administration in the position of separating alien families to effectively enforce the law.

Sec. 2. Definitions. For purposes of this order, the following definitions apply:

(a) "Alien family" means

(i) any person not a citizen or national of the United States who has not been admitted into, or is not authorized to enter or remain in, the United States, who entered this country with an alien child or alien children at or between designated ports of entry and who was detained; and

(ii) that person's alien child or alien children.

(b) "Alien child" means any person not a citizen or national of the United States who

(i) has not been admitted into, or is not authorized to enter or remain in, the United States;

(ii) is under the age of 18; and

(iii) has a legal parent-child relationship to an alien who entered the United States with the alien child at or between designated ports of entry and who was detained.

Sec. 3. Temporary Detention Policy for Families Entering this Country Illegally. (a) The Secretary of Homeland Security (Secretary), shall, to the extent permitted by law and subject to the availability of appropriations, maintain custody of alien families during the pendency of any criminal improper entry or immigration proceedings involving their members.

(b) The Secretary shall not, however, detain an alien family together when there is a concern that detention of an alien child with the child's alien parent would pose a risk to the child's welfare.

(c) The Secretary of Defense shall take all legally available measures to provide to the Secretary, upon request, any existing facilities available for



the housing and care of alien families, and shall construct such facilities if necessary and consistent with law. The Secretary, to the extent permitted by law, shall be responsible for reimbursement for the use of these facilities.

(d) Heads of executive departments and agencies shall, to the extent consistent with law, make available to the Secretary, for the housing and care of alien families pending court proceedings for improper entry, any facilities that are appropriate for such purposes. The Secretary, to the extent permitted by law, shall be responsible for reimbursement for the use of these facilities.

(e) The Attorney General shall promptly file a request with the U.S. District Court for the Central District of California to modify the Settlement Agreement in *Flores v. Sessions*, CV 85-4544 ("Flores settlement"), in a manner that would permit the Secretary, under present resource constraints, to detain alien families together throughout the pendency of criminal proceedings for improper entry or any removal or other immigration proceedings.

Sec. 4. Prioritization of Immigration Proceedings Involving Alien Families. The Attorney General shall, to the extent practicable, prioritize the adjudication of cases involving detained families.

Sec. 5. General Provisions. (a) Nothing in this order shall be construed to impair or otherwise affect:

(i) the authority granted by law to an executive department or agency, or the head thereof; or

(ii) the functions of the Director of the Office of Management and Budget relating to budgetary, administrative, or legislative proposals.

(b) This order shall be implemented in a manner consistent with applicable law and subject to the availability of appropriations.

(c) This order is not intended to, and does not, create any right or benefit, substantive or procedural, enforceable at law or in equity by any party against the United States, its departments, agencies, or entities, its officers, employees, or agents, or any other person.

DONALD J. TRUMP

THE WHITE HOUSE,  
June 20, 2018.

###

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Unsubscribe

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**From:** Belur, Pradeep S. <Pradeep.Belur@sba.gov>  
**Sent:** Wednesday, June 20, 2018 5:54 PM  
**To:** Jovita.Carranza@treasury.gov  
**Cc:** linda [REDACTED]  
**Subject:** RE: Message from "RNP0026735701D7"

Hi Jovita, thanks a lot. We will review.

Regards,

Pradeep

-----Original Message-----

**From:** Jovita.Carranza@treasury.gov [mailto:Jovita.Carranza@treasury.gov]  
**Sent:** Wednesday, June 20, 2018 5:02 PM  
**To:** Belur, Pradeep S.  
**Cc:** linda [REDACTED]  
**Subject:** FW: Message from "RNP0026735701D7"

Pradeep,

In response to the position description you forwarded earlier this week, I'm sending the attached recommendation for your review. The candidate is highly regarded by an OMB political appointee that I've worked with recently. Others are being vetted as potentials.

Please do not hesitate to contact me with any questions.

Jovita

-----Original Message-----

**From:** scanner@do.treas.gov [mailto:scanner@do.treas.gov]  
**Sent:** Wednesday, June 20, 2018 2:52 PM  
**To:** Carranza, Jovita <Jovita.Carranza@treasury.gov>  
**Subject:** Message from "RNP0026735701D7"

This E-mail was sent from "RNP0026735701D7" (Aficio MP 5002).

Scan Date: 06.20.2018 14:52:09 (-0400)  
Queries to: scanner@do.treas.gov

---

**From:** Schroeder, Allie F. <Allie.Schroeder@sba.gov>  
**Sent:** Wednesday, June 20, 2018 2:43 PM  
**To:** LEM; Linda McMahon  
**Subject:** America West Speech (for Friday)  
**Attachments:** America West LEM.docx      Withheld Exemption 5

---

**From:** Daravi, Roma S. <Roma.Daravi@sba.gov>  
**Sent:** Wednesday, June 20, 2018 1:33 AM  
**To:** LEM [REDACTED]  
**Cc:** Schroeder, Allie F.  
**Subject:** Orange County brief  
**Attachments:** Briefing Memo Orange County Business Journal June 20 2018.pdf      Withheld Exemption 5

Evening,

Attached is the brief for your interview tomorrow at 2pm with the Orange County Business Journal. This document also includes local talking points, info on AV Irvine, and bio information on the reporter you'll be speaking with.

Let me know if you have any questions!

Best,  
Roma

202 [REDACTED]

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---

**From:** Schroeder, Allie F. <Allie.Schroeder@sba.gov>  
**Sent:** Thursday, May 31, 2018 4:55 PM  
**To:** Barnett, Zachary J.  
**Subject:** FW: requested engagement  
**Attachments:** SBA REQUIRED SCHEDULING REQUEST FORM - PAGE SOCIETY REQUEST.docx

Withheld  
Exemption 5

Add this to the list to discuss with LEM

Allie Schroeder  
Director of Scheduling & External Affairs  
Office of the Administrator  
U.S. Small Business Administration  
allie.schroeder@sba.gov

**From:** Linda McMahon [REDACTED]  
**Sent:** Wednesday, May 30, 2018 8:27 AM  
**To:** Schroeder, Allie F.  
**Subject:** Fwd: requested engagement

Hi Allie, if possible, I would like to do this. Margery is a dear friend.

Sent from my iPhone

Begin forwarded message:

**From:** "Kraus, Margery" <MKraus@apcoworldwide.com>  
**Date:** May 29, 2018 at 1:28:43 PM EDT  
**To:** [REDACTED]  
**Cc:** "Hedgecoth, Mara" <mhedgecoth@apcoworldwide.com>, "Kraus, Margery" <MKraus@apcoworldwide.com>  
**Subject:** requested engagement

Linda,

I hope you are doing well! I thought you did a great job at the Press Club and it was good to see you, if only from afar. I look forward to our schedule dinner and hope the date holds. So much has happened! It would be great to catch up.

I wanted to let you know that we gave the attached request to Allie on your team to see if you would be available to speak at a meeting I am chairing for the Arthur W. Page Society Future Leaders Group. This is a great group of communications professionals at some of the world's leading companies who are convening to discuss stakeholder engagement. There would be about 35 people at the event in the Hotel Monaco here in D.C. We thought they would love to hear both your personal story and also think about how as a major business they could better engage in their communities and support small businesses as part of their business mix. We could make this very informal and easy in the form of a Fireside Chat, and I would be asking you the questions. This is a closed door session.

I hope this might work for your schedule and help you spread your message about the great work you are doing for SBA. And, selfishly, be an excuse to have a chance to see each other for a short time.

Warm regards,  
Margery

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**From:** Schroeder, Allie F. <Allie.Schroeder@sba.gov>  
**Sent:** Wednesday, May 30, 2018 9:10 AM  
**To:** Linda McMahon  
**Subject:** RE: requested engagement

Hi Administrator,

This event is on Friday, June 15

We have you traveling with Sec Acosta on June 13 and 14, and I was planning on having you travel directly home to CT for that Friday.

Happy to arrange the event & have you fly back to DC to do it, just want to confirm first that you are okay with that?

Best,  
Allie

Allie Schroeder  
Director of Scheduling & External Affairs  
Office of the Administrator  
U.S. Small Business Administration  
allie.schroeder@sba.gov

**From:** Linda McMahon [REDACTED]  
**Sent:** Wednesday, May 30, 2018 8:27 AM  
**To:** Schroeder, Allie F.  
**Subject:** Fwd: requested engagement

Hi Allie, if possible, I would like to do this. Margery is a dear friend.

Sent from my iPhone

Begin forwarded message:

**From:** "Kraus, Margery" <MKraus@apcoworldwide.com>  
**Date:** May 29, 2018 at 1:28:43 PM EDT  
**To:** [REDACTED]  
**Cc:** "Hedgecoth, Mara" <mhedgecoth@apcoworldwide.com>, "Kraus, Margery" <MKraus@apcoworldwide.com>  
**Subject:** requested engagement

Linda,

I hope you are doing well! I thought you did a great job at the Press Club and it was good to see you, if only from afar. I look forward to our schedule dinner and hope the date holds. So much has happened! It would be great to catch up.

I wanted to let you know that we gave the attached request to Allie on your team to see if you would be available to speak at a meeting I am chairing for the Arthur W. Page Society Future Leaders Group. This is a great group of communications professionals at some of the world's leading companies who are

convening to discuss stakeholder engagement. There would be about 35 people at the event in the Hotel Monaco here in D.C. We thought they would love to hear both your personal story and also think about how as a major business they could better engage in their communities and support small businesses as part of their business mix. We could make this very informal and easy in the form of a Fireside Chat, and I would be asking you the questions. This is a closed door session.

I hope this might work for your schedule and help you spread your message about the great work you are doing for SBA. And, selfishly, be an excuse to have a chance to see each other for a short time.

Warm regards,  
Margery

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**From:** Schroeder, Allie F. <Allie.Schroeder@sba.gov>  
**Sent:** Wednesday, May 23, 2018 9:56 AM  
**To:** Linda McMahon; LEM  
**Cc:** Gray, Christopher S.  
**Subject:** Fwd: LEM Schedule for May 23-24 2018  
**Attachments:** LEM Schedule for May 23-24 2018.pdf Withheld Exemption 5

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**From:** Williams, Sarah M.  
**Sent:** Wednesday, May 23, 2018 9:04:50 AM  
**To:** Schroeder, Allie F.  
**Subject:** LEM Schedule for May 23-24 2018

See attached.

Sarah M. Williams  
Executive Assistant to the Administrator  
Office of the Administrator  
U.S. Small Business Administration  
(202) 205-6698  
Cell: (202) [REDACTED]  
[Sarah.williams@sba.gov](mailto:Sarah.williams@sba.gov)



---

**From:** Schroeder, Allie F. <Allie.Schroeder@sba.gov>  
**Sent:** Tuesday, May 22, 2018 9:36 PM  
**To:** Linda McMahon; LEM  
**Cc:** Gray, Christopher S.  
**Subject:** UTC CEO remarks  
**Attachments:** DRAFT\_2018-05-23\_US\_Investment\_Remarks-Hayes\_v052118.pdf      Withheld Exemption 5

---

**From:** Schroeder, Allie F. <Allie.Schroeder@sba.gov>  
**Sent:** Wednesday, May 16, 2018 6:17 PM  
**To:** LEM; Linda McMahon  
**Cc:** Belur, Pradeep S.; Williams, Sarah M.; Patru, Edwin C. (Contractor); Gray, Christopher S.  
**Subject:** Press Club Links

Hi Administrator,

Below are links to National Press Club examples:

Ross:  
<https://www.press.org/news-multimedia/videos/npc-luncheon-commerce-secretary-wilbur-ross>

Perdue:  
<https://www.c-span.org/video/?438078-1/agriculture-secretary-sonny-perdue-addresses-national-press-club>

Shulkin:  
<https://www.c-span.org/video/?436762-1/va-secretary-shulkin-addresses-national-press-club>

Scaramucci:  
<https://www.youtube.com/watch?v=r1A3UDW2oVs>

Best,  
Allie

Allie Schroeder  
Director of Scheduling & External Affairs  
Office of the Administrator  
U.S. Small Business Administration  
[allie.schroeder@sba.gov](mailto:allie.schroeder@sba.gov)

---

**From:** Linda McMahon [REDACTED]  
**Sent:** Saturday, May 12, 2018 10:46 AM  
**To:** Belur, Pradeep S.  
**Subject:** Re: data points from confirmation hearing

Thanks so much. Very helpful.

Sent from my iPhone

On May 12, 2018, at 6:16 AM, Belur, Pradeep S. <[Pradeep.Belur@sba.gov](mailto:Pradeep.Belur@sba.gov)> wrote:

fyi

**From:** Belur, Pradeep S.  
**Sent:** Saturday, May 12, 2018 6:02 AM  
**To:** LEM  
**Cc:** Hershey, Michael S; George Brown ([George.Brown@sba.gov](mailto:George.Brown@sba.gov)); Pilkerton, Christopher M; Patru, Edwin C. (Contractor); Gray, Christopher S.; Schroeder, Allie F.; Kopperud, Anna E.; Barnett, Zachary J.  
**Subject:** data points from confirmation hearing

**DELIBERATIVE AND PRE-DECISIONAL**

Hi LEM,

Just as a point of reference, here are the key issues raised by Senators during your confirmation hearing last year. I had also captured key comments/questions from each Senator. I have taken the liberty to paraphrase the same for the purpose of brevity.

Will work with Mike to build this into the prep sessions for Monday.

Regards,

Pradeep

-----

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

\_\_\_\_\_

Reasons for Leaving a Job

| Reason                               | Percentage of Respondents |
|--------------------------------------|---------------------------|
| 1. Lack of growth opportunities      | 35%                       |
| 2. Poor management                   | 25%                       |
| 3. Limited advancement opportunities | 20%                       |
| 4. Lack of job satisfaction          | 18%                       |
| 5. Inconsistent work schedule        | 15%                       |
| 6. Lack of training and development  | 12%                       |
| 7. Poor work-life balance            | 10%                       |
| 8. Lack of recognition and rewards   | 8%                        |
| 9. Limited networking opportunities  | 5%                        |
| 10. Lack of company culture fit      | 3%                        |

| Age Group | Percentage of Respondents |
|-----------|---------------------------|
| 18-29     | 80%                       |
| 30-49     | 75%                       |
| 50-64     | 70%                       |
| 65+       | 65%                       |

\_\_\_\_\_

| Government          | Percentage |
|---------------------|------------|
| Current government  | 85%        |
| Previous government | 15%        |

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A horizontal bar chart showing the percentage of respondents who believe the U.S. should take action to address climate change. The chart is broken down by age group (18-29, 30-49, 50-69, 70+) and gender (Male, Female). The y-axis lists the demographic groups, and the x-axis shows the percentage from 0 to 100. The bars are black, and the chart includes a legend for gender.

| Age Group | Gender | Percentage |
|-----------|--------|------------|
| 18-29     | Male   | ~95%       |
|           | Female | ~95%       |
| 30-49     | Male   | ~95%       |
|           | Female | ~95%       |
| 50-69     | Male   | ~95%       |
|           | Female | ~95%       |
| 70+       | Male   | ~95%       |
|           | Female | ~95%       |

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**From:** Belur, Pradeep S. <Pradeep.Belur@sba.gov>  
**Sent:** Saturday, May 12, 2018 6:19 AM  
**To:** Linda McMahon  
**Subject:** FW: Potential questions for hearing  
**Attachments:** LEM Question Prep.docx Withheld Exemption 5

fyi

**From:** Belur, Pradeep S.  
**Sent:** Saturday, May 12, 2018 6:18 AM  
**To:** LEM  
**Cc:** Hershey, Michael S; George Brown (George.Brown@sba.gov); 'Pilkerton, Christopher M'; Patru, Edwin C. (Contractor); Gray, Christopher S.; 'Schroeder, Allie F.'; Kopperud, Anna E.; Barnett, Zachary J.  
**Subject:** Potential questions for hearing

DELIBERATIVE AND PRE-DECISIONAL

Hi LEM,

Here are some potential questions from Senators put together by Anna and Zach – based on press releases by Committee members. I am sure that Mike can provide additional color on Monday.

Anna and Zach – thank you very much.

Regards,

Pradeep

---

**From:** Belur, Pradeep S. <Pradeep.Belur@sba.gov>  
**Sent:** Monday, May 7, 2018 7:08 PM  
**To:** LEM; Linda McMahon  
**Cc:** Schroeder, Allie F.  
**Subject:** NADCO Speech for tomorrow  
**Attachments:** NADCO 2018 speech DRAFT .pb1.docx

Withheld Exemption 5

Hi LEM,

Here is the NADCO speech for tomorrow. David Chiokadze from OCA will bring the speech (in the big font) in a binder to the venue tomorrow.

Regards,

Pradeep

---

**From:** Schroeder, Allie F. <Allie.Schroeder@sba.gov>  
**Sent:** Monday, May 7, 2018 4:42 PM  
**To:** LEM; Linda McMahon  
**Cc:** Belur, Pradeep S.; Patru, Edwin C. (Contractor); Gray, Christopher S.  
**Subject:** National Press Club Examples

Hi Administrator,

Below are links to 3 National Press Club examples that we think will be helpful for you to watch prior to your luncheon on May 17.

Perdue:  
<https://www.c-span.org/video/?438078-1/agriculture-secretary-sonny-perdue-addresses-national-press-club>

Shulkin:  
<https://www.c-span.org/video/?436762-1/va-secretary-shulkin-addresses-national-press-club>

Scaramucci:  
<https://www.youtube.com/watch?v=r1A3UDW2oVs>

Sec Ross is scheduled to go on May 14 – we will provide a link to his remarks/Q&A when they are ready.

Best,  
Allie

Allie Schroeder  
Director of Scheduling & External Affairs  
Office of the Administrator  
U.S. Small Business Administration  
[allie.schroeder@sba.gov](mailto:allie.schroeder@sba.gov)

---

**From:** Schroeder, Allie F. <Allie.Schroeder@sba.gov>  
**Sent:** Monday, May 7, 2018 4:37 PM  
**To:** LEM; Linda McMahon  
**Cc:** Belur, Pradeep S.; Williams, Sarah M.; Donna Letizia  
**Subject:** Calendar and Briefing Materials for Tuesday, May 8  
**Attachments:** NADCO Briefing LEM 5-8.docx; Pat Mackrell Bio.docx; NADCO BRIEFING TUESDAY LEM (2).xlsx; 10.25.17 - Administrator McMahon Invitation to North Dakota.pdf; LEM Call with Sen John Hoeven.docx; OMB\_DME\_Letter\_Final.pdf; LEM Call with Rep Luetkemeyer.docx; OFN Briefing Memo - 5-8-18 meeting.docx; May 8 Schedule & Weekly Schedule.pdf; NADCO 2018 keynote speech DELIVERY.docx; NADCO 2018 speech DRAFT.docx Withheld Exemption 5

Hi Administrator,

Attached are all of the documents needed for tomorrow. You have 4 external facing events/meetings tomorrow, and two internal briefing sessions.

We will have time to brief you at the office on 2-4, but you will go directly to the NADCO summit once you land. Bill Manger & Dave Chiokadze will be waiting for you outside the event. Dave will also have a copy of your speech.

External Events:

1. Speech at NADCO Summit
2. Phone Call with Senator Hoeven – following up on an invitation to North Dakota
3. Phone Call with Congressman Luetkemeyer - Would like to discuss an OMB rule that is drastically affecting small businesses that sell durable medical equipment (DME)
4. Pop-in meeting: Bill Manger is hosting the Opportunity Finance Network at SBA, you will pop in for 10-15 min

Feel free to give me a call if you have any questions.

Best,  
Allie

Allie Schroeder  
Director of Scheduling & External Affairs  
Office of the Administrator  
U.S. Small Business Administration  
allie.schroeder@sba.gov

---

**From:** Schroeder, Allie F. <Allie.Schroeder@sba.gov>  
**Sent:** Thursday, May 3, 2018 4:43 PM  
**To:** LEM; Linda McMahon; Duffy, Kate J.; Daravi, Roma S.  
**Cc:** [REDACTED]; Belur, Pradeep S.  
**Subject:** ECU Briefing Materials  
**Attachments:** ECU Briefing.pdf; Order of Ceremony.pdf Withheld Exemption 5

Hi Administrator,

Congratulations on *almost* wrapping up NSBW!

Attached is the full briefing of your events at ECU tomorrow. The order of ceremony covers the full agenda for the commencement ceremony – I have highlighted the areas that require your involvement. There are a couple of moving parts, so I thought it would be helpful to do a quick call this evening or tomorrow morning.

Megan Ayers at ECU is your POC. She is great to work with and will take great care of you all!  
Kate/Roma, Megan plans to touch base with you all tomorrow morning.

Let me know what time works for a call.

Best,  
Allie

Allie Schroeder  
Director of Scheduling & External Affairs  
Office of the Administrator  
U.S. Small Business Administration  
allie.schroeder@sba.gov

---

**From:** Scott Wells <wellss1907@ecm.com>  
**Sent:** Wednesday, May 2, 2018 1:47 PM  
**To:** Schroeder, Allie F.  
**Subject:** Re: So Excited

Hi Allie,

Thank you for all you did for our hopes of giving Linda a tour. I can't help but say I am disappointed, but understand.

If anything changes at all, please know we can make it happen.

I have been invited to the events on Friday afternoon so look forward to seeing Linda.

Thank you!!

Scott

**From:** "Schroeder, Allie F." <Allie.Schroeder@sba.gov>  
**Date:** Tuesday, April 24, 2018 at 12:28 PM  
**To:** Scott Wells <wellss1907@ecm.com>  
**Subject:** RE: So Excited

Hi Scott,

The Administrator greatly appreciates you reaching out and offering to set up a Greenville Small Business tour. She really wishes she could, but unfortunately there is just not enough time in her schedule.

She will be in the midst of National Small Business Week, where she has a rigorous schedule of events, covering 5 states!

I apologize we could not make it work. Thank you again for offering – the Administrator is looking forward to being back at ECU!

All the best,  
Allie

Allie Schroeder  
Director of Scheduling & External Affairs  
Office of the Administrator  
U.S. Small Business Administration  
[allie.schroeder@sba.gov](mailto:allie.schroeder@sba.gov)

**From:** Scott Wells [<mailto:wellss1907@ecm.com>]  
**Sent:** Tuesday, April 17, 2018 5:05 PM  
**To:** Schroeder, Allie F.  
**Cc:** Linda McMahon  
**Subject:** Re: So Excited

Thank you Allie.

Sent from my iPhone

On Apr 17, 2018, at 2:26 PM, Schroeder, Allie F. <[Allie.Schroeder@sba.gov](mailto:Allie.Schroeder@sba.gov)> wrote:

Hi Scott,

Thank you very much for reaching out. I will be in touch with you soon!

All the best,  
Allie

Allie Schroeder  
Director of Scheduling & External Affairs  
Office of the Administrator  
U.S. Small Business Administration  
[allie.schroeder@sba.gov](mailto:allie.schroeder@sba.gov)

**From:** Scott Wells [<mailto:wellss1907>]  
**Sent:** Monday, April 16, 2018 8:43 AM  
**To:** Linda McMahon  
**Cc:** Schroeder, Allie F.  
**Subject:** Re: So Excited

Good morning Linda,

Thank you so much for responding, and loving this idea. I am still excited.

When you have a tentative schedule, could you please pass it along to me? I promise we can pack A LOT into any time you have.

Looking forward to bragging on Uptown Greenville's "small business" incubator!

Scott

**From:** Linda McMahon <[REDACTED]>  
**Date:** Monday, April 16, 2018 at 12:30 AM  
**To:** Scott Wells <[wellss1907](mailto:wellss1907)>  
**Cc:** Allie Schroeder <[allie.schroeder@sba.gov](mailto:allie.schroeder@sba.gov)>  
**Subject:** Re: So Excited

I would love this tour, Scott, time permitting. Thanks.

Sent from my iPhone

On Apr 12, 2018, at 7:41 AM, Scott Wells <[wellss1907](mailto:wellss1907)> wrote:

Good morning Linda,

I am thrilled and excited you are going to send out our 2018 ECU graduates with your wisdom! As you may remember, I have envisioned you doing this since 2000 when I first met you. Our 2018 graduates are very lucky.

With your appointment as our great country's SBA Administrator, I have been thinking about you a lot. Greenville, NC's "Uptown Greenville" area is becoming a hub for small businesses. We are very proud of this. Our daughter and son-in-law moved to Greenville



from Atlanta, GA last August. They have a 7 year old daughter so they decided to leave the Atlanta rat race and move back to "small town America. Our son-in-law is a professional barber and had worked at a "high end/up scale" barbershop in Midtown Atlanta. He brought that concept to Uptown Greenville with **The Shave on Fifth**.

The Shave's business model is different from every other barbershop in our area. They are all "booth rentals" while The Shave employs the barbers. He has created 5 new positions for Greenville and Pitt County. The Shave provides services that no other barbershop here does like hot straight-razor shaves, razor-edging with haircuts, hot towels, upscale products for purchase and a old school meets modern barbershop vibe.

He opened The Shave on Fifth on November 1, 2017 thinking he could be the only barber for 2-3 months. He had to hire his 2nd barber on November 2, his 3rd and 4th both in February. His business is thriving, to say the least.

Walter, my husband, and I knew he would "get into the networking fiber" of the Uptown Greenville community, and has – quicker than we thought. He only serves coffee from Blackbeard's Coffee, another new small business just across the street, and serves craft beer from Uptown Brewery, a new business 2 blocks away that opened 1 year ago. He has met and socializes both professionally and personally with the owners and employees of E-Audit, another start up small business.

With so much going on in our uptown area, those of us who have been involved and newly involved, would love to give you a quick tour of how Uptown Greenville is becoming a small business hub. I personally think you would enjoy seeing this happen to the small town where you went to college.

Please let me know if this might interest you.

Thank you Linda!!

Scott Wells  
[wellss190](mailto:wellss190) [REDACTED]  
252-347-4833

---

**From:** Linda McMahon [REDACTED]  
**Sent:** Monday, April 30, 2018 4:51 PM  
**To:** pradeep.belur@sba.gov  
**Subject:** National Small Business Week 2018 to Kick-off in the Nation's Capital

This was prepared by us and when the article noted where I would be traveling, it failed to mention GA.  
<https://www.prnewswire.com/news-releases/national-small-business-week-2018-to-kick-off-in-the-nations-capital-300625634.html>

## National Small Business Week 2018 to Kick-off in the Nation's Capital

Leading organizations join forces with SBA to make the week possible

U.S. Small Business Administration

News provided by

Apr 06, 2018, 10:56 ET

WASHINGTON, April 6, 2018 /PRNewswire-USNewswire/ -- National Small Business Week 2018 kicks off at the end of this month with an awards ceremony in Washington, D.C. where national award winners including the naming of this year's national Small Business Person of the Year will be recognized and awarded for their achievements.

National Small Business Week is being held from April 29-May 5 and is an annual event hosted by the U.S. Small Business Administration to recognize the nation's top small businesses, entrepreneurs, small business advocates and champions. Every day they're working to grow small businesses, create 21<sup>st</sup> century jobs, drive innovation, and increase America's global competitiveness.

SBA Administrator Linda McMahon will personally present all the awards at a ceremony April 29-30 in Washington, D.C. and then will travel to events in Florida, South Carolina and North Carolina.

Events throughout National Small Business Week are made possible thanks in part to the support of leading companies and organizers who serve as cosponsors.

Co-Chair

SCORE Association

### **Gold Cosponsor**

Visa

### **Silver Cosponsors**

Chase

Constant Contact

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Google

### **Bronze Cosponsors**

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Lockheed Martin

Main Street Hub

National Association of Government Guaranteed Lenders (NAGGL)

Raytheon

Salesforce

UPS Store

Verizon

For additional information on National Small Business Week, please visit <http://www.sba.gov/nsbw>

### **About the U.S. Small Business Administration**

The U.S. Small Business Administration makes the American dream of business ownership a reality. As the only go-to resource and voice for small businesses backed by the strength of the federal government, the SBA empowers entrepreneurs and small business owners with the resources and support they need to start and grow their businesses. It delivers services to people through an extensive network of SBA field offices and partnerships with public and private organizations. To learn more, visit [www.sba.gov](http://www.sba.gov).

*Cosponsorship Authorization #SBW2018 SBA's participation in this cosponsored activity is not an endorsement of the views, opinions, products or services of any Cosponsor or other person or entity. All SBA/SCORE programs and services are extended to the public on a nondiscriminatory basis.*

**Release Number:** 18-23

**Contact:** [Terrence.Sutherland@sba.gov](mailto:Terrence.Sutherland@sba.gov)

**Internet Address:** <http://www.sba.gov/news>

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### **Related Links**

<http://www.sba.gov>

Sent from my iPhone

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**From:** Garvie, Pamela J. <pamela.garvie@klgates.com>  
**Sent:** Thursday, April 26, 2018 11:02 AM  
**To:** Schroeder, Allie F.; Williams, Sarah M.  
**Cc:** Carnevale, Amy; Peckinpaugh, Tim L.  
**Subject:** RE: List of Attendees for the April 26th Spokane, WA Area Chambers of Commerce meeting

Allie and Sarah,

Kevin Parker with Rep. McMorris Rodgers would like to attend the meeting as well. Hopefully, this still works. Thanks.

Pamela



Pamela Garvie  
Partner  
K&L Gates LLP  
1601 K Street NW  
Washington, DC 20006  
Phone: 202.661.3817  
Mobile: 202. [REDACTED]  
[pamela.garvie@klgates.com](mailto:pamela.garvie@klgates.com)  
[www.klgates.com](http://www.klgates.com)

**From:** Schroeder, Allie F. [mailto:Allie.Schroeder@sba.gov]  
**Sent:** Friday, April 20, 2018 3:59 PM  
**To:** Garvie, Pamela J.; Williams, Sarah M.  
**Cc:** Carnevale, Amy; Peckinpaugh, Tim L.  
**Subject:** RE: List of Attendees for the April 26th Spokane, WA Area Chambers of Commerce meeting

Received. Thank you Pam!

Allie Schroeder  
Director of Scheduling & External Affairs  
Office of the Administrator  
U.S. Small Business Administration  
[allie.schroeder@sba.gov](mailto:allie.schroeder@sba.gov)

**From:** Garvie, Pamela J. [mailto:pamela.garvie@klgates.com]  
**Sent:** Friday, April 20, 2018 11:03 AM  
**To:** Schroeder, Allie F.; Williams, Sarah M.  
**Cc:** Carnevale, Amy; Peckinpaugh, Tim L.  
**Subject:** List of Attendees for the April 26th Spokane, WA Area Chambers of Commerce meeting

Allie and Sarah,

Attached is the list of representatives of the Spokane, WA Area Chambers of Commerce who will be attending the April 26<sup>th</sup> meeting with Administrator McMahon. Accompanying the group will be Tim Peckinpugh with K&L Gates and me. We still are waiting to hear whether someone with Rep. Cathy McMorris Rodgers will join us.

We will let the group know that they need to bring picture ID and arrive 15 minutes before the 4:00 appointment to check in and clear security.

Also attached for your information is the Chambers' 2018 Federal Legislative Priority Agenda.

Please let us know if you have any questions or need additional information. Thanks again.

We look forward to seeing you on the 26<sup>th</sup>.

Pamela



**Pamela Garvie**  
Partner  
K&L Gates LLP  
1601 K Street NW  
Washington, DC 20006  
Phone: 202.661.3817  
Mobile: 202. [REDACTED]  
[pamela.garvie@klgates.com](mailto:pamela.garvie@klgates.com)  
[www.klgates.com](http://www.klgates.com)

**From:** Garvie, Pamela J.  
**Sent:** Monday, April 09, 2018 3:31 PM  
**To:** Schroeder, Allie F. ([Allie.Schroeder@sba.gov](mailto:Allie.Schroeder@sba.gov))  
**Cc:** Carnevale, Amy  
**Subject:** SBA Required Scheduling Request Form for April 26th Spokane, WA Area Chambers of Commerce meeting

Allie,

Attached is the SBA scheduling request form for the April 26<sup>th</sup> Spokane, WA Area Chambers of Commerce meeting with Administrator McMahon. As stated earlier, we expect about 10 to 12 participants. However, we still are finalizing the list of participants, so will need to provide it to you in a future email. In the meantime, please let us know if you have any questions or need additional information. Thanks again for your help with the meeting.

Best,

Pamela



**Pamela Garvie**  
Partner  
K&L Gates LLP  
1601 K Street NW  
Washington, DC 20006  
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Mobile: 202. [REDACTED]  
[pamela.garvie@klgates.com](mailto:pamela.garvie@klgates.com)  
[www.klgates.com](http://www.klgates.com)

**From:** Garvie, Pamela J.  
**Sent:** Friday, April 06, 2018 1:10 PM  
**To:** Schroeder, Allie F.; Williams, Sarah M.  
**Cc:** Carnevale, Amy; Belur, Pradeep S.  
**Subject:** RE: New SBA Meeting Request

Thank you Allie. We are confirmed at 4:00.

**K&L GATES**

**Pamela Garvie**  
Partner  
K&L Gates LLP  
1601 K Street NW  
Washington, DC 20006  
Phone: 202.661.3817  
Mobile: 202. [REDACTED]  
[pamela.garvie@klgates.com](mailto:pamela.garvie@klgates.com)  
[www.klgates.com](http://www.klgates.com)

**From:** Schroeder, Allie F. [<mailto:Allie.Schroeder@sba.gov>]  
**Sent:** Friday, April 06, 2018 12:57 PM  
**To:** Garvie, Pamela J.; Williams, Sarah M.  
**Cc:** Carnevale, Amy; Belur, Pradeep S.  
**Subject:** RE: New SBA Meeting Request

Pam,

4 pm will work great. Let's confirm.

Many thanks!  
Allie

Allie Schroeder  
Director of Scheduling & External Affairs  
Office of the Administrator  
U.S. Small Business Administration  
[allie.schroeder@sba.gov](mailto:allie.schroeder@sba.gov)



**From:** Garvie, Pamela J. [<mailto:pamela.garvie@klgates.com>]  
**Sent:** Friday, April 06, 2018 12:01 PM  
**To:** Schroeder, Allie F.  
**Cc:** Carnevale, Amy  
**Subject:** RE: New SBA Meeting Request

Allie, I just found out that the Spokane Chambers has requested a meeting with the White House the morning of April 26<sup>th</sup>. In view of this, could we do their meeting at 4:00 or 4:30 instead of 9:30? Sorry about that. Thanks. Pamela

**K&L GATES**

**Pamela Garvie**  
Partner  
K&L Gates LLP  
1601 K Street NW  
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Mobile: 202. [REDACTED]  
[pamela.garvie@klgates.com](mailto:pamela.garvie@klgates.com)  
[www.klgates.com](http://www.klgates.com)

**From:** Schroeder, Allie F. [<mailto:Allie.Schroeder@sba.gov>]  
**Sent:** Friday, April 06, 2018 10:28 AM  
**To:** Garvie, Pamela J.  
**Subject:** RE: New SBA Meeting Request

Form to fill out

Allie Schroeder  
Director of Scheduling & External Affairs  
Office of the Administrator  
U.S. Small Business Administration  
[allie.schroeder@sba.gov](mailto:allie.schroeder@sba.gov)

**From:** Garvie, Pamela J. [<mailto:pamela.garvie@klgates.com>]  
**Sent:** Thursday, April 05, 2018 4:30 PM  
**To:** Schroeder, Allie F.  
**Subject:** FW: New SBA Meeting Request

Allie,

I didn't expect to be contacting you again so soon with another meeting request. Sorry about that. I just sent you an email on the AMAC meeting for the 25<sup>th</sup>. Do you want me to call you on the Spokane Chambers of Commerce meeting discussed below?

Pamela



**Pamela Garvie**

Partner

K&amp;L Gates LLP

1601 K Street NW

Washington, DC 20006

Phone: 202.661.3817

Mobile: 202. [REDACTED]

[pamela.garvie@klgates.com](mailto:pamela.garvie@klgates.com)[www.klgates.com](http://www.klgates.com)**From:** Linda McMahon [REDACTED]**Sent:** Thursday, April 05, 2018 3:27 PM**To:** McDevitt, Jerry**Cc:** Allie Schroeder; Garvie, Pamela J.**Subject:** Re: New SBA Meeting Request

I have forwarded this to my scheduler, Allie Schroeder, and told her I would be happy to take the meeting in my office. I don't anticipate being in the Pacific NW in the near future. The last week of April is pretty hectic, but I will let Allie coordinate directly with Pamela. Thank you.

Sent from my iPhone

On Apr 4, 2018, at 9:13 PM, McDevitt, Jerry <[Jerry.McDevitt@klgates.com](mailto:Jerry.McDevitt@klgates.com)> wrote:

Linda,

Would you be interested in meeting with the group of folks noted below.

Sent from my iPad

Begin forwarded message:

**From:** "Garvie, Pamela J." <[pamela.garvie@klgates.com](mailto:pamela.garvie@klgates.com)>

**Date:** April 4, 2018 at 8:46:51 PM EDT

**To:** "McDevitt, Jerry" <[Jerry.McDevitt@klgates.com](mailto:Jerry.McDevitt@klgates.com)>

**Subject:** New SBA Meeting Request

Hi Jerry. Amy Carnevale and Tim Peckinpugh have asked me to help on a meeting with Administrator McMahon in late April for the Chambers of Commerce for the Greater Spokane, Washington region. The group is a long-time client of the firm, their membership is composed largely of small businesses, and they would like to meet with the Administrator (either at her office or on Capitol Hill) to hear about the SBA's small business initiatives. Rep. Cathy McMorris Rodgers, who is a member of the House Republican Leadership, represents Spokane and apparently has expressed interest in some form of participation in the meeting. The SBA also has a branch office in Spokane. In sum, this looks like another good meeting in which the Administrator is likely to have an interest. I can contact her scheduler on it, but wanted to run it by you first. Below is the draft meeting request. Thanks. Pamela

**From:** Carnevale, Amy  
**Sent:** Tuesday, April 03, 2018 3:43 PM  
**To:** Garvie, Pamela J.  
**Subject:** SBA Meeting Request

Pamela - Tim told me he spoke with you about submitting this request to SBA. The request below should be self-explanatory but let me know if you have any questions.

-----

A regional delegation of business and community leaders with the Chambers of Commerce from the Greater Spokane, Washington region will travel to Washington, DC during the last week of April to meet with Members of Congress. The Chambers of Commerce that will be represented in DC include Greater Spokane Valley Chamber, Greater Spokane, Inc. (which is co-located in the Spokane Regional Business Center with SBA's Spokane Branch office), and the West Plains Chamber of Commerce. Participants will be advocating for policies and projects that will create new jobs and an environment in which entrepreneurs can start and grow a business.

The group would very much like to meet with Administrator McMahon during their visit to hear about initiatives underway at SBA to support small business in America. 85% of the businesses in the Inland Northwest region have 25 or fewer employees. And, like many small businesses in America today, they are concerned about limited access to capital which is fostering an environment that is making it difficult for businesses to grow.

A contingent of about ten individuals with the Chamber group would be available to travel to the SBA offices the afternoon of Thursday, April 26 for a meeting. This group would be led by Jack Heath, President and COO of Washington Trust Bank. Jack also serves as Chairman of the Board of Trustees at Greater Spokane, Inc. However, if the Administrator happens to be on Capitol Hill on Wednesday, April 25, the entire group of about 45 participants will be gathered in the Lincoln Room (H-226) of the Capitol throughout the day, and would be very pleased to meet as a larger group.

The group is represented in the House by Rep. McMorris Rodgers (R-WA). The Congresswoman has expressed interest in attending this meeting herself or sending staff to attend the meeting in her place, schedule permitting. I have attached the full list of attendees. Thank you for your consideration.

This electronic message contains information from the law firm of K&L Gates LLP. The contents may be privileged and confidential and are intended for the use of the intended addressee(s) only. If you are not an intended addressee, note that any disclosure, copying, distribution, or use of the contents of this message is prohibited. If you have received this e-mail in error, please contact me at [Jerry.McDevitt@klgates.com](mailto:Jerry.McDevitt@klgates.com)

This electronic message contains information from the law firm of K&L Gates LLP. The contents may be privileged and confidential and are intended for the use of the intended addressee(s) only. If you are not an intended addressee, note that any disclosure, copying, distribution, or use of the contents of this message is prohibited. If you have received this e-mail in error, please contact me at [pamela.garvie@klgates.com](mailto:pamela.garvie@klgates.com)

This electronic message contains information from the law firm of K&L Gates LLP. The contents may be privileged and confidential and are intended for the use of the intended addressee(s) only. If you are not an intended addressee, note that any disclosure, copying, distribution, or use of the contents of this message is prohibited. If you have received this e-mail in error, please contact me at [pamela.garvie@klgates.com](mailto:pamela.garvie@klgates.com)

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---

**From:** Belur, Pradeep S. <Pradeep.Belur@sba.gov>  
**Sent:** Wednesday, April 25, 2018 7:43 AM  
**To:** Daravi, Roma S.  
**Cc:** LEM; Linda McMahon; Ed Patru; Schroeder, Allie F.; Gray, Christopher S.  
**Subject:** RE: Amazon - key tax issue impacting small business

Hi LEM,

Regarding taxes, you can say that:

[REDACTED]

Regarding [REDACTED]

- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]

Thanks,

Pradeep

**From:** Daravi, Roma S.  
**Sent:** Wednesday, April 25, 2018 7:23 AM  
**To:** Belur, Pradeep S.  
**Cc:** LEM; Linda McMahon; Ed Patru; Schroeder, Allie F.; Gray, Christopher S.  
**Subject:** Re: Amazon - key tax issue impacting small business

From Varney's producer this morning:

SBA's National Small Business Week bus tour in celebration of America's 30 million small businesses

Gallup: Tax Cut Not Moving the November Needle.

39% approve. 52% disapprove.

<http://www.breitbart.com/2018-elections/2018/04/23/gallup-tax-cut-not-moving-the-november-needle/>

+

With AMZN earnings on the horizon, what kind of an impact does AMZN have on small businesses?

Best,  
Roma

On Apr 25, 2018, at 6:25 AM, Belur, Pradeep S. <[Pradeep.Belur@sba.gov](mailto:Pradeep.Belur@sba.gov)> wrote:

Hello LEM,

[REDACTED]

[REDACTED]

• [REDACTED]

| [REDACTED]

| [REDACTED]

| [REDACTED]

| [REDACTED]



tax has been a boon to Amazon because it now has extensive fulfillment facilities close to consumers such that it can lead the way in offering faster and more reliable deliveries. Whether Congress enacts a special tax on Amazon, simply because President Trump wants it, remains to be seen."

But Trump is referencing the company's lack of sales tax collection on its third-party platform sales outside a handful of states. The third-party business represents roughly half of Amazon's unit sales, according to Stifel.

Some retail competitors argue this policy for third-party vendors that sell on Amazon's platform gives it an unfair advantage.

Treasury Secretary Steven Mnuchin hinted in July that the administration may soon take "a position" on Amazon's tax collection policy, referring to the e-commerce giant's third-party marketplace.

At a Senate hearing on July 26, Sen. Joe Manchin, D-W.Va., asked the Treasury secretary about his view on internet state sales taxes.

"So this is an issue that we've been looking at very carefully within the administration, and we expect to come out with a position shortly," Mnuchin said. "I am encouraged that Amazon is now charging tax, I believe, on their own sales but not the marketplace. I'm not sure I understand the consistency on that, but I respect the states' ability that there's an awful lot of money that's not being collected."

More recently, Mnuchin told the House Ways and Means Committee hearing in February that the administration "feels strongly" the government should institute a sales tax on internet e-commerce.

Some states have passed laws requiring online marketplaces to collect sales taxes on behalf of third-party sellers. On April 1, Pennsylvania will become the second state, after Washington, where Amazon is instituting Marketplace Tax Collection for third party sellers.

The new law in Pennsylvania requires sales tax collection regardless of whether the merchant has a physical operation in the state.

Previously, Amazon left it to third-party merchants on the platform to handle their own tax collection where applicable.

The whole Amazon third-party tax issue could get settled in court. Earlier this year, the Supreme Court agreed to listen to arguments over internet sales taxes.

The high court ruled in 1992 that states couldn't collect sales taxes gathered by mail-order catalog companies unless the firms had a physical presence in a state. South Dakota and several other states argue that things have changed in the era of Amazon.

The Supreme Court is expected to hear the arguments in April and could make a ruling by the end of June. Earlier this month, the Trump administration, through Solicitor General Noel Francisco, formally backed up South Dakota in the case.



"The executive branch has weighed in on the litigation and has encouraged the court to take a fresh look on the Quill decision and to uphold the South Dakota law that would get rid of the problem," Deborah White, president of the Retail Litigation Center for the Retail Industry Leaders Association, told CNBC. "There will always be a role for Congress to regulate interstate commerce. But we are asking the court to level the legal playing field and remove the advantage that the court gave remote retailers."

It isn't clear how much of an impact a potential South Dakota victory would have on Amazon's business given it will affect other online platforms as well.

Ironically Amazon itself doesn't pay much in state taxes relative to its revenue size.

Amazon reported a provisional tax expense of roughly \$200 million for U.S. state taxes in 2017, according to a securities filing. That may seem like a lot but the company generated \$177.9 billion in sales last year.

Amazon declined to comment.

— *CNBC's Ari Levy and Jacob Pramuk contributed to this report.*

*Correction: An earlier version gave an incorrect rate for sales taxes in Philadelphia.*



---

**From:** Daravi, Roma S. <Roma.Daravi@sba.gov>  
**Sent:** Wednesday, April 25, 2018 7:23 AM  
**To:** Belur, Pradeep S.  
**Cc:** LEM; Linda McMahon; Ed Patru; Schroeder, Allie F.; Gray, Christopher S.  
**Subject:** Re: Amazon - key tax issue impacting small business

From Varney's producer this morning:

SBA's National Small Business Week bus tour in celebration of America's 30 million small businesses

Gallup: Tax Cut Not Moving the November Needle.

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<http://www.breitbart.com/2018-elections/2018/04/23/gallup-tax-cut-not-moving-the-november-needle/>

+

With AMZN earnings on the horizon, what kind of an impact does AMZN have on small businesses?

Best,  
Roma

On Apr 25, 2018, at 6:25 AM, Belur, Pradeep S. <Pradeep.Belur@sba.gov> wrote:

Hello LEM,

Pradeep

**From:** Pradeep Belur [mailto:pradeep.belur@amazon.com]  
**Sent:** Wednesday, April 25, 2018 6:17 AM  
**To:** Belur, Pradeep S.  
**Subject:** Amazon

## Here's the controversial tax practice by Amazon that's got Trump so upset

President Donald Trump blasted Amazon over taxes Thursday saying the company pays "little or no taxes to state & local governments."

He is focusing on Amazon's practice of not collecting state sales taxes for "third-party" sellers on its platform in most of the country.

The comment came one day after Axios reported he wants to "go after" the e-commerce giant and alter its tax treatment, which sparked a 4.4 percent decline in the company's share price Wednesday.

Deputy press secretary Lindsay Walters confirmed Thursday that Trump was referring to third-party sellers on Amazon's site when he criticized the company over taxes.

Wall Street is downplaying Trump's tax threat against Amazon because the company already collects state sales taxes on products it sells directly.

"In our view, this ship has already sailed. Amazon has been charging sales tax to customers — for its 1P [first party] sales — in all the 45 states that have a statewide sales tax," Deutsche Bank analyst Lloyd Walmsley wrote in a note to clients Wednesday. "In a way, we think charging sales tax has been a boon to Amazon because it now has extensive fulfillment facilities close to consumers such that it can lead the way in offering faster and more reliable deliveries. Whether Congress enacts a special tax on Amazon, simply because President Trump wants it, remains to be seen."

But Trump is referencing the company's lack of sales tax collection on its third-party platform sales outside a handful of states. The third-party business represents roughly half of Amazon's unit sales, according to Stifel.

Some retail competitors argue this policy for third-party vendors that sell on Amazon's platform gives it an unfair advantage.

Treasury Secretary Steven Mnuchin hinted in July that the administration may soon take "a position" on Amazon's tax collection policy, referring to the e-commerce giant's third-party marketplace.

At a Senate hearing on July 26, Sen. Joe Manchin, D-W.Va., asked the Treasury secretary about his view on internet state sales taxes.

"So this is an issue that we've been looking at very carefully within the administration, and we expect to come out with a position shortly," Mnuchin said. "I am encouraged that Amazon is now charging tax, I believe, on their own sales but not the marketplace. I'm not sure I understand the consistency on that, but I respect the states' ability that there's an awful lot of money that's not being collected."

More recently, Mnuchin told the House Ways and Means Committee hearing in February that the administration "feels strongly" the government should institute a sales tax on internet e-commerce.

Some states have passed laws requiring online marketplaces to collect sales taxes on behalf of third-party sellers. On April 1, Pennsylvania will become the second state, after Washington, where Amazon is instituting Marketplace Tax Collection for third party sellers.

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Previously, Amazon left it to third-party merchants on the platform to handle their own tax collection where applicable.

The whole Amazon third-party tax issue could get settled in court. Earlier this year, the Supreme Court agreed to listen to arguments over internet sales taxes.

The high court ruled in 1992 that states couldn't collect sales taxes gathered by mail-order catalog companies unless the firms had a physical presence in a state. South Dakota and several other states argue that things have changed in the era of Amazon.

The Supreme Court is expected to hear the arguments in April and could make a ruling by the end of June. Earlier this month, the Trump administration, through Solicitor General Noel Francisco, formally backed up South Dakota in the case.

"The executive branch has weighed in on the litigation and has encouraged the court to take a fresh look on the Quill decision and to uphold the South Dakota law that would get rid of the problem," Deborah White, president of the Retail Litigation Center for the Retail Industry Leaders Association, told CNBC. "There will always be a role for Congress to regulate interstate commerce. But we are asking the court to level the legal playing field and remove the advantage that the court gave remote retailers."

It isn't clear how much of an impact a potential South Dakota victory would have on Amazon's business given it will affect other online platforms as well.

Ironically Amazon itself doesn't pay much in state taxes relative to its revenue size.

Amazon reported a provisional tax expense of roughly \$200 million for U.S. state taxes in 2017, according to a securities filing. That may seem like a lot but the company generated \$177.9 billion in sales last year.

Amazon declined to comment.

— *CNBC's Ari Levy and Jacob Pramuk contributed to this report.*

*Correction: An earlier version gave an incorrect rate for sales taxes in Philadelphia.*



# Consumer confidence near 18-year high

Confidence rebounds in April to 128.7



## How Will the Fed Interest Rate Increase Affect Small Business Lending?

**WHEN THE AVERAGE SMALL BUSINESS OWNER** reads about the recent interest rate increase, these details can read simply as theoretical numbers on a page, far removed from the daily realities of running a business. There is, however, some potential for direct impact from a changing fed funds rate—particularly on any small business intending to take out a loan in the next few years.

In theory, when the federal interest rate rises, the rates for things like car loans, mortgages, and yes, small business loans, will rise proportionately. But given the current economic climate, is that likely to be the case this time around?

### What the Rising Federal Funds Rate Means

Given that the federal fund's rate has hovered close to zero since the onset of the great recession—a strategy by the US Federal Reserve to help boost the economy—it was only a matter of time before the rate began to increase. As a result, economists expect the rate to continue its rise at a slow but steady rate over the coming years as the economy continues to improve.



While the concept of paying a higher interest rate may be less than appealing to consumers as well as business owners, the accompanying indication of the country's overall economic health is good news for all sides of the equation.

## Potential for More Competition in Business Lending

Counterintuitively, the fed interest rate may actually have a net positive impact on business owners in the short term as banks slowly dip their toes back into the small business lending pool. Following the 2008 fiscal crisis, traditional banks all but completely shuttered their loan offerings to small business owners, citing high risk and low profit margins as a reason to avoid small business loans. While a growing marketplace of online alternative lenders have stepped in to fill the small business lending void, the result for business owners has been more choice at a higher cost.

If traditional banks do take this cue to loosen the reins on their small business lending standards, the resulting uptick in the availability of bank loans could force down the rates from alternative lenders eager to maintain their market share.

## Sooner Is Better than Later for Business Borrowers

While business owners might not feeling the impact right now, a continuation of this trend over the next several years could eventually translate to an increase in small business loan rates. For business owners considering a loan or line of credit in the next several years, this is one more reason to take such steps sooner rather than later.

There's no denying that over time, changes in the federal interest rate do lead to impacts on the state of small business lending as an industry. However, because of the wide range of factors—from the business owner's credit score to the business's financial status—that contribute to the interest rate on each business borrower's loan, it's unlikely that individual business owners will see a correlation between the Fed interest rate increase and their own small business loan rates.

*Meredith Wood is the head of content and editor-in-chief at Fundera, an online marketplace for small business loans. Prior to Fundera, Meredith was the CCO at Funding Gates. Meredith manages financing columns on Inc, Entrepreneur, HuffPo and more, and her advice can be seen on Yahoo!, Daily Worth, Fox Business, Amex OPEN, Intuit, the SBA and much more.*

---

**From:** Schroeder, Allie F. <Allie.Schroeder@sba.gov>  
**Sent:** Tuesday, April 24, 2018 11:06 AM  
**To:** Belur, Pradeep S.  
**Subject:** RE: Macron State Dinner

This is the lunch – not sure why the headline of the thread is labeled dinner

Allie Schroeder  
Director of Scheduling & External Affairs  
Office of the Administrator  
U.S. Small Business Administration  
[allie.schroeder@sba.gov](mailto:allie.schroeder@sba.gov)

**From:** Belur, Pradeep S.  
**Sent:** Tuesday, April 24, 2018 10:53 AM  
**To:** Schroeder, Allie F.  
**Subject:** Re: Macron State Dinner

Is this for lunch or dinner? Thx.

Sent from my iPhone

On Apr 24, 2018, at 10:38 AM, Schroeder, Allie F. <[Allie.Schroeder@sba.gov](mailto:Allie.Schroeder@sba.gov)> wrote:

FYI – made this for the lunch  
The one we were missing is:

Costa Pierre Olivier - French Special Advisor to the delegation – Cabinet Director of Brigitte Macron

Allie Schroeder  
Director of Scheduling & External Affairs  
Office of the Administrator  
U.S. Small Business Administration  
[allie.schroeder@sba.gov](mailto:allie.schroeder@sba.gov)

**From:** Belur, Pradeep S.  
**Sent:** Tuesday, April 24, 2018 4:17 AM  
**To:** Schroeder, Allie F.; Williams, Sarah M.  
**Cc:** Gray, Christopher S.  
**Subject:** FW: Macron State Dinner

fyi

**From:** Belur, Pradeep S.  
**Sent:** Tuesday, April 24, 2018 4:15 AM  
**To:** 'Linda McMahon'  
**Cc:** LEM  
**Subject:** RE: Macron State Dinner



Hi LEM,

Here are some backgrounds of the people at your lunch table. Since they have provided only the last names and organizations they are affiliated with – here is what my research says:

Dore Gold – Israeli Diplomat

Stuart Holliday – Head of a Non-Profit

Eric Kayser – French Baker

Bob Sulentic: President and CEO of CBRE (real estate company)

Nita Lowey: Member of Congress from New York (Democrat)

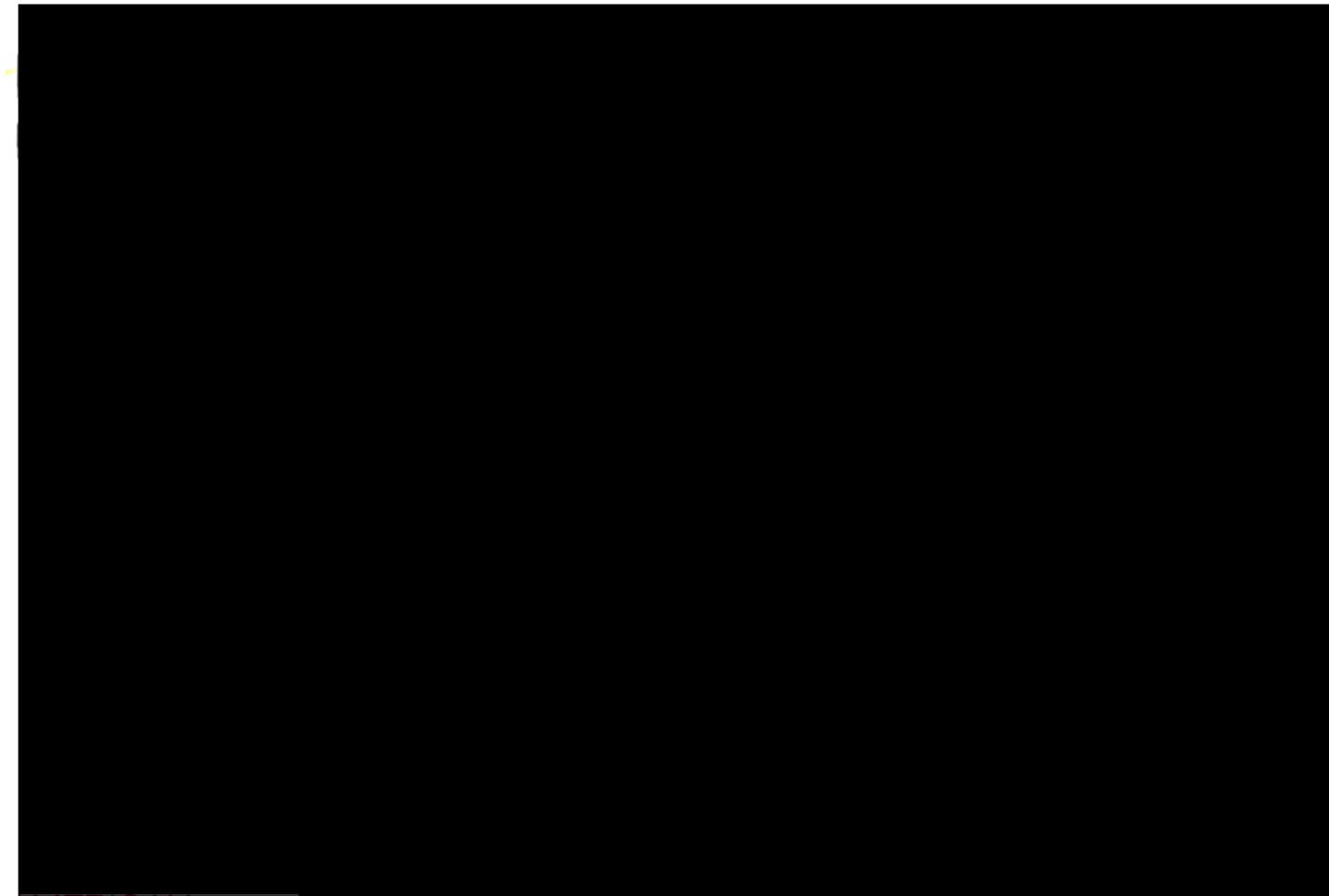
Guy Teissier: Member of the National Assembly of France

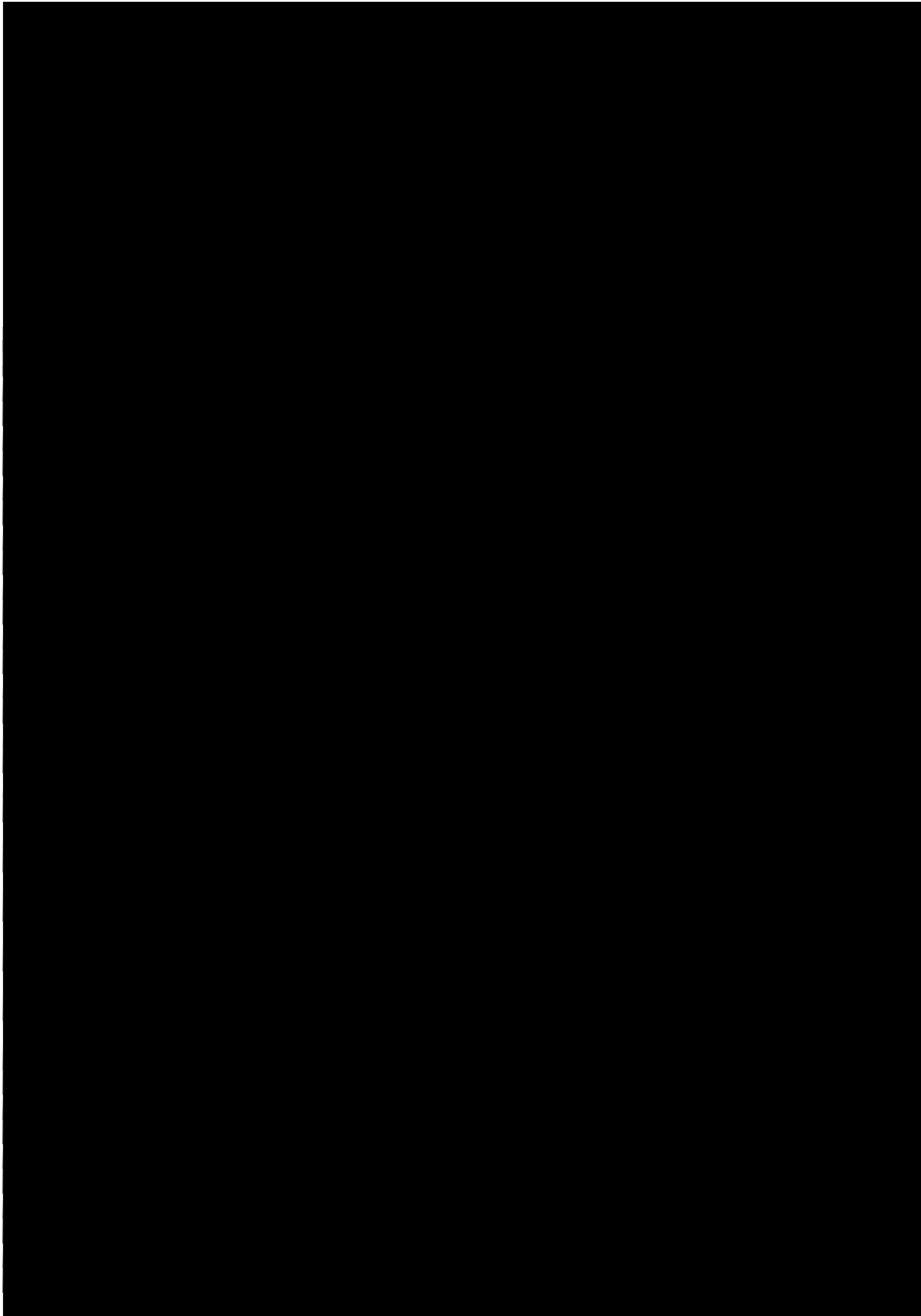
Carl C. Risch: Assistant Secretary of State for Consular Affairs

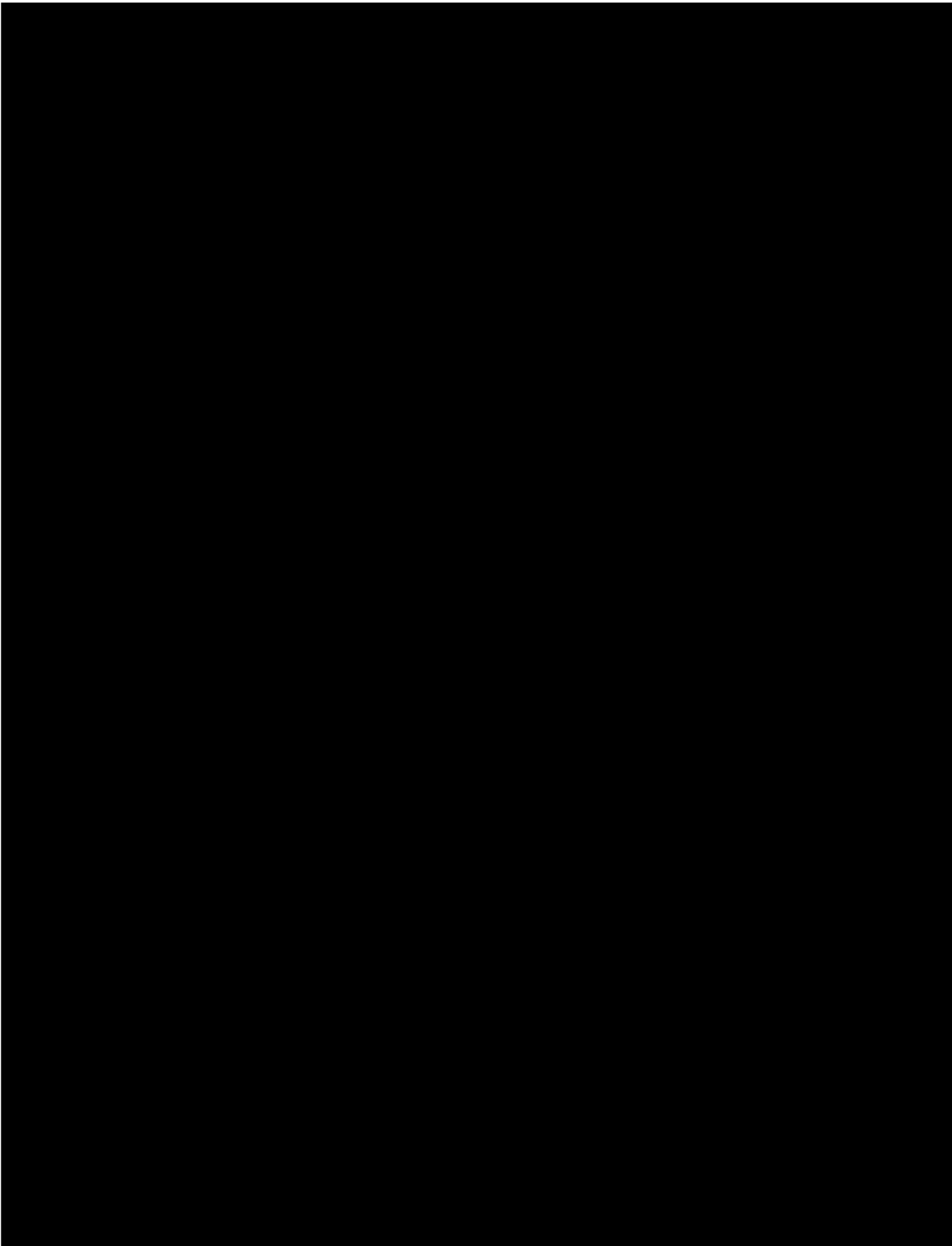
The only person missing is the [REDACTED] to the delegation – we do not know who that is.

Thanks,

Pradeep







[REDACTED]

**From:** Linda McMahon [REDACTED]  
**Sent:** Monday, April 23, 2018 10:05 PM  
**To:** Belur, Pradeep S.  
**Subject:** Fwd: Macron State Dinner

I need intel on who these people are or what they do.

Sent from my iPhone

Begin forwarded message:

**From:** "Williams, Sarah M." <[Sarah.Williams@sba.gov](mailto:Sarah.Williams@sba.gov)>  
**To:** LEM <[REDACTED]>  
**Cc:** "Belur, Pradeep S." <[Pradeep.Belur@sba.gov](mailto:Pradeep.Belur@sba.gov)>, "Schroeder, Allie F." <[Allie.Schroeder@sba.gov](mailto:Allie.Schroeder@sba.gov)>  
**Subject:** Fwd: Macron State Dinner

Hopefully this is better.

Sent from my iPhone

Begin forwarded message:

**From:** "Williams, Sarah M." <[Sarah.Williams@sba.gov](mailto:Sarah.Williams@sba.gov)>  
**Date:** April 23, 2018 at 7:23:24 PM EDT  
**To:** "Williams, Sarah M." <[Sarah.Williams@sba.gov](mailto:Sarah.Williams@sba.gov)>  
**Subject:** Macron State Dinner

<image001.png>

Sent from my iPhone

<French State Lunch.docx>      Withheld Exemption 5

---

**From:** Belur, Pradeep S. <Pradeep.Belur@sba.gov>  
**Sent:** Tuesday, April 24, 2018 3:36 AM  
**To:** Linda McMahon  
**Subject:** Re: Macron State Dinner

Hi LEM, we will have that to you first thing this morning. Thx.

Sent from my iPhone

On Apr 23, 2018, at 10:07 PM, Linda McMahon <[REDACTED]> wrote:

I need intel on who these people are or what they do.

Sent from my iPhone

Begin forwarded message:

**From:** "Williams, Sarah M." <Sarah.Williams@sba.gov>  
**To:** LEM [REDACTED]  
**Cc:** "Belur, Pradeep S." <Pradeep.Belur@sba.gov>, "Schroeder, Allie F." <Allie.Schroeder@sba.gov>  
**Subject:** Fwd: Macron State Dinner

Hopefully this is better.

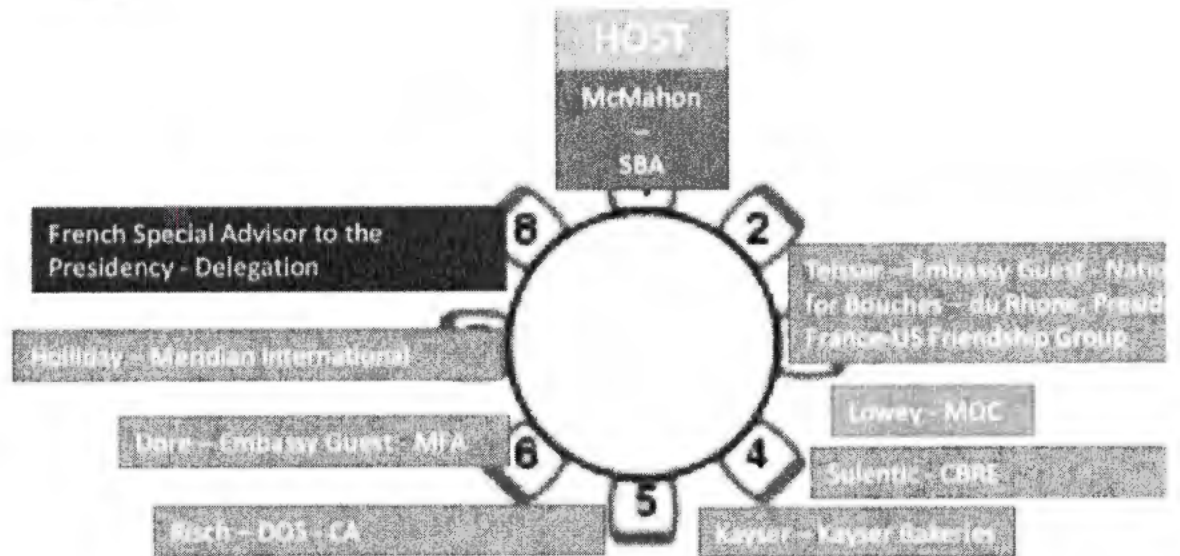
Sent from my iPhone

Begin forwarded message:

**From:** "Williams, Sarah M." <Sarah.Williams@sba.gov>  
**Date:** April 23, 2018 at 7:23:24 PM EDT  
**To:** "Williams, Sarah M." <Sarah.Williams@sba.gov>  
**Subject:** Macron State Dinner

Done

McMahon.pdf



Sent from my iPhone

---

**From:** Linda McMahon [REDACTED] >  
**Sent:** Monday, April 23, 2018 7:05 PM  
**To:** Williams, Sarah M.  
**Cc:** LEM; Belur, Pradeep S.; Schroeder, Allie F.  
**Subject:** Re: Seating for the State Luncheon

I can't read this at all. Can you enlarge it? It looks like a spider on my screen.

Sent from my iPhone

On Apr 23, 2018, at 6:27 PM, Williams, Sarah M. <[Sarah.Williams@sba.gov](mailto:Sarah.Williams@sba.gov)> wrote:

Ma'am,

Please see the attached which has the guests listed at your table for tomorrow's Macron Luncheon; you have assigned as the table host.

Sarah

Sent from my iPhone

Begin forwarded message:

**From:** "Hagen, Lauren H" <[HagenLH@state.gov](mailto:HagenLH@state.gov)>  
**Date:** April 23, 2018 at 5:56:22 PM EDT  
**To:** "Williams, Sarah M." <[Sarah.Williams@sba.gov](mailto:Sarah.Williams@sba.gov)>  
**Subject:** Seating for the State Luncheon

Hi Sarah

Attached, please find the table and the names of those currently seated with Administrator McMahon (this could be subject to change with last minute additions or cancellations).

Please note that Administrator McMahon will be a table host for the luncheon. While there are no formal duties associated with this role, as a table host it is important that they arrive at the State Department before noon.

If plans have changed or there may be a late arrival, please email me as soon as possible.

Best,

Lauren Hagen  
Office of the Chief of Protocol  
U.S. Department of State  
Office: (202) 647-1400  
Cell: [REDACTED]

Official  
UNCLASSIFIED

<McMahon.pdf>      Withheld Exemption 5



---

**From:** Belur, Pradeep S. <Pradeep.Belur@sba.gov>  
**Sent:** Friday, April 20, 2018 8:27 AM  
**To:** LEM; [REDACTED]  
**Cc:** Schroeder, Allie F.; Gray, Christopher S.; Ed Patru  
**Subject:** FW: Foreign Policy Talking Points.docx  
**Attachments:** Foreign Policy Talking Points.docx

Good Morning LEM,

Here is a Q&A put together by Joe Da Silva on the [REDACTED] situation.

Thanks,

Pradeep

---

**From:** Belur, Pradeep S. <Pradeep.Belur@sba.gov>  
**Sent:** Thursday, April 19, 2018 8:47 PM  
**To:** LEM; [REDACTED]  
**Cc:** Schroeder, Allie F.  
**Subject:** FW: NSBW Executive Schedule  
**Attachments:** NSBW 2018 Executive Schedule (4-19-18).docx      Withheld Exemption 5

Hi LEM, here is the abbreviated schedule for NSBW that you requested.

Thanks,

Pradeep

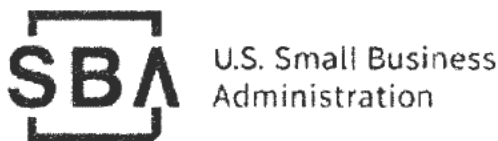
**From:** Morris, Stephen A.  
**Sent:** Thursday, April 19, 2018 6:16 PM  
**To:** Belur, Pradeep S.; Gray, Christopher S.; Daravi, Roma S.; Duffy, Kate J.; Gibson, Patricia M; Schroeder, Allie F.  
**Cc:** Goriel, Natale S.  
**Subject:** NSBW Executive Schedule

Hi all,

Here is a draft of the NSBW Executive Schedule as requested by the Administrator. Please let me know if you have any edits.

Thanks,  
Steve

--  
Stephen Morris  
Director, Office of Strategic Alliances  
**U.S. Small Business Administration**  
(202) 205-7422  
[stephen.morris@sba.gov](mailto:stephen.morris@sba.gov)



[Home Page](#) | [Twitter](#) | [Instagram](#) | [Facebook](#) | [YouTube](#) | [LinkedIn](#) | [Email Alerts](#)

---

**From:** Belur, Pradeep S. <Pradeep.Belur@sba.gov>  
**Sent:** Thursday, April 19, 2018 3:32 PM  
**To:** LEM  
**Cc:** Gray, Christopher S.; Schroeder, Allie F.; lindam@mcm06.com  
**Subject:** FW: Draft Talking Points for LEM.docx  
**Attachments:** Draft Talking Points for LEM.docx Withheld Exemption 5

Hi LEM,

Here are some talking points on various "hot topics" put together by Chris.

Thanks,

Pradeep

**From:** Gray, Christopher S.  
**Sent:** Thursday, April 19, 2018 3:28 PM  
**To:** Belur, Pradeep S.  
**Subject:** Draft Talking Points for LEM.docx

Here is the latest draft of talking points that cover several topic areas. We can slim this down and supply additional materials on each topic if needed. I will work with Ed after the meeting as we discussed.

Let me know if you need anything else.

CG

Christopher S. Gray  
Senior Advisor  
Office of the Administrator  
U.S. Small Business Administration  
O: 202.205.6335 | C: 202. [REDACTED] | E: [Christopher.Gray@sba.gov](mailto:Christopher.Gray@sba.gov)

---

**From:** Schroeder, Allie F. <Allie.Schroeder@sba.gov>  
**Sent:** Thursday, April 19, 2018 1:09 PM  
**To:** Linda McMahon; Belur, Pradeep S.  
**Cc:** LEM; Gray, Christopher S.; epatru [REDACTED]  
**Subject:** RE: Talking Points: National Small Business Week  
**Attachments:** Final Schedule of NSBW Media Day in NYC.docx Withheld Exemption 5

Attached is the updated final schedule for Monday in NYC.  
We will be reviewing these schedules with you on the call today.

Allie Schroeder  
Director of Scheduling & External Affairs  
Office of the Administrator  
U.S. Small Business Administration  
[allie.schroeder@sba.gov](mailto:allie.schroeder@sba.gov)

**From:** Schroeder, Allie F.  
**Sent:** Thursday, April 19, 2018 12:36 PM  
**To:** 'Linda McMahon'; Belur, Pradeep S.  
**Cc:** LEM; Gray, Christopher S.; epatru@gmail.com  
**Subject:** RE: Talking Points: National Small Business Week

Two additional attachments:

1. Full schedule for all your events involving NSBW
2. Draft Schedule for Media Day in NYC – *this is being updated, we will take out the NASDAQ meeting*

Allie Schroeder  
Director of Scheduling & External Affairs  
Office of the Administrator  
U.S. Small Business Administration  
[allie.schroeder@sba.gov](mailto:allie.schroeder@sba.gov)

**From:** Linda McMahon [REDACTED]  
**Sent:** Thursday, April 19, 2018 12:20 PM  
**To:** Belur, Pradeep S.  
**Cc:** LEM; Schroeder, Allie F.; Gray, Christopher S.; epatru [REDACTED]  
**Subject:** Re: Talking Points: National Small Business Week

This is all I have so far. Is more to come before 3, like a schedule maybe Of the events of the week?

Sent from my iPhone

On Apr 19, 2018, at 8:21 AM, Belur, Pradeep S. <[Pradeep.Belur@sba.gov](mailto:Pradeep.Belur@sba.gov)> wrote:

Good Morning LEM,

Hope you are feeling better. Here is a nice summary put together by Steve Morris on the National Small Business Week.

Pradeep

PS: We will be sending more TPs in follow-on emails. Thanks.

<NSBW TPs 2018.docx> Withheld Exemption 5

---

**From:** Linda McMahon [REDACTED]  
**Sent:** Thursday, April 19, 2018 9:57 AM  
**To:** Belur, Pradeep S.  
**Cc:** LEM; Schroeder, Allie F.; Gray, Christopher S.; epatr [REDACTED]  
**Subject:** Re: Talking Points: National Small Business Week [REDACTED]

Received and will review.

Sent from my iPhone

On Apr 19, 2018, at 8:21 AM, Belur, Pradeep S. <[Pradeep.Belur@sba.gov](mailto:Pradeep.Belur@sba.gov)> wrote:

Good Morning LEM,

Hope you are feeling better. Here is a nice summary put together by Steve Morris on the National Small Business Week.

Pradeep

PS: We will be sending more TPs in follow-on emails. Thanks.

<NSBW TPs 2018.docx>      Withheld Exemption 5

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**From:** Williams, Sarah M. <Sarah.Williams@sba.gov>  
**Sent:** Monday, April 9, 2018 3:38 PM  
**To:** Belur, Pradeep S.; Schroeder, Allie F.  
**Cc:** Turner, Holly  
**Subject:** FW: IMG\_6449.JPG

The Adm. wanted you to see below.

**From:** Linda McMahon [REDACTED]  
**Sent:** Monday, April 09, 2018 3:34 PM  
**To:** Williams, Sarah M.  
**Subject:** IMG\_6449.JPG





Sent from my iPhone

---

**From:** Garvie, Pamela J. <pamela.garvie@klgates.com>  
**Sent:** Friday, April 6, 2018 1:10 PM  
**To:** Schroeder, Allie F.; Williams, Sarah M.  
**Cc:** Carnevale, Amy; Belur, Pradeep S.  
**Subject:** RE: New SBA Meeting Request

Thank you Allie. We are confirmed at 4:00.

**K&L GATES**

**Pamela Garvie**  
Partner  
K&L Gates LLP  
1601 K Street NW  
Washington, DC 20006  
Phone: 202.661.3817  
Mobile: 202. [REDACTED]  
[pamela.garvie@klgates.com](mailto:pamela.garvie@klgates.com)  
[www.klgates.com](http://www.klgates.com)

**From:** Schroeder, Allie F. [mailto:Allie.Schroeder@sba.gov]  
**Sent:** Friday, April 06, 2018 12:57 PM  
**To:** Garvie, Pamela J.; Williams, Sarah M.  
**Cc:** Carnevale, Amy; Belur, Pradeep S.  
**Subject:** RE: New SBA Meeting Request

Pam,

4 pm will work great. Let's confirm.

Many thanks!  
Allie

Allie Schroeder  
Director of Scheduling & External Affairs  
Office of the Administrator  
U.S. Small Business Administration  
[allie.schroeder@sba.gov](mailto:allie.schroeder@sba.gov)

**From:** Garvie, Pamela J. [mailto:pamela.garvie@klgates.com]  
**Sent:** Friday, April 06, 2018 12:01 PM  
**To:** Schroeder, Allie F.  
**Cc:** Carnevale, Amy  
**Subject:** RE: New SBA Meeting Request

Allie, I just found out that the Spokane Chambers has requested a meeting with the White House the morning of April 26<sup>th</sup>. In view of this, could we do their meeting at 4:00 or 4:30 instead of 9:30? Sorry about that. Thanks. Pamela

## K&L GATES

**Pamela Garvie**  
Partner  
K&L Gates LLP  
1601 K Street NW  
Washington, DC 20006  
Phone: 202.661.3817  
Mobile: 202. [REDACTED]  
[pamela.garvie@klgates.com](mailto:pamela.garvie@klgates.com)  
[www.klgates.com](http://www.klgates.com)

**From:** Schroeder, Allie F. [<mailto:Allie.Schroeder@sba.gov>]  
**Sent:** Friday, April 06, 2018 10:28 AM  
**To:** Garvie, Pamela J.  
**Subject:** RE: New SBA Meeting Request

Form to fill out

Allie Schroeder  
Director of Scheduling & External Affairs  
Office of the Administrator  
U.S. Small Business Administration  
[allie.schroeder@sba.gov](mailto:allie.schroeder@sba.gov)

**From:** Garvie, Pamela J. [<mailto:pamela.garvie@klgates.com>]  
**Sent:** Thursday, April 05, 2018 4:30 PM  
**To:** Schroeder, Allie F.  
**Subject:** FW: New SBA Meeting Request

Allie,

I didn't expect to be contacting you again so soon with another meeting request. Sorry about that. I just sent you an email on the AMAC meeting for the 25<sup>th</sup>. Do you want me to call you on the Spokane Chambers of Commerce meeting discussed below?

Pamela

## K&L GATES

**Pamela Garvie**  
Partner  
K&L Gates LLP  
1601 K Street NW

Washington, DC 20006  
Phone: 202.661.3817  
Mobile: 202. [REDACTED]  
[pamela.garvie@klgates.com](mailto:pamela.garvie@klgates.com)  
[www.klgates.com](http://www.klgates.com)

**From:** Linda McMahon [REDACTED]  
**Sent:** Thursday, April 05, 2018 3:27 PM  
**To:** McDevitt, Jerry  
**Cc:** Allie Schroeder; Garvie, Pamela J.  
**Subject:** Re: New SBA Meeting Request

I have forwarded this to my scheduler, Allie Schroeder, and told her I would be happy to take the meeting in my office. I don't anticipate being in the Pacific NW in the near future. The last week of April is pretty hectic, but I will let Allie coordinate directly with Pamela. Thank you.

Sent from my iPhone

On Apr 4, 2018, at 9:13 PM, McDevitt, Jerry <[Jerry.McDevitt@klgates.com](mailto:Jerry.McDevitt@klgates.com)> wrote:

Linda,  
Would you be interested in meeting with the group of folks noted below.

Sent from my iPad

Begin forwarded message:

**From:** "Garvie, Pamela J." <[pamela.garvie@klgates.com](mailto:pamela.garvie@klgates.com)>  
**Date:** April 4, 2018 at 8:46:51 PM EDT  
**To:** "McDevitt, Jerry" <[Jerry.McDevitt@klgates.com](mailto:Jerry.McDevitt@klgates.com)>  
**Subject:** New SBA Meeting Request

Hi Jerry. Amy Carnevale and Tim Peckinpugh have asked me to help on a meeting with Administrator McMahon in late April for the Chambers of Commerce for the Greater Spokane, Washington region. The group is a long-time client of the firm, their membership is composed largely of small businesses, and they would like to meet with the Administrator (either at her office or on Capitol Hill) to hear about the SBA's small business initiatives. Rep. Cathy McMorris Rodgers, who is a member of the House Republican Leadership, represents Spokane and apparently has expressed interest in some form of participation in the meeting. The SBA also has a branch office in Spokane. In sum, this looks like another good meeting in which the Administrator is likely to have an interest. I can contact her scheduler on it, but wanted to run it by you first. Below is the draft meeting request. Thanks. Pamela

**From:** Carnevale, Amy  
**Sent:** Tuesday, April 03, 2018 3:43 PM  
**To:** Garvie, Pamela J.  
**Subject:** SBA Meeting Request

Pamela - Tim told me he spoke with you about submitting this request to SBA. The request below should be self-explanatory but let me know if you have any questions.

-----

A regional delegation of business and community leaders with the Chambers of Commerce from the Greater Spokane, Washington region will travel to Washington, DC during the last week of April to meet with Members of Congress. The Chambers of Commerce that will be represented in DC include Greater Spokane Valley Chamber, Greater Spokane, Inc. (which is co-located in the Spokane Regional Business Center with SBA's Spokane Branch office), and the West Plains Chamber of Commerce. Participants will be advocating for policies and projects that will create new jobs and an environment in which entrepreneurs can start and grow a business.

The group would very much like to meet with Administrator McMahon during their visit to hear about initiatives underway at SBA to support small business in America. 85% of the businesses in the Inland Northwest region have 25 or fewer employees. And, like many small businesses in America today, they are concerned about limited access to capital which is fostering an environment that is making it difficult for businesses to grow.

A contingent of about ten individuals with the Chamber group would be available to travel to the SBA offices the afternoon of Thursday, April 26 for a meeting. This group would be led by Jack Heath, President and COO of Washington Trust Bank. Jack also serves as Chairman of the Board of Trustees at Greater Spokane, Inc. However, if the Administrator happens to be on Capitol Hill on Wednesday, April 25, the entire group of about 45 participants will be gathered in the Lincoln Room (H-226) of the Capitol throughout the day, and would be very pleased to meet as a larger group.

The group is represented in the House by Rep. McMorris Rodgers (R-WA). The Congresswoman has expressed interest in attending this meeting herself or sending staff to attend the meeting in her place, schedule permitting. I have attached the full list of attendees. Thank you for your consideration.

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This electronic message contains information from the law firm of K&L Gates LLP. The contents may be privileged and confidential and are intended for the use of the intended addressee(s) only. If you are not an intended addressee, note that any disclosure, copying, distribution, or use of the contents of this message is prohibited. If you have received this e-mail in error, please contact me at [pamela.garvie@klgates.com](mailto:pamela.garvie@klgates.com)

---

**From:** LEM [REDACTED]  
**Sent:** Wednesday, January 3, 2018 10:10 AM  
**To:** Belur, Pradeep S.  
**Subject:** Fwd: Question from Stephen Skoller

Per our conversation.....

Sent from my iPhone

Begin forwarded message:

**From:** Linda McMahon [REDACTED]  
**Date:** January 3, 2018 at 10:02:42 AM EST  
**To:** "Linda E. McMahon" [REDACTED]  
**Subject:** Fwd: Question from Stephen Skoller

Sent from my iPhone

Begin forwarded message:

**From:** Donna Letizia [REDACTED]  
**Date:** December 29, 2017 at 4:53:10 PM EST  
**To:** <linda [REDACTED]>  
**Subject:** Question from Stephen Skoller

Stephen Skoller sent me an email below asking if anyone on your staff might know someone at the Department of Energy. His son is studying Nuclear Engineering at Penn State and applied to a program there. He's looking for a contact at the Department. Can you help?

**From:** Stephen Skoller [mailto:stephen@skollerlaw.com]  
**Sent:** Tuesday, December 26, 2017 11:15 AM  
**To:** 'Donna Letizia' [REDACTED]  
**Subject:** RE: Merry day-after!!

And I keep forgetting to forward the information about the program in the Department of Energy that my son is looking for help with. I hate to bother anyone, but was wondering if anyone on Linda's staff in DC might know someone who knows someone. Or something like that.

Anyway, my son, Josh, is studying Nuclear Engineering at Penn State and applied to a program at the US Department of Energy that is called the Science Undergraduate Laboratory Internships Program (SULI). Do we know anyone who might help with a contact at the Department of Energy? And I hate to bother anyone with stuff like this, but when it comes to our kids.....

Waddaya think? Thanks.

Stephen

---

**From:** Schroeder, Allie F. <Allie.Schroeder@sba.gov>  
**Sent:** Friday, December 29, 2017 6:30 PM  
**To:** LEM; Belur, Pradeep S.  
**Cc:** linda [REDACTED]  
**Subject:** Making Money interview request

Hi Administrator,

Making Money has asked that you come back on the show next week, details are below.

Please let me know if you would like to do, or if you have any additional questions. We will also arrange for a prep session.

**Interviewer:**

**Guest host** John Layfield

(You were on last week with Charles)

**Topic:**

The state of small business...And now that tax reform has passed, how it will benefit small business owners.

**Day:**

Tuesday or Thursday

**Time:**

Evening (app. 6 pm)



---

**From:** Bradfield, Mary A. <Mary.Bradfield@sba.gov>  
**Sent:** Sunday, October 15, 2017 8:22 PM  
**To:** LEM  
**Cc:** linda [REDACTED]; Schroeder, Allie F.; Jones, Eric R.  
**Subject:** Fwd: Event memo for Cabinet meeting  
**Attachments:** Cabinet - EM.docx; ATT00001.htm

Sent from my iPhone

Begin forwarded message:

**From:** "Gunn, Ashley L. EOP/WHO" <Ashley.L.Gunn@who.eop.gov>  
**Date:** October 15, 2017 at 8:05:16 PM EDT  
**To:** "Gunn, Ashley L. EOP/WHO" <Ashley.L.Gunn@who.eop.gov>  
**Subject:** Event memo for Cabinet meeting

---

**From:** Schroeder, Allie F. <Allie.Schroeder@sba.gov>  
**Sent:** Sunday, October 15, 2017 1:04 PM  
**To:** linda [REDACTED]; LEM  
**Subject:** MN Ignite Briefing book  
**Attachments:** MN Ignite Briefing.pdf; ATT00001.htm      Withheld Exemption 5

The full briefing book is attached.

Again, so sorry they were not in your briefing book.

---

**From:** Schroeder, Allie F. <Allie.Schroeder@sba.gov>  
**Sent:** Sunday, October 15, 2017 1:03 PM  
**To:** [REDACTED]; LEM  
**Cc:** Cloutier, Janel C.  
**Subject:** San Antonio Schedule and Briefing Book  
**Attachments:** Ignite Tour - San Antonio.docx; ATT00001.htm Withheld Exemption 5

Administrator,

The San Antonio draft book is attached.  
We will also have these printed for you tomorrow morning.

Best,  
Allie

---

**From:** Schroeder, Allie F. <Allie.Schroeder@sba.gov>  
**Sent:** Sunday, October 15, 2017 12:33 PM  
**To:** LEM; [REDACTED]  
**Subject:** MSP Ignite Agenda  
**Attachments:** Minneapolis Ignite Sched 10-17-17 DRAFT.docx; ATT00001.htm Withheld Exemption 5

Attached is the draft schedule for Tuesday.

Will track down the briefing book. Very sorry about that!

---

**From:** Schroeder, Allie F. <Allie.Schroeder@sba.gov>  
**Sent:** Saturday, October 14, 2017 6:31 PM  
**To:** Brook Johnson  
**Cc:** Linda McMahon  
**Subject:** Re: White House Visit

Hi Brook,

That should be no problem at all.  
Let me get those dates together and get back to you!

Best,  
Allie

Sent from my iPhone

On Oct 13, 2017, at 11:46 PM, Brook Johnson <[csj1uk@...](mailto:csj1uk@...)> wrote:

Allie , thanks for the quick response on our proposed White House Visit. First the dialling from you to my UK mobile is [REDACTED] .

It's probably better for you to give me any possible WH visiting dates between now and Thanksgiving and I will set my schedule to visit DC accordingly.

The number of visitors is really a function of what's possible. If I could bring my wife and daughter from London , that would be great. We would be staying in DC.

I will be forwarding the information Richard needs on Monday. Regards, Brook Johnson

On Fri, 13 Oct 2017 at 20:25, Schroeder, Allie F. <[Allie.Schroeder@sba.gov](mailto:Allie.Schroeder@sba.gov)> wrote:

Hi Brook,

I am afraid I am dialing your number incorrectly because it will not go through!

Richard will need the vitals of all those attending (name, residency, SSN, birth date, etc.). He will tell you specifically what all he needs.

Quick question for you. Could you possibly narrow it down to a few days that would work best with your schedule? Are you currently staying in DC?

Also, how many people will be included on the tour?

Many thanks!

Allie

Allie Schroeder  
Office of the Administrator

U.S. Small Business Administration

[allie.schroeder@sba.gov](mailto:allie.schroeder@sba.gov)

**From:** Brook Johnson [mailto:[csj1uk@](mailto:csj1uk@)]  
**Sent:** Friday, October 13, 2017 4:12 AM  
**To:** Kingan, Richard W.; Schroeder, Allie F.  
**Subject:** Re: White House Visit

Allie the best number to get me on is my UK mobile . From DC it's [REDACTED] Or just email what you need to know and I will send it to you. Many thanks, Brook Johnson

On Thu, 12 Oct 2017 at 23:20, Schroeder, Allie F. <[Allie.Schroeder@sba.gov](mailto:Allie.Schroeder@sba.gov)> wrote:

Hi Brook,

Richard and I are happy to set this up for you! Could we give you a call tomorrow? We just need a little bit more information!

What is the best number to reach you?

All the best,  
Allie

Sent from my iPhone

> On Oct 12, 2017, at 4:33 PM, Linda McMahon <[\[REDACTED\]](mailto:)> wrote:

>

> I am not sure if I communicated about restrictions. During the day only the East Wing is available because the executive offices including the West Wing are in use. That tour is only available after 8:00.

> You could do them both at separate times. Let me know. Happy to arrange.

>

> Sent from my iPhone

>

>> On Sep 22, 2017, at 3:56 AM, Brook Johnson <[csj1uk@](mailto:csj1uk@) [REDACTED]> wrote:

>>

>> Hi Linda, sorry to bother you again, but any chance we could get a tour of the White House anytime after October 12th as we should be in the States from then until Nov 16th.

>> You are a sweetheart offering to do this , with the schedule you keep I am very grateful. All the best to you and Vince , Brook

> (null)

>

---

**From:** Schroeder, Allie F. <Allie.Schroeder@sba.gov>  
**Sent:** Wednesday, October 11, 2017 5:40 PM  
**To:** [REDACTED]; LEM; Cloutier, Janel C.  
**Cc:** Bradfield, Mary A.  
**Subject:** Executive Order briefing for tomorrow  
**Attachments:** Tab 2 - Obamacare EO Signing (1730) v2.docx; ATT00001.htm Withheld Exemption 5

Received from White House - brief on tomorrow's EO signing attached



---

**From:** Allie Schroeder [REDACTED]  
**Sent:** Friday, October 6, 2017 5:42 PM  
**To:** [REDACTED] linda [REDACTED]; janel.cloutier@sba.gov; Allie Schroeder; Donna Letizia  
**Subject:** Additional briefs for Tuesday/Wednesday  
**Attachments:** WMADO\_ District Office Briefing Materials.docx; Ignite\_DC\_Roundtable.docx; Ignite HOUSTON Playbook 100617 TJ.docx **Withheld Exemption 5**

Attached are the briefs for the DC roundtable and district office visit, and the Houston Briefing book.

Please let me know if you have any questions!  
Allie

--  
Allie Schroeder  
[REDACTED]

---

**From:** Schroeder, Allie F. <Allie.Schroeder@sba.gov>  
**Sent:** Friday, October 6, 2017 3:11 PM  
**To:** LEM; [REDACTED]; Donna Letizia; Cloutier, Janel C.  
**Subject:** Information for Binder  
**Attachments:** Tuesday schedule.pdf; Kitchen Cabinet Manufacturers Association video DRAFT.docx; Houston Schedule.pdf **Withheld Exemption 5**

Attached is:

Schedule for Tuesday

- Attached is script for film video
- Waiting on Roundtable brief

Schedule for Wednesday – Houston (overview of events below)

- Visit small business receiving disaster loan
- Visit Disaster Recovery Center
- Speaking at the Governor's Business Forum Luncheon
- Visit with DO Staff
- Press opportunities

Will forward along additional information we receive.

Best,  
Allie

Allie Schroeder  
Office of the Administrator  
U.S. Small Business Administration  
allie.schroeder@sba.gov

---

**From:** Schroeder, Allie F. <Allie.Schroeder@sba.gov>  
**Sent:** Thursday, October 5, 2017 10:20 PM  
**To:** LEM; [REDACTED] Bradfield, Mary A.; Cloutier, Janel C.  
**Subject:** Fwd: Please Send to Donna for Oct. 6th CT Ignite Tour Stop  
**Attachments:** Ignite Tour CT Oct. 6.docx; ATT00001.htm; WOW Forum FINAL.DOCX; ATT00002.htm; WOW Forum DELIVERY.DOCX; ATT00003.htm Withheld Exemption 5

Sent from my iPhone

Begin forwarded message:

**From:** "Cloutier, Janel C." <Janel.Cloutier@sba.gov>  
**To:** "Donna Letizia" [REDACTED]  
**Cc:** "Schroeder, Allie F." <Allie.Schroeder@sba.gov>  
**Subject:** FW: Please Send to Donna for Oct. 6th CT Ignite Tour Stop

Donna,

Good morning. Please provide the attached documents to LEM; it is for her event tomorrow.

Thank you,

Janel

**From:** Holeyfield, Ashlyn E.  
**Sent:** Thursday, October 05, 2017 11:10 AM  
**To:** Cloutier, Janel C.  
**Cc:** Cuevas, Charles D.; Schroeder, Allie F.  
**Subject:** Please Send to Donna for Oct. 6th CT Ignite Tour Stop

Janel,

Please send the files attached to Donna to print for LEM. LEM has not seen the briefing book document yet. I will also be traveling with a copy.

Thank you,

Ashlyn

---

**From:** Schroeder, Allie F. <Allie.Schroeder@sba.gov>  
**Sent:** Monday, October 2, 2017 7:10 PM  
**To:** [REDACTED] LEM; Bradfield, Mary A.  
**Subject:** Fwd: Puerto Rico Cabinet Meetings Agenda, bio's and trip book  
**Attachments:** PRBiosv1.4.docx; ATT00001.htm; Puerto Rico Response Recovery Working Groups.v1.2 (004).docx; ATT00002.htm; 10032017 Trip Book - Puerto Rico USS Kearsarge (002).pdf; ATT00003.htm Withheld Exemption 5

Attached is all the info from the White House.

Couple other items they went over with us:

They asked for you be at the airport at 7:15 am.

Assume there will be no AC or cell service there, so be sure and dress comfortably! (will likely be hot)

You will be on the ground for a total of 3.5 hours. During that time you will stay at the base hangar with other cabinet members.

You will all receive a global briefing once you land for app. 30 min and then will each meet with your PR counterpart for app. 1 hour. We have reached out to see if local SBA disaster staff could come in and brief you after that. Will keep you updated on that front.

The day will be very fluid. They will have translators/audibles if needed.

If you have a reusable water bottle you can pack they asked for you to bring it along.

Sent from my iPhone

Begin forwarded message:

**From:** "Gunn, Ashley L. EOP/WHO" <Ashley.L.Gunn@who.eop.gov>  
**Date:** October 2, 2017 at 6:58:27 PM EDT  
**To:** "Bradfield, Mary A." <Mary.Bradfield@sba.gov>, "Doyle, Emma K. EOP/OMB" <Emma.K.Doyle@omb.eop.gov>, "McCormack, Brian" <Brian.Mccormack@hq.doe.gov>, "Jackson, Ryan" <jackson.ryan@epa.gov>, "chad.wolf@hq.dhs.gov" <chad.wolf@hq.dhs.gov>, "Neumann, Elizabeth" <elizabeth.neumann@hq.dhs.gov>  
**Cc:** "Schroeder, Allie F." <Allie.Schroeder@sba.gov>, "Pickitt, Kailey M. EOP/OMB" <Kailey.M.Pickitt@omb.eop.gov>, "Almstead, Deidre" <Deidre.Almstead@hq.doe.gov>, "Hupp, Millan" <hupp.millan@epa.gov>, "Thurston, Eliza" <eliza.thurston@hq.dhs.gov>, "McGinley, William J. EOP/WHO" <William.J.McGinley@who.eop.gov>, "Hoelscher, Douglas L. EOP/WHO" <Douglas.L.Hoelscher@who.eop.gov>, "Clark, Justin R. EOP/WHO" <Justin.R.Clark@who.eop.gov>, "Kirkland, William H. EOP/WHO" <William.H.Kirkland@who.eop.gov>  
**Subject:** Puerto Rico Cabinet Meetings Agenda, bio's and trip book

All.

Attached is the cabinet agenda, counterpart bio's and trip book. Please remember to dress appropriately.

Feel free to reach out with any questions.

Travel safe.

Thank you,  
Ashley Gunn  
Senior Director  
Cabinet Affairs  
(202 [REDACTED])

---

**From:** Bradfield, Mary A. <Mary.Bradfield@sba.gov>  
**Sent:** Saturday, August 26, 2017 3:06 PM  
**To:** [REDACTED]  
**Cc:** Donna Letizia; Schroeder, Allie F.; Leslie, Allie C.; Bradfield, Mary A.  
**Subject:** Fwd: \*\*\*AGENDA -- SUNDAY 11:00 AM CALL/MEETING\*\*\* Regarding Hurricane Harvey

Ma'am, Sending to your personal account in case. See below.

Sent from my iPhone

Begin forwarded message:

**From:** "Bradfield, Mary A." <Mary.Bradfield@sba.gov>  
**Date:** August 26, 2017 at 3:03:29 PM EDT  
**To:** LEM <LEM@sba.gov>  
**Subject:** Fwd: \*\*\*AGENDA -- SUNDAY 11:00 AM CALL/MEETING\*\*\* Regarding Hurricane Harvey

Ma'am, Please see agenda for tomorrow morning's call. You are 3rd up on the agenda. James and Rafaela are working with Pat and Pradeep on talkers. MAB

Sent from my iPhone

Begin forwarded message:

**From:** "McGinley, William J. EOP/WHO" <William.J.McGinley@who.eop.gov>  
**Date:** August 26, 2017 at 2:50:01 PM EDT  
**To:** "'Eli.Miller@treasury.gov'" <Eli.Miller@treasury.gov>, "'Geale.Nicholas.C@DOL.gov'" <Geale.Nicholas.C@DOL.gov>, "'Mary.Bradfield@sba.gov'" <Mary.Bradfield@sba.gov>, "'Kevin.Sweeney@sd.mil'" <Kevin.Sweeney@sd.mil>, "'Bradley.Byers@sd.mil'" <Bradley.Byers@sd.mil>, "'PeterlinMja@state.gov'" <PeterlinMja@state.gov>, "'CiccconeCM@state.gov'" <CiccconeCM@state.gov>, "'EngEE@state.gov'" <EngEE@state.gov>  
**Cc:** "Nielsen, Kirstjen M. EOP/WHO" <Kirstjen.M.Nielsen@who.eop.gov>, "Bossert, Thomas P. EOP/WHO" <Thomas.P.Bossert@who.eop.gov>, "Daly, John J. EOP/NSC" <John.J.Daly@nsc.eop.gov>, "Dearborn, Rick A. EOP/WHO" <Rick.A.Dearborn@who.eop.gov>, "Hagin, Joseph W. EOP/WHO" <jwh2@who.eop.gov>, "Waddell, Ricky L. EOP/WHO" <Ricky.L.Waddell@who.eop.gov>, "Kellogg, Joseph Keith K. EOP/WHO" <Joseph.K.Kellogg@who.eop.gov>  
**Subject:** \*\*\*AGENDA -- SUNDAY 11:00 AM CALL/MEETING\*\*\* Regarding Hurricane Harvey

Cabinet Colleagues,

Listed below is the agenda for tomorrow's (SUNDAY) 11:00 AM call/meeting with the President regarding Hurricane Harvey. You are receiving this email because your department is expected to provide a brief update regarding its activities and initiatives in response to the hurricane. Please do not hesitate to contact the individuals listed on this email with any questions.

## AGENDA

11:00am Welcome/Opening remarks: The President

11:05am Opening Remarks: The Vice President

11:10am Hurricane HARVEY Update: DHS Acting Secretary Elaine Duke & FEMA Administrator Brock Long

11:15am Brief Department Updates

TREASURY  
LABOR  
SMALL BUSINESS ADMINISTRATION  
DEFENSE  
STATE  
APHISCT BOSSERT  
OTHERS, AS NEEDED

11:25am Closing Comments: The Vice President

11:28am Closing Comments: The President

11:30am Call ends

Many thanks in advance for your assistance with tomorrow's call/meeting. Please do not hesitate to contact us with any questions.

Best,  
Bill

William J. McGinley  
Cabinet Secretary  
The White House  
Cell: (202) [REDACTED] E: [william.j.mcginley@who.eop.gov](mailto:william.j.mcginley@who.eop.gov)

---

**From:** Bradfield, Mary A. <Mary.Bradfield@sba.gov>  
**Sent:** Thursday, August 24, 2017 6:24 AM  
**To:** Linda McMahon  
**Cc:** Donna Letizia; Schroeder, Allie F.; Cloutier, Janel C.  
**Subject:** Re: JAKE CHALKEY

Waiting on the info from Stephanie to send.

Sent from my iPhone

> On Aug 23, 2017, at 11:30 PM, Linda McMahon <[REDACTED]> wrote:

>

> Did this all get done?

>

> Sent from my iPhone

>

>> On Aug 16, 2017, at 11:29 AM, Donna Letizia <[REDACTED]> wrote:

>>

>> FYI - Paul and Steph will shoot a video Friday night at the Barclays

>> Center for Jake and will send it over to us. I am also picking up on

>> Wednesday photos signed from Steph, Paul and John Cena.

>>

>> -----Original Message-----

>> From: Gauvin, Elyse [mailto:Elyse.Gauvin@wwecorp.com]

>> Sent: Wednesday, August 16, 2017 11:08 AM

>> To: Donna Letizia <[REDACTED]>

>> Cc: Miles, Jared <Jared.Miles@wwecorp.com>

>> Subject: RE: Request from Linda

>>

>> Hi Donna,

>>

>> We are planning to have Paul and Steph shoot a video Friday night

>> while they are at the Barclays Center doing a meet and greet so once

>> that is shot we will get it over to you.

>>

>> Separately, we are working on getting the photos signed from Cena,

>> Steph and Paul.

>>

>> Thank you!

>> Elyse

>>

>> -----Original Message-----

>> From: Gauvin, Elyse

>> Sent: Monday, August 14, 2017 9:11 PM

>> To: Donna Letizia <[REDACTED]>

>> Cc: Miles, Jared <Jared.Miles@wwecorp.com>

>> Subject: Re: Request from Linda

>>



>> Hi Donna,  
>>  
>> Let me connect with my team and PAUL'S office tomorrow so we can make  
>> this happen.  
>>  
>> Thanks!!  
>> Elyse  
>>  
>> Sent from my iPhone  
>>  
>>> On Aug 11, 2017, at 7:05 PM, Donna Letizia  
>>> [REDACTED]  
>>> wrote:  
>>>  
>>> The White House asked Linda if she can do something for Jake Chalkey.  
>>> Jake is disabled and the Vice President has been talking about him  
>>> in his healthcare speeches. He is a huge Triple H fan and Linda thought maybe  
>>> Steph and Paul can do a selfie video for him at SummerSlam. Attached is  
>>> background on Jake. Also, autographed pictures of Steph, Paul and  
>>> John Cena would be nice too.  
>>>  
>>> From: Schroeder, Allie F. [mailto:Allie.Schroeder@sba.gov]  
>>> Sent: Friday, August 11, 2017 2:40 PM  
>>> To: Donna Letizia [REDACTED]; Cloutier, Janel C.  
>>> <Janel.Cloutier@sba.gov>  
>>> Subject: FW: Monday's Listening Session at the White House -  
>>> Response Required  
>>>  
>>>  
>>> Allie Schroeder  
>>> Office of the Administrator  
>>> U.S. Small Business Administration  
>>> allie.schroeder@sba.gov<mailto:allie.schroeder@sba.gov>  
>>>  
>>> From: Makin, Sarah E. EOP/OVP [mailto:Sarah.E.Makin@ovp.eop.gov]  
>>> Sent: Friday, August 11, 2017 1:11 PM  
>>> To: Bradfield, Mary A.  
>>> Cc: Schroeder, Allie F.; Cuevas, Charles D.; Cloutier, Janel C.  
>>> Subject: RE: Monday's Listening Session at the White House -  
>>> Response Required  
>>>  
>>> Mary,  
>>>  
>>> I don't have talking points, but attached are a number of documents  
>>> that might prove helpful as background on Jake.  
>>>  
>>>  
>>> - His technical Medicaid story provided to us by Christine  
>>> Chalkey before the White House Listening Session they participated  
>>> in;  
>>>  
>>> - A PDF put together by Christine with everything you need to

>>> know about Jake's story; and  
>>>  
>>> - A photo of Jake and his mom enjoying a WWE event.  
>>>  
>>> Should this be helpful - the Vice President talked about Jake when  
>>> he addressed the National Governors Association last month in Rhode Island.  
>>> Here's a link to his speech:  
>>> [https://www.whitehouse.gov/the-press-office/2017/07/14/remarks-vice-](https://www.whitehouse.gov/the-press-office/2017/07/14/remarks-vice-president-national-governors-association)  
>>> president-national-governors-association & here's the video:  
>>> [https://www.c-span.org/video/?431118-2/vice-president-makes-case-senate-health-care-bill-governors.](https://www.c-span.org/video/?431118-2/vice-president-makes-case-senate-health-care-bill-governors)  
>>> VPOTUS starts talking about Jake at the 26:06 mark.  
>>>  
>>> Hope that gives you what you need.  
>>>  
>>> Again, appreciate you taking the time to do this.  
>>>  
>>> Best,  
>>> Sarah  
>>>  
>>> From: Bradfield, Mary A. [mailto:Mary.Bradfield@sba.gov]  
>>> Sent: Friday, August 11, 2017 12:56 PM  
>>> To: Makin, Sarah E. EOP/OVP  
>>> <Sarah.E.Makin@ovp.eop.gov<mailto:Sarah.E.Makin@ovp.eop.gov>>  
>>> Cc: Schroeder, Allie F.  
>>> <Allie.Schroeder@sba.gov<mailto:Allie.Schroeder@sba.gov>>; Cuevas,  
>>> Charles D. <Charles.Cuevas@sba.gov<mailto:Charles.Cuevas@sba.gov>>;  
>>> Cloutier, Janel C.  
>>> <Janel.Cloutier@sba.gov<mailto:Janel.Cloutier@sba.gov>>  
>>> Subject: RE: Monday's Listening Session at the White House -  
>>> Response Required  
>>>  
>>> Allie/Janel, If we are ever in the Streator, IL area I am sure the  
>>> Administrator will want to reach out to Jake. In the meantime, if  
>>> we can arrange a phone call (even SKYPE) and/or personal note from  
>>> LEM it would be great.  
>>>  
>>> Sarah, If you could give us some pointers/talking points it would  
>>> be very, very helpful. Thanks.  
>>>  
>>> V/r,  
>>> Mary Anne Bradfield  
>>> Chief of Staff  
>>> U.S. Small Business Administration  
>>> Mary.bradfield@sba.gov<mailto:Mary.bradfield@sba.gov>  
>>> Office: 202-205-6464  
>>> Cell: 202-[REDACTED]  
>>>  
>>>  
>>>  
>>> From: Makin, Sarah E. EOP/OVP [mailto:Sarah.E.Makin@ovp.eop.gov]  
>>> Sent: Friday, August 11, 2017 12:36 PM  
>>> To: Bradfield, Mary A.

>>> Cc: Schroeder, Allie F.; Cuevas, Charles D.  
>>> Subject: RE: Monday's Listening Session at the White House -  
>>> Response Required  
>>>  
>>> Thank you, Mary. Jake's address is below (highlighted). He lives in  
>>> Illinois.  
>>>  
>>> Please also consider putting this request through to Stephanie as  
>>> you mentioned in your previous email. I know he would love to meet  
>>> Triple H, should the opportunity ever present itself.  
>>>  
>>> Thank you, again.  
>>>  
>>> All the best.  
>>>  
>>> From: Bradfield, Mary A. [mailto:Mary.Bradfield@sba.gov]  
>>> Sent: Friday, August 11, 2017 12:29 PM  
>>> To: Makin, Sarah E. EOP/OVP  
>>> <Sarah.E.Makin@ovp.eop.gov<mailto:Sarah.E.Makin@ovp.eop.gov>>  
>>> Cc: Schroeder, Allie F.  
>>> <Allie.Schroeder@sba.gov<mailto:Allie.Schroeder@sba.gov>>; Cuevas,  
>>> Charles D. <Charles.Cuevas@sba.gov<mailto:Charles.Cuevas@sba.gov>>  
>>> Subject: RE: Monday's Listening Session at the White House -  
>>> Response Required  
>>>  
>>> Sarah, We are happy to do what we can for Jake. Remind me again  
>>> where he lives? Maybe we can work out a time when we can arrange a  
>>> meet and greet while she is on the road. Much thanks for the  
>>> reminder. MAB  
>>>  
>>> From: Makin, Sarah E. EOP/OVP [mailto:Sarah.E.Makin@ovp.eop.gov]  
>>> Sent: Friday, August 11, 2017 11:43 AM  
>>> To: Bradfield, Mary A.  
>>> Subject: RE: Monday's Listening Session at the White House -  
>>> Response Required  
>>>  
>>> Mary,  
>>>  
>>> I hope that this finds you well. I wanted to circle up on this  
>>> request; the Vice President has been talking about Jake in  
>>> healthcare speeches, and it reminded me that I really wanted to try  
>>> to make something happen for him should I be able to.  
>>>  
>>> If you think it's possible to arrange something, I can check back  
>>> with Christine (Jake's mom) about when they might be back to DC this  
>>> fall. In the meantime, Jake's address is below.  
>>>  
>>> Thank you!  
>>>  
>>> Best,  
>>> Sarah  
>>>

>>> Jake Chalkey

>>>

>>> From: Makin, Sarah E. EOP/OVP

>>> Sent: Monday, June 26, 2017 6:25 PM

>>> To: 'Bradfield, Mary A.'

>>> <Mary.Bradfield@sba.gov<mailto:Mary.Bradfield@sba.gov>>

>>> Subject: RE: Monday's Listening Session at the White House -

>>> Response Required

>>>

>>> Mary Anne,

>>>

>>> I met Jake today, and turns out, he's a HUGER (is that a word?!)

>>> Triple H fan.

>>>

>>> Jacob is a tremendous young man. He got a huge round of applause at

>>> the Vice President's event today. I know it would just mean the

>>> world to him to one day have the opportunity to meet Mr. and Mrs.

>>> Levesque, as well as the McMahon family.

>>>

>>> Jake's older brother actually works at the White House on the NEC. I

>>> understand that Jake and his mom might be back to visit him in September.

>>>

>>> All the best,

>>> Sarah

>>>

>>> From: Makin, Sarah E. EOP/OVP

>>> Sent: Monday, June 26, 2017 1:36 PM

>>> To: 'Bradfield, Mary A.'

>>> <Mary.Bradfield@sba.gov<mailto:Mary.Bradfield@sba.gov>>

>>> Subject: RE: Monday's Listening Session at the White House -

>>> Response Required

>>>

>>> Mary Anne,

>>>

>>> Attached is some background on Jacob. It says, "Jake also admires

>>> John Cena a WWE wrestling legend because of his "Never Give up"

>>> motto, and had the chance to meet him for a second at a meet and greet."

>>>

>>> Let me know how we might do something special for Jacob!!

>>>

>>> Thank you for your attention to this, Mary Anne!

>>>

>>> Best,

>>> Sarah

>>>

>>> From: Bradfield, Mary A. [mailto:Mary.Bradfield@sba.gov]

>>> Sent: Sunday, June 25, 2017 8:09 PM

>>> To: Makin, Sarah E. EOP/OVP

>>> <Sarah.E.Makin@ovp.eop.gov<mailto:Sarah.E.Makin@ovp.eop.gov>>

>>> Subject: Re: Monday's Listening Session at the White House -  
>>> Response Required  
>>>  
>>> Sarah,  
>>>  
>>> Administrator McMahon is traveling tomorrow but she will be very  
>>> sorry she missed getting to meet Jacob.  
>>>  
>>> I will see if she would like to refer his request back to WWE and/or  
>>> her daughter who has a great interest in children with illnesses.  
>>> Does he have a favorite wrestler?  
>>>  
>>> Please let me know. Thanks!  
>>>  
>>> Mary Anne  
>>>  
>>> Sent from my iPhone  
>>>  
>>> On Jun 25, 2017, at 3:39 PM, Makin, Sarah E. EOP/OVP  
>>> <Sarah.E.Makin@ovp.eop.gov<mailto:Sarah.E.Makin@ovp.eop.gov>> wrote:  
>>> Mary,  
>>>  
>>> I hope this finds you well.  
>>>  
>>> I just found out that one of our guests for an Obamacare event  
>>> tomorrow is, apparently, a big WWE fan.  
>>>  
>>> Please see attached bio and photo.  
>>>  
>>> If Administrator McMahon happens to be in the area tomorrow and  
>>> would like to meet him, please let me know.  
>>>  
>>> Best,  
>>> Sarah  
>>>  
>>> Sarah E. Makin  
>>> Director of Public Liaison & Intergovernmental Affairs, Vice  
>>> President Mike Pence  
>>> m: 202. [REDACTED]  
>>> e: Sarah.E.Makin@ovp.eop.gov<mailto:Sarah.E.Makin@ovp.eop.gov>  
>>>  
>>> Begin forwarded message:  
>>> From: Christine Chalkey  
>>> <cgchalkey [REDACTED]<mailto:cgchalkey [REDACTED]>>  
>>> Date: June 25, 2017 at 1:44:32 PM EDT  
>>> To: "Witherspoon, Vanessa (OS/IOS)"  
>>> <Vanessa.Witherspoon@hhs.gov<mailto:Vanessa.Witherspoon@hhs.gov>>,  
>>> "Makin, Sarah E. EOP/OVP"  
>>> <Sarah.E.Makin@ovp.eop.gov<mailto:Sarah.E.Makin@ovp.eop.gov>>  
>>> Cc: Christine Chalkey  
>>> <cgchalkey [REDACTED]<mailto:cgchalkey [REDACTED]>>  
>>> Subject: Re: Monday's Listening Session at the White House -

>>> Response Required  
>>> Reply-To: Christine Chalkey  
>>> <cgchalkey[REDACTED]mailto:cgchalkey[REDACTED]>  
>>> Greetings!  
>>>  
>>> Sorry, but because everything was scheduled so quickly and I talked  
>>> to so many people, I am not exactly sure who to send our story and  
>>> photo to. So, here it is. I am sending it in pdf form and and document for editing.  
>>>  
>>>  
>>> Sincerely and respectfully submitted,  
>>>  
>>> Christine and Jacob Chalkey  
>>>  
>>> We are both super excited for Monday!!  
>>>  
>>>  
>>>  
>>>  
>>>  
>>> <Jacob's Story for HHS final.pdf>  
>>>  
>>> <Christine and Jacob Chalkey Streator, IL.jpg> <Christine and Jacob  
>>> Chalkey Streator, IL.JPG> <Jacob's Story for HHS final.docx> <Jake's  
>>> Story and his fight for vulnerable US Citizens First.pdf>  
>> (null)

---

**From:** Schroeder, Allie F. <Allie.Schroeder@sba.gov>  
**Sent:** Tuesday, August 22, 2017 12:24 PM  
**To:** LEM; [REDACTED]  
**Cc:** Cloutier, Janel C.  
**Subject:** SBA Reimagined Visuals  
**Attachments:** SBA Reimagined Results.pptx Withheld Exemption 5

Administrator,

Please see the attached PowerPoint for the Reimagined briefing.

Best,  
Allie

Allie Schroeder  
Office of the Administrator  
U.S. Small Business Administration  
allie.schroeder@sba.gov



---

**From:** Schroeder, Allie F. <Allie.Schroeder@sba.gov>  
**Sent:** Sunday, July 9, 2017 3:57 PM  
**To:** Linda McMahon  
**Subject:** Re:

Love this! Thank you 😊

If you need to run through anything before tomorrow feel free to call me tonight.

Sent from my iPhone

On Jul 9, 2017, at 3:51 PM, Linda McMahon [REDACTED] wrote:

Nice photo. Pretty lady.

<IMG\_7806.JPG>

Sent from my iPhone



---

**From:** Bradfield, Mary A. <Mary.Bradfield@sba.gov>  
**Sent:** Wednesday, July 5, 2017 11:41 AM  
**To:** Linda McMahon; Schroeder, Allie F.  
**Subject:** RE: CT Company Meeting

Good morning Ma'am,

BLUF: No

I recommend having them meet with Advocacy as that is their portfolio. Holly can also sit in as the head of the SBA Regulatory Reform committee.

Thanks. MAB

**From:** Linda McMahon [REDACTED]  
**Sent:** Wednesday, July 05, 2017 10:49 AM  
**To:** Schroeder, Allie F.; Bradfield, Mary A.  
**Subject:** Fwd: CT Company Meeting

Ben Proto is an associate and lawyer from CT. The referenced company wants to talk to me about the regulatory environment and how it is affecting fuel cell technology. Yes or no to a meeting?

Sent from my iPhone

Begin forwarded message:

**From:** "Attorney Benjamin Proto" <[ben@protolawfirm.com](mailto:ben@protolawfirm.com)>  
**Date:** July 5, 2017 at 9:43:21 AM EDT  
**To:** "'Linda McMahon'" [REDACTED]  
**Subject:** RE: CT Company Meeting

Good morning Linda, I hope you had a quiet holiday

Fuel Cell Energy has a few contracts with government, they have their fuel cells on a few military bases and they have a contract with the Dept of Energy regarding the development of a new technology related to clean coal technologies.

They also have contracts with state government regarding the supply of power, as many of the supply contracts are done through state issued RFPs.

On another note, I don't know if you knew Kevin DelGobbo, he had been a state representative from Naugatuck and Chairman of the DPUC, he passed away Monday.

Let me know if you need any other information and if it would be possible to schedule a time for Fuel Cell Energy representatives to meet with you.

Thanks

Ben Proto

---

Benjamin S. Proto, Jr.  
Attorney at Law  
2885 Main Street  
Stratford, CT 06614

[www.protolawfirm.com](http://www.protolawfirm.com)

(203) 378-9595 (Office)  
(203) [REDACTED]  
(203) 378-7765 (FAX)

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> and destroy all copies of this message and any attachments.

———— BENJAMIN S. ————  
  
———— ATTORNEY AT LAW ————

**From:** Linda McMahon [REDACTED]  
**Sent:** Tuesday, July 04, 2017 7:38 AM  
**To:** Attorney Benjamin Proto <[ben@protolawfirm.com](mailto:ben@protolawfirm.com)>  
**Subject:** Re: CT Company Meeting

Hi Ben,  
Thank you for reaching back out. I have been drinking from a firehose as you can imagine, and I had neglected to get back to you. My apologies. Does this company have a government contract?

Linda

---

**From:** Schroeder, Allie F. <Allie.Schroeder@sba.gov>  
**Sent:** Wednesday, June 28, 2017 7:44 PM  
**To:** LEM; [REDACTED]  
**Subject:** Fwd: Script w/talking points  
**Attachments:** Exec Advisory Council Communications Plan VIDEO SCRIPT.docx; ATT00001.htm Withheld  
Exemption 5

Sent from my iPhone

Begin forwarded message:

**From:** "Cloutier, Janel C." <Janel.Cloutier@sba.gov>  
**Date:** June 28, 2017 at 12:03:02 PM AST  
**To:** "Schroeder, Allie F." <Allie.Schroeder@sba.gov>  
**Cc:** "Cuevas, Charles D." <Charles.Cuevas@sba.gov>  
**Subject:** FW: Script w/talking points

Allie,

Attached is the corrected copy from Comms.

Janel

**From:** Gibson, Patricia M  
**Sent:** Wednesday, June 28, 2017 12:01 PM  
**To:** Cloutier, Janel C.  
**Subject:** Script w/talking points

Janel,

Attached is the video script with suggested prompt points. If the Administrator wants anything different, please let me know and we will adjust accordingly. I am scheduled for the briefing before the radio interview tomorrow, so we should be able to catch up then.

Thanks,  
Pat

**Pat Gibson**  
Associate Administrator for Communications & Public Liaison  
United States Small Business Administration  
409 3<sup>rd</sup> Street SW | Washington DC | 20024  
Office | (202) 205 -- 7085  
Cell | (202) [REDACTED]  
[patricia.gibson@sba.gov](mailto:patricia.gibson@sba.gov)

---

**From:** Duffy, Kate J. <Kate.Duffy@sba.gov>  
**Sent:** Monday, June 19, 2017 11:59 AM  
**To:** Schroeder, Allie F.; Gibson, Patricia M; Holeyfield, Ashlyn E.; Cuevas, Charles D.  
**Cc:** Grubb, Sheryl J.  
**Subject:** RE: WBENC speech, Q&A and overview  
**Attachments:** WBENC DELIVERY.docx Withheld Exemption 5

CC'ing Sheryl Grubb, who wrote this speech. You just wanted the speech section formatted for delivery, correct?

**From:** Schroeder, Allie F.  
**Sent:** Monday, June 19, 2017 10:48 AM  
**To:** Gibson, Patricia M; Duffy, Kate J.; Holeyfield, Ashlyn E.; Cuevas, Charles D.  
**Subject:** FW: WBENC speech, Q&A and overview

Could we also get the speech in delivery format?

Thanks!

Allie Schroeder  
Office of the Administrator  
U.S. Small Business Administration  
[allie.schroeder@sba.gov](mailto:allie.schroeder@sba.gov)

**From:** Bradfield, Mary A.  
**Sent:** Monday, June 19, 2017 9:30 AM  
**To:** Schroeder, Allie F.  
**Cc:** Cuevas, Charles D.  
**Subject:** FW: WBENC speech, Q&A and overview

Can you please pull together this and the speech for us to take for LEM. Including a copy for the podium. Thanks. MAB

**From:** Gibson, Patricia M  
**Sent:** Monday, June 19, 2017 9:14 AM  
**To:** Linda McMahon; Pat Gibson  
**Cc:** LEM [REDACTED]; Bradfield, Mary A.  
**Subject:** RE: WBENC speech, Q&A and overview

Ma'am,  
Attached is the document. Please let me know if you need anything further.

Thanks,  
Pat

**Pat Gibson**  
Assistant Administrator for Communications & Public Liaison  
United States Small Business Administration  
409 3<sup>rd</sup> Street SW | Washington DC | 20024  
Office | (202) 205 – 7085  
Cell | (202) [REDACTED]  
[patricia.gibson@sba.gov](mailto:patricia.gibson@sba.gov)

**From:** Linda McMahon [REDACTED]  
**Sent:** Sunday, June 18, 2017 10:11 PM  
**To:** Pat Gibson  
**Cc:** [REDACTED]; Bradfield, Mary A.; Gibson, Patricia M  
**Subject:** Re: WBENC speech, Q&A and overview

Thanks, Pat. Can you resend the speech and Q&A. Only the background notes came through. I think it's a combo of our phones.

Sent from my iPhone

On Jun 18, 2017, at 2:26 PM, Pat Gibson <[pgibsondc@gmail.com](mailto:pgibsondc@gmail.com)> wrote:

Dear Linda,

[REDACTED] hope all goes well! I'm using my personal email as my SBA computer will not connect to my home network; an issue I will work out shortly.

As requested, I am forwarding you the draft speech and questions they want to cover afterwards. You are only scheduled for about 10 minutes for Q&A. Let me know if there are any of those questions that you would like to prioritize and I will pass that on to the organizers at WBENC. My recommendation would be to spend the most time on SBA resources, especially capital, counseling and the option to diversify a company's client base by considering federal contracting.

The last page includes some pertinent quick facts about WBENC for your own background. If you need anything further, please let me know. I'll look forward to seeing you in Las Vegas.

Best Regards,  
Pat

<image002.png> **Pat Gibson**  
Action-Oriented | Resourceful | Catalyst for Change

O: 202.241.1476 M: [REDACTED]  
[pgibsondc@\[REDACTED\]](mailto:pgibsondc@[REDACTED])  
[www.linkedin.com/in/patriciagibsondc](http://www.linkedin.com/in/patriciagibsondc)

<WBENC Background.docx> Withheld Exemption 5

---

**From:** Schroeder, Allie F. <Allie.Schroeder@sba.gov>  
**Sent:** Thursday, June 15, 2017 7:16 PM  
**To:** Linda McMahon  
**Subject:** Re: Irving | Las Colinas Chamber of Commerce

I have not seen it either. Will be sure and follow up.

Sent from my iPhone

On Jun 15, 2017, at 6:49 PM, Linda McMahon [REDACTED] > wrote:

I don't remember ever seeing this letter. It was sent as a hard copy letter. At any rate, if possible I would like to do this.

Sent from my iPhone

Begin forwarded message:

**From:** Stacey Schieffelin <[stacey@womensleadershiplive.com](mailto:stacey@womensleadershiplive.com)>  
**To:** Linda McMahon [REDACTED]  
**Cc:** Stacey Schieffelin <[stacey@womensleadershiplive.com](mailto:stacey@womensleadershiplive.com)>, Debbie Saviano <[debbie@womensleadershiplive.com](mailto:debbie@womensleadershiplive.com)>  
**Subject:** Irving | Las Colinas Chamber of Commerce

Please see attached letter!

Stacey S. Schieffelin  
Founding Partner  
Women's Leadership LIVE, LLC  
"Let's do DIFFERENT together"  
[www.WomensLeadershipLIVE.com](http://www.WomensLeadershipLIVE.com)  
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